











The Hertfordshire SEND Toolkit CONTENTS

Introduction

Principles and statutory requirements

Outcome 1. Providing high-quality provision

Outcome 2. Improving outcomes

Outcome 3. Communicating with parents, children and young people

Outcome 4. Managing resources

Outcome 5. Working proactively and collaboratively with others

The Hertfordshire SEND Toolkit



Introduction: making the most of the SEND Toolkit

- Introduction
- Hertfordshire's vision
- Hertfordshire's Quality SEND Offer and suite of supporting materials
- Tools and references





About the toolkit

A group of Hertfordshire parents and local authority education professionals worked with Herts for Learning SEND advisers to develop this toolkit.



This toolkit is to help and guide anyone who has an interest in promoting the wellbeing and achievement of Hertfordshire's children and young people with special educational needs and/or disabilities (SEND).

The Hertfordshire SEND Toolkit:

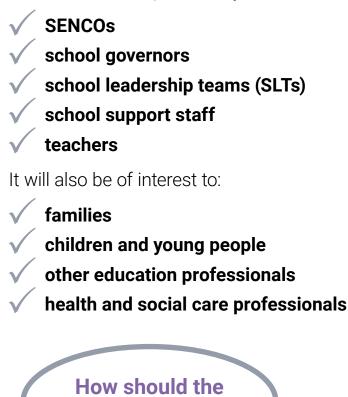
- helps you find your way around the SEND Code of Practice:
 0 to 25 years
- can be used as a guide to statutory information and duties placed on schools
- signposts you to essential Hertfordshire documents
- provides tools to support staff development in your school
- provides links to other sources of information, advice and guidance
- suggests things you can read and activities you can use

The toolkit fully reflects the statutory guidance of the **SEND Regulations** and the **SEND Code of Practice: 0 to 25 years**.





The toolkit will be particularly useful to:



toolkit be used?

This accessible, easy-to-use toolkit is a source of information and ideas – a digital online resource you can also print as a document.

It can be used as:

- a guide to statutory information and duties placed on schools
- a signpost to essential Hertfordshire documents
- a source of useful resources
- training material to develop practice in your school

Key to icons used throughout the toolkit:



Statutory information – sets out what **must** be done to comply with the law. See **Tools and references** section at end of each chapter for link to document.



Guidance from the statutory SEND Code of Practice: 0 to 25 years. This explains duties to provide for those with special educational needs, under part 3 of the Children and Families Act 2014. See **Tools and references** section at end of each chapter for link to document.



This icon indicates ideal opportunities for strengthening communication, partnerships and co-production with families.



This icon signposts to guidance, forms, templates and tools from Hertfordshire County Council. See **Tools and references** section at end of each chapter for link to document.



Signposts other suggested resources that may be useful to you. See **Tools and references** section at end of each chapter for link to document.

Hertfordshire's vision

"All children and young people with SEND 0-25 have access to high quality local provision that meets their needs. Schools, Early Years settings, colleges, services, families, other partners and the local authority work together to support children and young people to make good progress and achieve the best possible outcomes that prepare them effectively for adulthood."

SEND Five Year Strategy, Hertfordshire

The Hertfordshire "**Outcome Bees**" framework aims to ensure a shared vision and overarching objectives for children, young people, and their families.



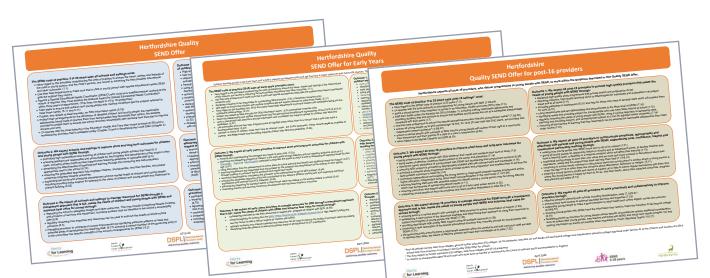


Hertfordshire's Quality SEND Offer

The Quality SEND Offer describes the special educational provision Hertfordshire expects to be available for children and young people who have SEND. This is built around statutory requirements and the five strategic outcomes from the Hertfordshire SEND Strategy.



In your school, you should have the summary poster known affectionately as "the indestructible work mat". This was given to all schools and provides essential information for schools and families.



In April 2020, summary posters for the Early Years and post-16 providers were published.

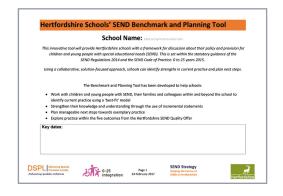


The Hertfordshire

SEND Toolkit



Following the publication of the Quality SEND Offer, the Hertfordshire SEND Benchmark & Planning Tool was developed. This provides schools with an innovative framework, for discussion about their policy and provision for children and young people with SEND. Again, the same format has been used.



Using a collaborative, solution-focused approach, schools can identify strengths in current practice and plan next steps.

The SEND Benchmark & Planning Tool helps schools to:

- benchmark their practice against the five outcomes described in the Hertfordshire Quality SEND Offer
- strengthen their knowledge and understanding of effective SEN provision, through the use of incremental statements
- work proactively and collaboratively with families and with other professionals

Schools should audit their provision for children and young people with SEND on an annual basis, as part of their whole-school self-evaluation process.

For further information, please refer to the **Improving outcomes** section of this toolkit.

The full suite of documents can be found on Hertfordshire's Local Offer.





Tools and references

Introduction:

Useful references:

- Hertfordshire Local Offer <u>https://www.hertfordshire.gov.uk/microsites/local-offer/the-hertfordshire-local-offer.aspx</u>
- Schools: Guide to the 0 to 25 SEND code of practice <u>https://assets.publishing.service.gov.uk/government/uploads/</u> <u>system/uploads/attachment_data/file/349053/Schools_Guide_</u> <u>to_the_0_to_25_SEND_Code_of_Practice.pdf</u>
- SEND Code of Practice: 0 to 25 years, DfE https://www.gov.uk/government/publications/send-code-ofpractice-0-to-25
- Special educational needs and disabilities: A guide for parents and carers <u>https://www.gov.uk/government/publications/send-guide-for-parents-and-carers</u>
- Special Educational Needs and Disability Five Year Strategy, Hertfordshire County Council
 https://www.hertfordshire.gov.uk/microsites/local-offer/ media-library/documents/policies-and-procedures/sendstrategy-2018-2023.pdf
- The Children and Families Act 2014, Part 3
 <u>http://www.legislation.gov.uk/ukpga/2014/6/part/3/enacted</u>

 The Special Educational Needs and Disability Regulations 2014 http://www.legislation.gov.uk/uksi/2014/1530/pdfs/uksi_20141530_en.pdf

Introduction – notes

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The Hertfordshire SEND Toolkit



Principles and statutory requirements

Contents:

- Principles of the SEND Code of Practice:
 0 to 25 years
- Statutory requirements
 - The special educational needs coordinator (SENCO)
 - SEN information: policy and information report
 - Children and young people with medical conditions
 - Disabled children and young people: equality, reasonable adjustments and accessibility planning





The principles of the SEND Code of Practice: 0 to 25 years

One of the most significant changes brought in by the Children and Families Act 2014 is the set of principles that apply to special educational needs and disability responsibilities.

The principles focus on the importance of:

What are the implications for schools?

- 1. the views, wishes and feelings of the child, young person and their parents
- 2. the importance of the child, young person and their parents, participating as fully as possible in decisions, and being provided with the information and support necessary to enable participation in those decisions
- 3. the need to support the child or young person and the child's parents, in order to facilitate the development of the child or young person and to help them achieve the best possible educational and other outcomes, preparing them effectively for adulthood

Schools need to listen to and respond to the views, wishes and feelings of children, young people and their families. By listening to children and young people and their families, schools will get better at providing the right things at the right time.



Children, young people and their families need to be actively involved in decision making from the start. Schools and other professionals must make sure that families are provided with information, advice and support, so that they fully understand the decisions or choices to be made. This will ensure schools and families work together in partnership.

Schools need to focus on outcomes and evidence the impact of their actions on the progress of the children and young people.

Schools should make sure children and young people with SEND do well in school, reach their goals and are prepared for their journey as they grow up.

Getting it right in schools

The SEND Code of Practice: 0 to 25 years has led to a shift in experiences for children and young people with SEND and their families. The biggest difference has been from "doing to" to "doing with", as described in the principles.

Schools should be using person-centred approaches in all their discussions and conversations with children, young people and their families.

As a starting point, explore the range of person-centred thinking tools available from Helen Sanderson Associates. A helpful link can be found in the **Tools and references** section at the end of the chapter.





When person-centred working is effective, children, young people and their families will:



feel confident that their voices will be heard and that their wishes and feelings matter

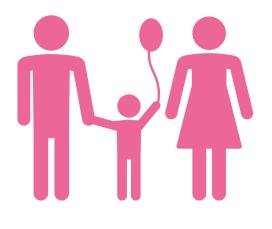
have choice and control over decisions

have more say in the direction of travel and feel they are partners in the journey

What would children, young people and their families say about their journey in your school?

See ideas for activities to explore this further in the **Communicating** with parents, children and young people section.

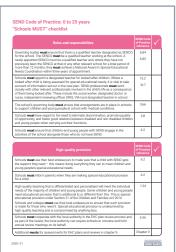






Statutory requirements

Throughout the SEND Code of Practice: 0 to 25 years, there are references to things that schools **must** do to be within the law. A handy checklist is available in the **Tools and references** section at the end of this chapter.



The special educational needs coordinator (SENCO)

Every school is required to identify and address the special educational needs of the children and young people that they support.

Mainstream schools¹ must ensure that:

- there is a qualified teacher designated as SENCO and employed at the school²
- the SENCO has sufficient time and resources to fulfil their responsibilities, including providing sufficient administrative support and time away from teaching, in a similar way to other important strategic roles

The SENCO **must** hold a National Award in Special Educational Needs Coordination or achieve it within three years of appointment.





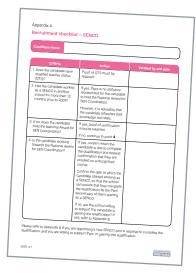
¹ This includes maintained schools and academies (including free schools) that are not special schools, maintained nursery schools, alternative provision academies and Pupil Referral Units (PRUs)

² This does not apply to 16–19 academies

Guidance on the recruitment of SENCOs is available in the **Tools and references** section.

-	int legislation/publications:
	Education (Special Educational Needs Coordinators) (England) Regulations 2014 part of
schoo	D Code of Mattice 2013 ming bodies of mainstained mainstream schools and the proprietors of mainstream academy is (including free schools) must ensure that there is a qualified teacher designated as to for the school.
AII SE	NCOs new to role since 2009 must successfully complete the National Award on Service Ination (NASENCO) within three years of coming into post. For further information, see Ination (NASENCO) within three years of coming into post.
The r provis arran chos SENI	autorial award must be a poortigraf-late course acceeding by a recognision ing its course for and must meet the nationally recording lateration of the second meeting and the ging for them to study for a national award, schools should satisfy themselves that the en course will meet these outcomes and equip the SEXPLO 56 shift the during counting and Dade of Practice: 0 to 25 years. Any selected course should be at least equivalent to 60 Dade of Practice: 0 to 25 years. Any selected course should be at least equivalent to 60
Hert	s for Learning's recommended provider is the Eastern Partnership UK (SENU). Put and
A res	systement checklist is appended to this document, to help you ascertain whether a canadian
Whe qual inclu	re a new SENCO joins a school, the school must ensure that the SENCO achieves on fication by the time of the third anniversary of the date on which they first became a SENCO, along service as a SENCO at any previous school.
The	following examples help to explain the regulations:
-	cenario A An employed works at School A as a SENOO for eight months (starting 1 January 2016). He than moves to School B He stays at School B and reaches his third annexestary or being a SENOO. School B is therefueld oblight of themse that he best the necessary qualification by 1 January 2019.
	Scenario 8 - An employee works at School A as a SENCO for 15 months (starting 1 January 2006). - He them moves to School B as deputy headteacher.

Guidance on recruitment of special educational needs coordinators (SENCOs)



Recruitment checklist – SENCO

Appendix B Training agreement between employee and school	5. Repayment of fees (delete if not applicable)
1. Definitions In this agreement, the following terms shall have the following meanings: Teaming Course - (FULL NAME OF TRAINING COURSE/IQUALE/CATION)	The Employee will repay funding the Employee seam and Indexessual Mody Registration feed at the employee of the Employee of the Employee of the Employee of the Employee of the Employee of the Employee The Mode and Employee
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4. Training expenses (delate if not applicable) The Eucloyee agrees that the total coast incurse by the Eucloyee for their training course is Errorial. This includenment is for the expension of the expension	Datg
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Training agreement between employee and school



A school SENCO, in partnership with the headteacher and governing body, determines the strategic development of SEND policy and provision in the school.

The SENCO is most effective when part of the school leadership team.

The SENCO advises and supports colleagues, to ensure all staff understand their responsibilities and take an active part in the school's approach to identifying and meeting special educational needs, so that children and young people with SEND receive appropriate support and high-quality teaching.

The SENCO ensures that the views, wishes and feelings of children, young people and their families play a central part in the assess, plan, do and review cycle of the graduated approach.

The SENCO liaises with professionals and agencies beyond the school, strengthening the links between the school and families, and professionals from education, health and social care.



A helpful summary printout on the role of the SENCO is available in the **Tools and references** section.

	ecial educational needs coordinator (SENCO)
very so	hool is required to:
SENCO	hool is required to: that there is a qualified teacher designated as SENCO and employed at the school. The prust hold a National Award in Special Educational Needs Coordination or achieve it three years of appointment.
ensure provid impof	alling years of spheroid sufficient time and resources to fulfil their responsibilities, including that the SENCO has sufficient time and some away from teaching, in a similar way to other ing sufficient administrative support and some away from teaching, in a similar way to other tant strategic roles. The SENCO is most effective when part of the school jeadership team.
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The	key responsibilities of the SENCO include:
V	having day-to-day-to-clay responsibility for the operation of the SEND policy, and coordination of specific provision made to support individual children and young people with SEND
\checkmark	liaising with the families of children and young people with SEND
	families of children and young people will sector Early Years providers, other schools, professionals from education, health and social cate, and independent or voluntary bodies providers and their
	 polential next provides or exactly and a smooth transition is planned families are informed about options and a smooth transition is planned designated teacher where children and young people who are looked after have SEND
	advising on the: graduated approach to providing SEN support deployment of the school's delegated budget and other resources, to meet children and young people's needs effectively
×	
v	working with the headteacher and school governors to ensure that the school meets is
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The SENCO's responsibilities include:

having day-to-day responsibility for the operation of the SEND policy and coordination of specific provision made to support individual children and young people with SEND

Iiaising with the:

- families of children and young people with SEND
- Early Years settings; other schools; professionals from education, health and social care; and independent or voluntary bodies
- potential next providers, to ensure a child or young person and their family are informed about options and a smooth transition is planned
- designated teacher, where a looked-after child or young person has SEND

✓ advising on the:

- graduated approach to providing SEN support
- deployment of the school's delegated budget and other resources, to effectively meet the needs of children and young people
- working with the headteacher and school governors to ensure that the school meets its responsibilities under the Equality Act 2010

ensuring that the school keeps the records of all children and young people with SEND up to date





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SEN information

The code of practice clearly states that schools must set out their SEND policy and information on its approach to supporting children and young people with SEND.

As described earlier in this chapter, the SENCO has an important role to play with the headteacher and governing body, in determining the strategic development of SEND policy and provision in the school. In addition, the SENCO has day-to-day responsibility for the operation of the SEND policy, and coordination of specific provision made to support individual children and young people with SEND.

A helpful checklist to use when developing or reviewing your SEND policy is available in the **Tools and references** section at the end of this chapter.

A checklist for mains	tream schools	
his checklist reflects relevant parts of the Children and Families Act 2014, the Equality Act 2010 of the Special Educational Needs Regulations 2014.		
		Further detail can be found her
School context		
Who was involved in creating the policy and how?		
Reference to statutory legislation	This policy refers to Part 3 of the Children and Families Act 2014, the Equality Act 2010 and the Special Educational Needs and Disability Regulations 2014.	Code p12, 18, 91
	Full consideration has been given to the Code Of Practice SEND 0-25 years (January 2015).	
School's objectives		Code 1.2 Code 61-6.2
Definition of SEN	A child or young person has SEN if they have a learning difficulty or disability that calls for special educational provision to be made for them.	Code p15-16 Code 6.15 Code 6.23-6.24 Code 6.28-6.30
	A child of compulsory school age or a young person has a learning difficulty or disability if they.	Code 6.32-6.35
	 have a significantly greater difficulty in learning than the majority of others of the same age, or have a disability which prevents or hinders 	
	them from making use of facilities of a kind generally provided for others of the same age in mainstream schools or mainstream post-16 institutions	
Equality and inclusion	Many children and young people who have SEN may have a disability under the Equality Act 2010 – that is " a physical or mental impairment which has a long term and substantial adverse effect on their ability to carry out normal day too day activities".	Code p16
Pupils with medical conditions		Code 6.11
Roles and responsibilities		Code 62-63 Code 617 Code 636 Code 643 Code 679 Code 684-685 Code 687-690

The SEN information report provides information to families about the implementation of the SEND policy in an accessible format.







SEN information report

Under the Special Educational Needs and Disabilities Regulations 2014, a school must provide information to parents on how they support children and young people with SEND.

The SEN information report tells families how the school's SEND policy works in practice. It should be written in a way that makes the information clear and easily understood.

Schools **must** publish their SEN information report on their website.

The SEN information report should be reviewed at least once a year (or updated as soon as possible if a change is made).

In Hertfordshire, a group of parents and schools worked together to come up with key questions they would find helpful to be answered.

Schools should use these questions, available in a template, to write their SEN information report.

The accompanying guidance document should be followed to make sure the school covers all the points required in the SEND regulations.

This is available in the **Tools and references** section at the end of this chapter.

Each school can decide what their SEN information report looks like.







Ensuring a high-quality SEN information report

Keeping the SEN information report as a live, up-to-date profile enables schools to celebrate the quality of the school's provision for children and young people with SEND.

Developing and reviewing a school's SEN information report is an opportunity to think about how to involve parents and carers, children and young people.

How do you support and encourage families to participate?



Use the bubble "prompt" sheet available in the **Tools and references** section to help you explore the quality of your SEN information report.

SEND TEAM

Supporting children and young people at school with medical conditions

Where children and young people with medical conditions also have special educational needs, their provision should be planned and delivered in a coordinated way. Schools should ensure they work closely with health and social care professionals, and children, young people and their families.

Children and young people with medical needs may receive education in a number of ways. They may attend school. If they cannot attend school full-time, they may be supported by a member of staff from Hertfordshire's Education Support for Medical Absence (ESMA), part of the ISL SEND Specialist Advice and Support Service, or attend a hospital school.



- Since September 2014, school governing bodies have had a duty to make arrangements to support children and young people with medical conditions, in terms of both physical and mental health, so they can play a full and active role in school life, remain healthy and achieve their academic potential.
- Schools **must** have a policy for supporting children and young people with ongoing health needs, and a named person who can be contacted by parents and the local authority.
- Some children with medical conditions may be considered to be disabled. Where this is the case, school governing bodies must comply with their **duties** under the Equality Act 2010. This includes making reasonable adjustments and ensuring equality of opportunity for the children and young people at their school.

26



The Hertfordshire

SEND Toolki

How do I develop the school's policy for supporting children and young people with medical conditions?

All schools **must** have a policy for supporting children and young people with medical conditions. This should be reviewed regularly and be readily available to parents. A Hertfordshire model exemplar policy for schools to modify and adopt is available. This describes the essential points and is in line with DfE statutory guidance, "Supporting pupils at school with medical conditions".



How do I write an individual healthcare plan?

An individual healthcare plan describes exactly what support a child or young person needs in school, when they need it and who is going to give it.

It should also include information about the impact any medical condition may have on a child or young person's learning and behaviour.

It should be written with input from the child, their family, relevant school staff and healthcare professionals.

The DfE has prepared a set of templates to help schools. Schools are free to adapt them as they wish, design their own templates or use templates from another source.





The diagram below suggests a process for developing individual healthcare plans (IHCPs).

Parent or healthcare professional informs school that child or young person has been newly diagnosed or is due to attend new school, or is due to return to school after long-term absence, or that needs have changed.

Headteacher or senior member of school staff, to whom this has been delegated, coordinates meeting to discuss child or young person's medical support needs and identifies member of school staff who will provide support to child or young person.

Meeting is held/arranged to discuss and agree on need for IHCP to include key school staff, child, parent, relevant healthcare professional and other medical/health clinician as appropriate (or to consider written evidence provided by them).



IHCP is developed in partnership – agreement is reached on who leads on writing it. Input from healthcare professional must be provided.

School staff-training needs are identified.

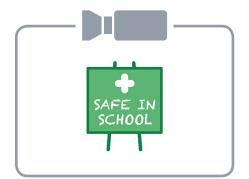
Healthcare professional commissions/delivers training and staff are signed off as competent – review date agreed.

IHCP is implemented and circulated to all relevant staff.

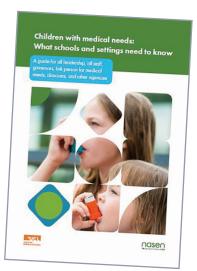
IHCP is reviewed annually or when condition changes – parent or healthcare professional to initiate.

For tips on how to put the right support in place, watch and share the short film "Safe in School" produced by the Health Conditions in School Alliance. See **Tools and references** section for web link.





Read and share NASEN's mini guide for further practical advice, help and guidance.







Making reasonable adjustments and accessibility planning for disabled children and young people

How do I develop the school's policy?

Many children and young people who have SEN may have a disability under the Equality Act 2010. That is,

"a physical or mental impairment that has a long-term and substantial adverse effect on their ability to carry out normal day-to-day activities"

A physical or mental impairment includes learning difficulties, mental health conditions, medical conditions (such as asthma, diabetes, epilepsy and cancer) and also hidden impairments (such as specific learning difficulties and autism).

The definition provides a relatively low threshold and includes more children than many realise. Long-term is defined as "lasting a year or more". Substantial is defined as "more than minor or trivial".

The disability discrimination legislation within the Equality Act 2010 covers disabled children and young people, whether or not they have SEN.







Remember ...

- When considering whether someone is disabled, it is the effect of an impairment that has to be considered.
- Schools should take "reasonable steps" to find out if a child is disabled. This could be through discussions with families, or through careful observation of progress or behaviour. Make sure to ask in a way that encourages parents, or the children and young people themselves, to share information. Remember to be sensitive and ask parents in the broadest terms, as they may not think of their child as disabled.





 Schools don't have to collect information about disability but they will be in a better position to show how they are promoting disability equality if they do.

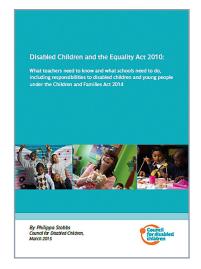
What are a school's duties for disabled children and young people under the Equality Act 2010?

Under the Equality Act 2010, disability is one of the protected characteristics. The overriding principle of equality legislation is generally one of equal treatment. However, the law on disability discrimination is different from the rest of the act in a number of ways.

This means schools:

- are allowed to treat disabled children and young people more favourably than those who are not disabled
- must often make reasonable adjustments to put disabled children and young people on a more level footing than those without a disability

For further practical help, read the Council for Disabled Children's useful guide and the DfE advice for school leaders. Links to both publications can be found in the **Tools and references** section at the end of this chapter.











Schools have a duty to make reasonable adjustments for disabled children and young people, to avoid any disadvantage that may occur as a result of their disability, and enable them to participate in the whole life of the school. **This duty is anticipatory.** Therefore, schools need to think ahead about what disabled children and young people might require and what adjustments may need to be made for them.

Many reasonable adjustments are inexpensive and will often involve a change in practice rather than the provision of expensive pieces of equipment or additional staff.

The act does not say what is reasonable. This allows for flexibility for different circumstances, so that what may be reasonable in one situation may not be reasonable in another.

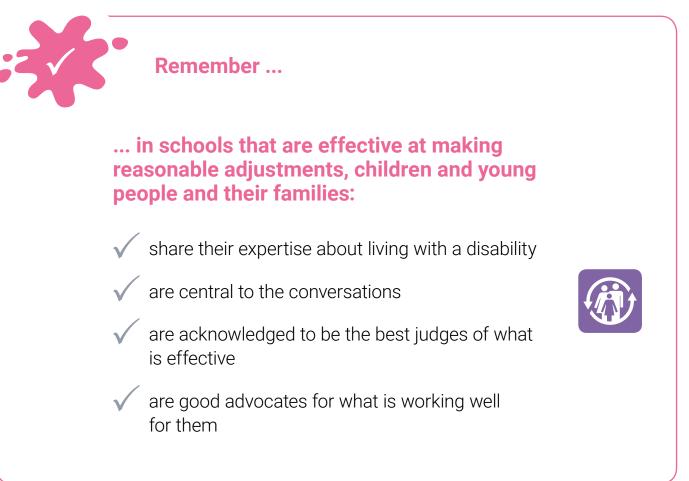
To understand the Equalities Act 2010 and to meet responsibilities in a straightforward way, schools should refer to the Equality and Human Rights Commission's "Technical Guidance for Schools in England", which is available in the **Tools and references** section.

Technical Guidance for Schools in England	TECHNICAL QUIDANCE Reasonable Adjustments for Disabled Pupils
	Guidance for Schools in England
This Technical Guidance applies to the provisions in the Equality Act 2000 that were brought into force on 1 October 2000, and the entransion of reasonable adjustments to include auxiliary aids and services that was brought into force on 1 September 2012.	
Equality and Equality and Human Rights Equally and Human Rights Exercises and Equality and Human Rights Commission Exercises (Hard Human Rights Commission)	figuality and Equality and Human Rights Equality and Human Rights Equality and Human Rights Equality and Human Rights Commission



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SEND Toolki







Top tips for making reasonable adjustments

Consider the potential impact on disabled children and young people in terms of:



time and effort



inconvenience, indignity or discomfort



loss of opportunity, diminished progress



wellbeing

To make reasonable adjustments, schools will need to:



plan ahead



consider the way they deploy their resources



work collaboratively with disabled children and young people and their families to identify potential barriers



identify practical solutions through a person-centred problem-solving approach



ensure that staff have the necessary knowledge, skills and understanding



keep an eye on the difference the adjustments make for the child or young person and adapt or amend as necessary Schools will know they are successfully making reasonable adjustments when disabled children and young people:



are participating fully in the classroom, in the school curriculum and at breaks, lunchtime and beyond the school day

say they feel part of the life of the school



say they feel they are included by their peers in all parts of school life

Schools will know they are successfully making reasonable adjustments when the families of disabled children and young people:



tell them that they feel their child is fully included in the life of the school

Schools will know they are successfully making reasonable adjustments when all staff in the school:



demonstrate awareness and sensitivity when working with disabled children and young people



feel knowledgeable and confident about the reasonable adjustments they make



naturally anticipate new barriers and adjust their practice accordingly



use a range of opportunities across the curriculum to provide positive images of disability



Schools **must** publish an accessibility plan to improve access to education for disabled children and young people.



An accessibility plan meets statutory requirements when:

it is published on the school's website and is easily available

it is reviewed annually and renewed every three years

it covers the three strands to ensure schools are:

- increasing access to the curriculum for disabled children and young people
- making improvements to the physical environment, to increase access to education and associated services
- making improvements in the provision of information for disabled children and young people where it is provided in writing for those who are not disabled

Schools should take account of Hertfordshire's accessibility strategy when drawing up their own accessibility plans.

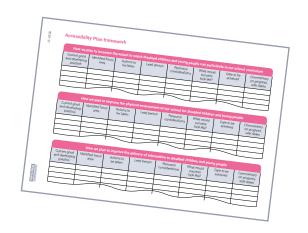




In great schools, everyone takes responsibility for accessibility. For example, access to the curriculum is in the hands of every curriculum leader, and so on. Overall, the senior leadership team has a strategic overview of accessibility planning and reports regularly to governors.

Helpful guidance, a checklist and a suggested format for an accessibility plan is available in the **Tools and references** section at the end of this chapter.





Principles and statutory requirements Tools and references

Tools:

"Schools MUST" checklist Guidance on the recruitment of special educational needs coordinators (SENCOs) SENCO recruitment checklist SENCO training agreement sheet The special needs coordinator: information sheet SEND Policy Checklist HCC guidance for using the school's SEN information report template Reviewing your SEN information report Identifying Barriers to Access checklist Accessibility Plan framework

Useful references:

- A model policy describing the essential criteria for how a school can meet the needs of children and young people with long-term medical conditions, in line with DfE statutory guidance <u>https://thegrid.org.uk/search/all?term=medical%20conditions</u>
- Children and Families Act 2014, part 3
 http://www.legislation.gov.uk/ukpga/2014/6/part/3/enacted
- "Children with medical needs: What schools and settings need to know", NASEN 2018
 https://nasen.org.uk/resources/children-medical-needs-whatschools-and-settings-need-know



Principles and statutory requirements Tools and references

- "Equality Act 2010: advice for schools"
 <u>https://www.gov.uk/government/publications/equality-act-2010-advice-for-schools</u>
- For a useful summary of the relevant legislation, please go to http://medicalconditionsatschool.org.uk/documents/Legal-Situation-in-Schools.pdf
- HCC medical absence information
 <u>https://www.thegrid.org.uk/learning/sen/key_documents/</u>
- "Safe in School" film <u>http://medicalconditionsatschool.org.uk/</u>
- Helen Sanderson Associates, person-centred thinking tools <u>http://helensandersonassociates.co.uk/person-centred-practice/</u> <u>person-centred-thinking-tools/</u>
- Hertfordshire Local Offer <u>https://www.hertfordshire.gov.uk/microsites/local-offer/the-hertfordshire-local-offer.aspx</u>
- SEND Code of Practice: 0 to 25 years <u>https://www.gov.uk/government/publications/send-code-of-practice-0-to-25</u>
- The Special Educational Needs and Disability Regulations 2014 <u>http://www.legislation.gov.uk/uksi/2014/1530/pdfs/</u> <u>uksi_20141530_en.pdf</u>



Principles and statutory requirements Tools and references

 "Supporting pupils at school with medical conditions – Statutory guidance, templates and links to other useful resources", DfE, December 2015
 https://www.gov.uk/government/publications/supporting-pupilsat-school-with-medical-conditions--3

- Disabled Children and the Equality Act 2010 for Schools <u>https://councilfordisabledchildren.org.uk/help-resources/</u> <u>resources/disabled-children-and-equality-act-2010-schools?gc</u> <u>lid=EAlalQobChMlw7Ll1PjM6gIVW0DtCh2WZAdeEAAYASAAEg</u> <u>LD_vD_BwE</u>
- Equality and Human Rights Commission "Technical Guidance for Schools in England" <u>https://www.equalityhumanrights.com/en/publication-download/</u> <u>technical-guidance-schools-england</u>
- Equality and Human Rights Commission "Reasonable Adjustments for Disabled Pupils – Guidance for Schools in England" <u>https://www.equalityhumanrights.com/sites/default/files/</u> <u>reasonable_adjustments_for_disabled_pupils_1.pdf</u>

SEND Code of Practice: 0 to 25 years

"Schools MUST" checklist

Roles and responsibilities	SEND Code of Practice reference	\checkmark
Governing bodies must ensure that there is a qualified teacher designated as SENCO for the school. The SENCO must be a qualified teacher working at the school. A newly appointed SENCO must be a qualified teacher and, where they have not previously been the SENCO at that or any other relevant school for a total period of more than 12 months, they must achieve a National Award in Special Educational Needs Coordination within three years of appointment.	6.84 6.85	
Schools must appoint a designated teacher for looked-after children. Where a looked-after child is being assessed for special educational needs, it is vital to take account of information set out in the care plan. SEND professionals must work closely with other relevant professionals involved in the child's life as a consequence of them being looked after. These include the social worker, designated doctor or nurse, independent reviewing officer (IRO), VSH and designated teacher in school.	10.2 10.7	
The school's governing body must ensure that arrangements are in place in schools to support children and young people at school with medical conditions.	3.66	
Schools must have regard to the need to eliminate discrimination, promote equality of opportunity, and foster good relations between disabled and non-disabled children and young people when carrying out their functions.	3.8	
Schools must ensure that children and young people with SEND engage in the activities of the school alongside those who do not have SEND.	6.2	

High-quality provision	SEND Code of Practice reference	\checkmark
Schools must use their best endeavours to make sure that a child with SEND gets the support they need – this means doing everything they can to meet children and young people's special educational needs.	6.2	
Schools must inform parents when they are making special educational provision for a child.	6.2	
High-quality teaching that is differentiated and personalised will meet the individual needs of the majority of children and young people. Some children and young people need educational provision that is additional to or different from this. This is special educational provision under Section 21 of the Children and Families Act 2014. Schools and colleges must use their best endeavours to ensure that such provision is made for those who need it. Special educational provision is underpinned by high-quality teaching and is compromised by anything less.	1.24	
Schools must cooperate with the local authority in the EHC plan review process and, as part of the review, the local authority can require schools to convene and hold annual review meetings on its behalf.	6.56	
Additional musts for assessments for EHC plans and reviews in chapter 9.	Chapter 9	

Publishing Information	SEND Code of Practice reference	\checkmark
Special Educational Needs and Disability Regulations (2014)		
All schools must publish details of what SEN provision is available through the SEN information report.	3.7	
Schools must publish more detailed information about their arrangements for identifying, assessing and making provision for children and young people with	4.34	
SEND.	4.35	
 The information must also include information about: the arrangements for the admission of disabled children and young people the steps taken to prevent disabled children and young people from being treated less favourably than others the facilities provided to assist access for disabled children and young people 		
 the schools' accessibility plans, showing how they plan to improve access progressively over time 		
The school-specific information should relate to the school's arrangements for providing a graduated response to children's special educational needs. It should elaborate on the information provided at a local authority-wide level in the Local Offer.	6.79	
Further details of the information that must be included in the SEN information report are available in section 6.79 of the SEND Code of Practice.		
Equality Act 2010	3.8	
Schools must publish information to demonstrate their compliance with the general duty and must prepare and publish objectives to achieve the core aims of the general duty. Objectives must be specific and measurable.		

Working with others	SEND Code of Practice reference	\checkmark
Schools must cooperate with the local authority in reviewing the provision that is available locally (Chapter 3) and in developing the Local Offer (Chapter 4).	6.8	



Guidance on recruitment of special educational needs coordinators (SENCOs)

Relevant legislation/publications:

- The Education (Special Educational Needs Coordinators) (England) Regulations 2014 part 3
- SEND Code of Practice 2015

Governing bodies of maintained mainstream schools and the proprietors of mainstream academy schools (including free schools) must ensure that there is a qualified teacher designated as SENCO for the school.

All SENCOs new to role since 2009 must successfully complete the National Award for SEN Coordination (NASENCO) within three years of coming into post. For further information, see **Special Educational Needs and Disability regulations (2014) part 3.**

The national award must be a postgraduate course accredited by a recognised higher education provider and must meet the nationally prescribed learning outcomes. When appointing staff or arranging for them to study for a national award, schools should satisfy themselves that the chosen course will meet these outcomes and equip the SENCO to fulfil the duties outlined in the SEND Code of Practice: 0 to 25 years. Any selected course should be at least equivalent to 60 credits at postgraduate study.

Herts for Learning's recommended provider is the Eastern Partnership UK (SEND). Further information about this course is available <u>here</u>.

A recruitment checklist is appended to this document, to help you ascertain whether a candidate holds the qualification and, if they do not, the expectation for them to work towards achieving it.

Where a new SENCO joins a school, the school must ensure that the SENCO achieves the qualification by the time of the third anniversary of the date on which they first became a SENCO, including service as a SENCO at any previous school.

The following examples help to explain the regulations:

Scenario A

- An employee works at School A as a SENCO for eight months (starting 1 January 2016).
- He then moves to School B.
- He stays at School B and reaches his third anniversary of being a SENCO. School B is therefore obliged to ensure that he has the necessary qualification by 1 January 2019.

Scenario B

- An employee works at School A as a SENCO for 15 months (starting 1 January 2008).
- He then moves to School B as deputy headteacher.
- The employee moves to School C as SENCO in April 2018. He is not required to complete the NASENCO qualification. Consider whether the employee would benefit from updating and refreshing his knowledge and skills in this area. Herts for Learning offers a range of courses for SEND.

Appendix A

Recruitment checklist – SENCO

Candidate name:

Criteria	Action	Verified by and date
1. Does the candidate have qualified teacher status (QTS)?	Proof of QTS must be retained.	
2. Has the candidate worked as a SENCO in another school for more than 12 months prior to 2009?	If yes, there is no statutory requirement for the candidate to hold the National Award for SEN Coordination.	
	However, it is advisable that the candidate refreshes their knowledge and skills.	
3. If no, does the candidate hold the National Award for	If yes, proof of certification must be retained.	
SEN Coordination?	If no, continue to point 4 .	
4. Is the candidate working towards the National Award for SEN Coordination?	If yes, confirm when the candidate is due to complete the qualification and request confirmation that they are enrolled on a recognised course.	
	Confirm the date at which the candidate started working as a SENCO, so that the school can ensure that they complete the qualification by the third anniversary of them starting as a SENCO.	
	If no, are the school willing to support the candidate in gaining the qualification? If yes, refer to Appendix B.	

Please refer to Appendix B if you are appointing a new SENCO who is required to complete the qualification, and you are willing to support them in gaining this qualification.



Appendix B

Training agreement between employee and school

1. Definitions

In this agreement, the following terms shall have the following meanings:

"Training Course" – [FULL NAME OF TRAINING COURSE/QUALIFICATION]

"Employee" – [NAME]

"Employer" – [NAME OF SCHOOL]

2. Time frame

In accordance with The Education (Special Educational Needs Coordinators) (England) Regulations 2014 part 3, the Employee is statutorily required to obtain the Master's-level National Award for Special Educational Needs Coordinator by [INSERT DATE – 3rd ANNIVERSARY OF BECOMING A SENCO]

3. Expectations

The Employee agrees to:

- dedicate appropriate levels of time and effort outside of their contractual working hours to ensure the satisfactory completion of the training course within the agreed timescales
- attend appropriate events in order to complete necessary sections of the Training Course or to ensure best possible chance of satisfactory completion
- keep the Employer informed of their progress throughout the training course and ensure that evidence is provided of the date on which the Employee gains the qualification, as soon as it is available

4. Training expenses (delete if not applicable)

The Employee agrees that the total costs incurred by the Employer for their training course is [£TOTAL]. This includes [course fees, membership fees, examination fees and essential course books] (delete as appropriate).

The Employee agrees that, as part of their duties under their Contract of Employment, they will attend the course diligently and apply the whole of their energies during the training course to the acquisition of the skills and knowledge taught or otherwise made available in connection with the course and to the successful achievement of all work tests and examinations.



5. Repayment of fees (delete if not applicable)

The Employee will repay funding in full (including course, exam and professional body registration fees) if:

- they fail the course, fail to complete the course, fail to sit an examination within a reasonable period or fail to show satisfactory process
- they leave the organisation or transfer within [TIME PERIOD]
- they are dismissed through disciplinary or capability proceedings during the course of the [TIME PERIOD] tie-in period

The school reserves the right to claim repayment from the Employee's salary. The maximum amount possible will be taken from the salary. Where there are insufficient funds in the salary, further repayments will be arranged with the budget manager and the payroll provider.

If the Employee's post is made redundant, they will not be required to repay funding. The school will not pay any outstanding costs in order for them to finish their course.

If the Employee is granted voluntary redundancy or early retirement, a decision will be made on an individual basis regarding repayments.

If the Employee takes maternity, paternity or sick leave during the [INSERT TIE-IN PERIOD], there will be no extension to this tie-in period.

Should the Employee be absent due to disciplinary or grievance procedures against them during the [TIE-IN PERIOD], this will be extended to ensure the Employee works for [INSERT] full years after they gain the qualification.

6. Signatures

Employee

Print name:.....

Signature:.....

Date:

Line manager

Print name:.....

Signature:....

Date:

The special educational needs coordinator (SENCO)

Every school is required to:

- ensure that there is a qualified teacher designated as SENCO and employed at the school. The SENCO must hold a National Award in Special Educational Needs Coordination or achieve it within three years of appointment.
- ensure that the SENCO has sufficient time and resources to fulfil their responsibilities, including providing sufficient administrative support and time away from teaching, in a similar way to other important strategic roles. The SENCO is most effective when part of the school leadership team.

The role of the SENCO

A school SENCO, in partnership with the headteacher and governing body, determines the strategic development of SEND policy and provision in the school. The SENCO advises and supports colleagues, to ensure all staff understand their responsibilities and take an active part in the school's approach to identifying and meeting special educational needs, so that children and young people with SEND receive appropriate support and high-quality teaching. The SENCO ensures that the views, wishes and feelings of children, young people and their families play a central part in the assess, plan, do and review cycle of the graduated approach. The SENCO liaises with professionals and agencies beyond the school, strengthening the links between the school, families, and professionals from education, health and social care.

The key responsibilities of the SENCO include:

having day-to-day responsibility for the operation of the SEND policy, and coordination of specific provision made to support individual children and young people with SEND

liaising with the:

- families of children and young people with SEND
- Early Years providers, other schools, professionals from education, health and social care, and independent or voluntary bodies
- potential next providers of education to ensure children, young people and their families are informed about options and a smooth transition is planned
- designated teacher where children and young people who are looked after have SEND

advising on the:

- graduated approach to providing SEN support
- deployment of the school's delegated budget and other resources, to meet children and young people's needs effectively

working with the headteacher and school governors to ensure that the school meets its responsibilities under the Equality Act 2010

ensuring that the school keeps the records of all children and young people with SEND up to date

Adapted from the SEND Code of Practice: 0 to 25 years

Creating a SEND policy

A checklist for mainstream schools

This checklist reflects relevant parts of the Children and Families Act 2014, the Equality Act 2010 and the Special Educational Needs Regulations 2014.

Policy sub-headings	Possible text	Further detail can be found here
School context		
Who was involved in creating the policy and how?		
Reference to statutory legislation	This policy refers to Part 3 of the Children and Families Act 2014, the Equality Act 2010 and the Special Educational Needs and Disability Regulations 2014.	Code p12, 18, 91
	Full consideration has been given to the Code Of Practice SEND 0-25 years (January 2015).	
School's objectives		Code 1.2 Code 6.1-6.2
Definition of SEN	A child or young person has SEN if they have a learning difficulty or disability that calls for special educational provision to be made for them.	Code p15-16 Code 6.15 Code 6.23-6.24 Code 6.28-6.30 Code 6.32-6.35
	A child of compulsory school age or a young person has a learning difficulty or disability if they:	0000 0.02 0.00
	 have a significantly greater difficulty in learning than the majority of others of the same age, or 	
	 have a disability which prevents or hinders them from making use of facilities of a kind generally provided for others of the same age in mainstream schools or mainstream post-16 institutions 	
Equality and inclusion	Many children and young people who have SEN may have a disability under the Equality Act 2010 – that is " a physical or mental impairment which has a long-term and substantial adverse effect on their ability to carry out normal day-to-day activities".	Code p16
Pupils with medical conditions		Code 6.11
Roles and responsibilities		Code 6.2-6.3 Code 6.17 Code 6.36 Code 6.43 Code 6.79 Code 6.84-6.85 Code 6.87-6.90
School's approach to identification		Code 6.5 Code 6.14-6.27

Policy sub-headings	Possible text	Further detail can be found here
SEN support		Code 6.44-6.56
Education, health and care plans		Code 6.63
School's approach to teaching pupils with SEND		Code 6.12 Code 6.36-6.43
School's approach to involving parents/carers		Code 6.2 Code 6.76. Code 6.19-6.20 Code 6.39 Code 6.43 Code 6.59 Code 6.64-6.71 Code 6.81 Code 6.90
School's approach to actively listening to pupils' views		Code 6.7 Code 6.19-6.20 Code 6.39 Code 6.43 Code 6.81 Code 6.90
Record keeping, monitoring and data management		Code 6.4 Code 6.8 Code 6.25 Code 6.37 Code 6.72-6.77
Working together with others, including health and social care and outside specialists		Code 6.8 Code 6.20 Code 6.37 Code 6.58 Code 6.59-6.62
Transition		Code 6.13 Code 6.16 Code 6.40 Code 6.57
Children in specific circumstances		Code 6.80 Code 6.90
Training and expertise of staff		Code 6.4 Code 6.37
Safeguarding, including anti-bullying, e-safety		Code 6.22
Funding and Resources		Code 6.95-6.99
SEN information report		Code 6.2 Code 6.8 Code 6.79-6.82
Complaints process		
Links to other school policies		
Appendices		

Guidance for using the school's SEN information report template

The SEN information report provides information on a school's website about the implementation of its policy for children and young people with SEND. This should be updated annually. Any changes to the information occurring during the year should be updated as soon as possible. See SEND Code of Practice: 0 to 25 years (6.79-6.81)

Hertfordshire SEND Quality Offer outcome	Aligned questions from SEN information report
Outcome 1	1a, 1b, 2, 4, 7, 10 and 11
Outcome 2	3 and 5
Outcome 3	8, 9, 12 and 15
Outcome 4	14
Outcome 5	6, 13 and 16

Introduction	
Include in this section	Other sources of information
Welcome to our SEN information reportContents	SEND regulations (2014) reference: 1
 Co-production with families Questions or suggestions on the SEN information report 	
• About the school (include details about the school, including the percentage of SEN in relation to national average and range of special educational needs)	

1a. How does the school know if the children / young people need extra help 1b What should I do if I think my child may have special educational needs?

Include in this section	Other sources of information
How does your school identify children / young people with special educational needs?	SEND regulations (2014) reference: 2,4,7 and 8
 How are parents informed if their child has special educational needs? How will parents/carers be able to raise any concerns they may have? How are children and young people's views listened to? Provide name contact details of SENCO and others whom parents can speak to in the school. 	SEND Code of Practice, pages 15 and 16 for definition of SEND SEND Code of Practice (6.14–6.27) SEND Code of Practice (6.64–6.71)

2. How will the school support my child?	
Include in this section	Other sources of information
 Explain the different roles of school staff and how they support children with SEND in the school (e.g. class teacher, form tutor, subject teachers, learning support assistants, head of year, SENCO, headteacher, governors). How do the school plan and oversee the provision for a child/young person? 	SEND Code of Practice (6.36–6.56) SEND Code of Practice (6.64–6.71)
 How are parents and carers involved in discussions about provision for their child? 	

3. How will I know how my child is doing?

er neu		
Include in this section	Other sources of information	
 How the school knows how well a child is doing How the school ensures that provision for a child is effective Opportunities for parents/carers to discuss their children's progress and expected outcomes How parents are involved in reviewing progress How children and young people are involved in reviewing their own progress Opportunities for regular communication about things that have happened at school or home, e.g. a home school book 	SEND regulations (2014) reference: 3a, 3b SEND Code of Practice (6.36–6.56) SEND Code of Practice (6.64–6.71)	

4. How will the school's approach to teaching and learning be matched to my child's needs?

Include in this section	Other sources of information
 High-quality teaching Differentiation Interventions and other SEN provision How the school adapts the curriculum and learning environment for children and young people with special educational needs Graduated approach exemplifying assess, plan, do and review cycle Details of written plans for children with SEND How the school works with parents in agreeing provision to suit children's specific needs How children and young people are consulted and able to give their views about their provision 	SEND regulations (2014) reference: 3c,3d,3e. SEND Code of Practice (6.36–6.56) SEND Code of Practice (6.64–6.71)

5. What support will there be for my child's overall wellbeing?	
Include in this section	Other sources of information
 Name and contact details for the school's mental health lead practitioner How the school supports children's emotional and social development, including access to specialist support, mental health and therapy services How the school supports children and young people with medical conditions, including the administration of medicines and provision of personal care Support for behaviour, including preventative strategies and supportive interventions, in order to avoid exclusions and increase attendance Arrangements to prevent and respond to bullying Arrangements for listening and responding to children and young people's views 	SEND regulations (2014) reference: 3g Supporting children with medical conditions (DfE) Keeping Children Safe in Education (part 1 and part 2) Anti-bullying guidance (DfE) Healthy Young Minds in Hertfordshire Hertfordshire steps SEND Code of Practice (1.3–1.10) SEND Code of Practice (6.32–6.33)

6. What training have the staff, supporting children and young people with SEND, had or are having?

Include in this section	Other sources of information
 Details of SEND expertise in the school and at basic, enhanced and specialist levels Details of National Award for SEN Coordination, including date 	SEND regulations (2014) reference: 5 SEND Code of Practice (4.32) SEND Code of Practice (6.84–6.89)

7. What specialist services and expertise are available at or accessed by the school?

Include in this section	Other sources of information
 Any specialist staff working at the school and their qualifications Other services the school accesses; including health, therapy and social care services; any other agencies and voluntary sector organisations; also including any specialist local resources used by the school 	SEND regulations (2014) reference: 10, 11. SEND Code of Practice (6.58–6.62)
• Explanation of the arrangements for triggering additional support in the school	
• Contact details for support services for parents of children and young people with SEND, including SEND Information and Advice Support Service (SENDIASS)	

8. How will you help me to support my child's learning?	
Include in this section	Other sources of information
 Information for families on how they can support their children's learning outside the school 	School homework / home learning policy
 Details about differentiation of homework activities 	
Details of any parent training or learning events	

9. How does the school enable constructive partnership working with families?	
Include in this section	Other sources of information
 How parent/carers are involved in the school more widely (parent forum, working parties, etc) 	SEND Code of Practice (1.3–1.12)
 Arrangements for consulting children and young people with SEND about whole-school issues 	SEND Code of Practice (6.64–6.71)
 How children and young people with SEND are represented on the school council 	
• Role of parents in development of school SEND policy and practice, and on the governing body	

IU. How will my child be included in activities outside the classroom, including school trips?	
Include in this section	Other sources of information
How you enable children and young people with SEND to access all of the activities of the school	SEND regulations (2014) reference: 3f
 How you involve families in planning activities and trips Reference to relevant school policies 	HCC guidance for learning outside the classroom

11. How accessible is the school environment?	
Include in this section	Other sources of information
 Improvements to the environment for children and young people with physical disabilities, including ramps, adapted toilets and washing facilities, access to specialist curriculum areas, etc Improvements to the environment for children and young people with visual and/or hearing impairments, including well-designed room acoustics, signage, etc Other improvements to the environment, including safe spaces, calming areas, etc 	SEND regulations (2014) reference: 6 Equality and Human Rights Commission guidance Equality Act 2010 Advice for schools Accessible Schools: Summary Guidance (DfES, 2002) HCC Access audit template for schools HCC Accessibility Strategy 2016–2019 SEND Code of Practice (6.9–6.10)

12. Who can I contact for further information?

	Include in this section	Other sources of information
	 Name and contact details of the SENCO Who can parents talk to if they are unhappy? Details of a clear process to handle complaints 	SEND regulations (2014) reference: 9 Governor handbook School complaints policy
	 Details of the parents' first point of contact if they want to discuss something about their child 	SEND policy SEND Code of Practice (1.3–1.13)
	Who else has a role in the child's education?Details of SENDIASS and parent carers forums	

13. How will the school prepare and support my child to join the school	
or transfer to a new school or the next stage of education and life?	

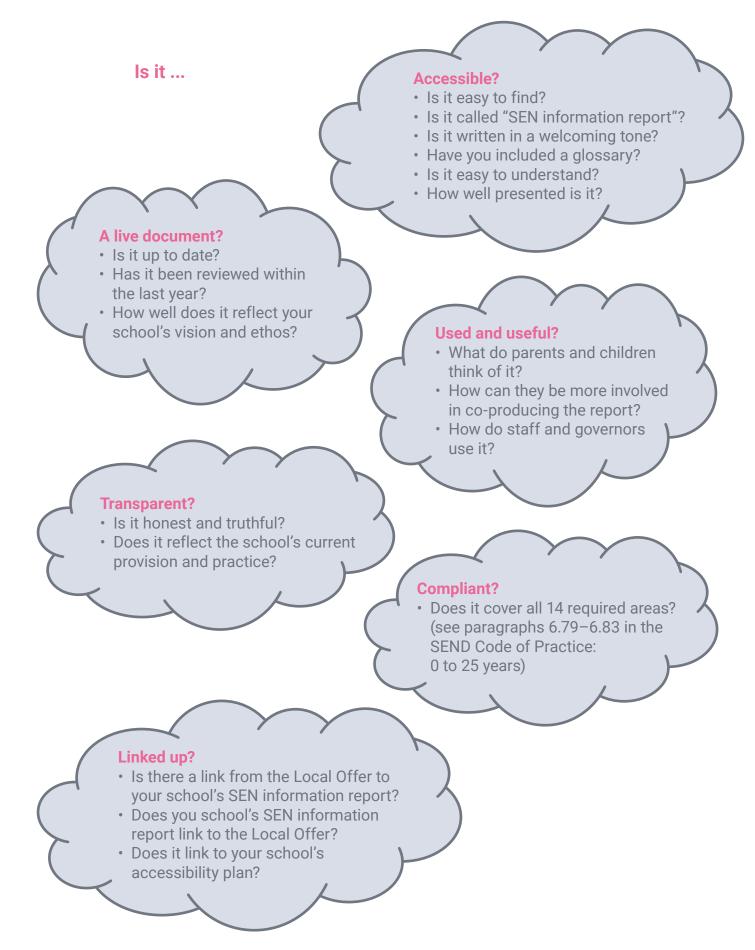
Include in this section	Other sources of information
 Preparation the school makes before a child joins the setting How the school supports the parent and the child when joining the school or transferring to the next setting What information and support is provided to the next school/setting 	SEND regulations (2014) reference: 12 Code of Practice chapter 5–8.

14. How are the school's resources allocated and matched to children's special educational needs?	
Include in this section	Other sources of information
 How the notional SEN budget is allocated Exceptional needs funding Any other sources of funding accessed by the school for SEND 	SEND regulations (2014) reference: 6 HCC funding handbook SEND Code of Practice (6.95–6.99)

15. How are decisions made about the range of support my child will receive?									
Include in this section	Other sources of information								
 How parents are involved in decisions about the way resources are used to effectively support their child 	SEND Code of Practice (1.3–1.13) SEND Code of Practice (6.64–6.71)								
How young people are involved in planning provision									

16. Where can I find out about the local authority's Local Offer of services and provision for children and young people with SEND?									
Include in this section	Other sources of information								
 Details of the Local Offer and where it can be accessed <u>www.hertfordshire.gov.uk/localoffer</u> 	SEND regulations (2014) reference: 13 SEND Code of Practice chapter 4 SEND Code of Practice (6.81)								

Reviewing your SEN information report



Identifying Barriers to Access checklist

Date completed:	
Checklist completed by:	

Section 1: How does our school deliver the curriculum to disabled children and young people?

Question	RAG rating	Notes	Next steps
Do we ensure that teachers and teaching assistants have the necessary training to teach and support children and young people?			
Are our classrooms optimally organised for children and young people?			
Do lessons provide opportunities for all children and young people to achieve?			
Are lessons responsive to the diversity of children and young people?			
Do lessons involve work to be done by individuals, pairs, groups and the whole class?			
Are all children and young people encouraged to take part in music, drama and physical activities?			

Question	RAG rating	Notes	Next steps
Do staff recognise and allow for the mental effort expended by some disabled children and young people, for example using lip reading?			
Do staff recognise and allow for the additional time required by some disabled children and young people to use equipment in practical work?			
Do staff provide alternative ways of giving access to experience or understanding for disabled children and young people who cannot engage in particular activities, for example some forms of exercise in physical education?			
Do we provide access to computer technology appropriate for children and young people?			
Are school visits, including overseas visits, made accessible to all children and young people?			
Are there high expectations of all children and young people?			
Do staff seek to remove all barriers to learning and participation?			

Section 2: Does the physical environment of our school meet the needs of all disabled children and young people?

Question	RAG rating	Notes	Next steps
Does the size and layout of areas – including all teaching rooms, sporting facilities, personal care facilities, play areas and social spaces – allow access for all children and young people?			
Can wheelchair users move around the school without experiencing barriers to access such as those caused by doorways, steps and stairs, toilet facilities and showers?			
Are travel routes around the school site and parking arrangements safe, logical and well signed?			
Are emergency and evacuation systems set up to inform all children and young people, including alarms with both visual and auditory components?			
Is tactile signage used to assist people to use school buildings?			
Does decoration and signage support children and young people with, for example, visual impairment, autism or epilepsy?			

Question	RAG rat	ing	Notes	Next steps
Are all areas well lit?				
Are steps made to reduce background noise for children and young people with a range of needs?				
Is furniture and equipment selected, adjusted and located appropriately?				

Section 3: How does our school deliver materials in other formats for disabled children and young people?

Question	RAG rating	Notes	Next steps
Do we provide information in easy-read format, symbols, large print, visual, audio or in Braille for people who may have difficulty with standard forms of text?			
Do we ensure that information is presented to groups in a way that is user-friendly, e.g. by using accessibility options and other technological solutions?			
Do we regularly produce written information in different formats?			
Do we ensure that staff are familiar with technology and practices developed to assist people with disabilities?			





Developing an effective accessibility plan – top tips

Accessibility planning starts with the school's vision, information and understanding of the wishes and aspirations of disabled children and young people and their families.

Remember, the plan is not just about ramps and doorways and improvements to the physical environment. It is as much about children and young people with autism, for example, being able to use recreational spaces, or improvements to the acoustic environment, as it is about 'up a step and through the door'.

Therefore, make sure your plan:

- reflects your school's vision statement and promotes a culture of high aspirations for all; it should dovetail with and permeate other school policies
- addresses the principles of the Statutory Inclusion Statement and is embedded in the delivery of the school's curriculum (for further information, see the Improving outcomes chapter)
 - seeks out the views, wishes and feelings of disabled children and young people and their families
 - uses a solution-focused approach to improving access and making reasonable adjustments
 - draws upon a good range of school information collected through the "Identifying Barriers to Access checklist" tool
 - reflects collaborative working with other professionals such as specialist teachers and health professionals
 - is adequately and effectively resourced
 - is implemented, reviewed annually and renewed every three years
- has high-quality SMART outcomes (for further information, see the Improving outcomes chapter)



Accessibility Plan framework

	itary ess, es		
curriculum	Commentary on progress, with dates		
How we plan to increase the extent to which disabled children and young people can participate in our school curriculum	Date to be achieved		
ple can participa	What would success look like?		
n and young peo	Resource considerations		
disabled childre	Lead person		
e extent to which	Actions to be taken		
an to increase th	Identified focus area		
How we pl	Current good and developing practice		

e	Commentary on progress, with dates		
and young peop	Date to be achieved		
lisabled children	What would success look like?		
environment of our school for disabled children and young people	Resource considerations		
	Lead person		
prove the physic:	Actions to be taken		
How we plan to improve the physical	Identified focus area		
Ĭ	Current good and developing practice		

	> -		
	Commentary on progress, with dates		
ung people	Date to be achieved		
d children and yo	What would success look like?		
nation to disabled	Resource considerations		
delivery of inforn	Lead person		
How we plan to improve the delivery of information to disabled children and young people	Actions to be taken		
How we pla	Identified focus area		
	Current good and developing practice		













The Hertfordshire SEND Toolkit



Providing high-quality provision

Hertfordshire SEND Strategy

Outcome 1

We expect schools and settings to provide high-quality provision that meets the needs of children and young people with SEND.

Contents:

- Understanding your context and holding accurate data
- The graduated approach
- Identification of SEN
- SEN support
- Education, health and care plans





Getting started – understanding your own school context

Before reading any further, SENCOs and school leaders will want to reflect on their own school SEND context.

This may be information you already have. If not, the simple School Context Summary template may be a useful starting point. This is available in the **Tools and references** section.

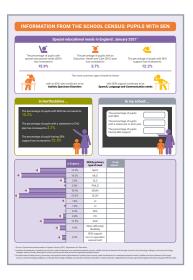
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School									Ne:				WI A	ine r					
SENCO:									nic.										
								58	ND g	Pver	nor:								
SEND policy review due																			
								SD	Niné L	orma	Son	repo	rt tev	iene	d:				
Number of publis on roll																			
								Nur	rber	of pt	pis :	nib-	cites	~					
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								% of	pupi	ls rec	eivin	9 SI	Nau	ppo:	t.				
					5	EN	l Su			_									
Primary type of need			Ye		Yes			-					_						
						× .	Yes	¥.	Yes	×.	Yes	le .	Yes	97	Yes	97	r Year		Total
Specific learning difficulty			м	F	м	F	м	F.	м	F.	м	£.	м	F	м	e	м	Γ.	
		SpLD															м	F	
Moderate learning difficulty		MLD																	
Severe learning difficulty		SLD.																	
Profound and multiple learning difficulty		MLD.																	
Social, emotional and mental																			
fealth Speech, Language and	1	EMH																	
ommunication needs	ş	LCN																	
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issal impairment	м																		
ulti-sentory impairment																			
	M	a																	
ysical disability	PD																		
tistic spectrum disorder	ASI																		
er difficulty/disability																			
I number of pupils																			
P-21																			

How does my SEND summary compare with the local and national picture?

In June every year the Department for Education (DfE) releases data on children and young people with SEN. Known as "Special educational needs in England", the publication includes breakdowns by type of SEN provision, type of SEN, age, national curriculum year group, gender, ethnicity, English as a first language and free school meal eligibility.

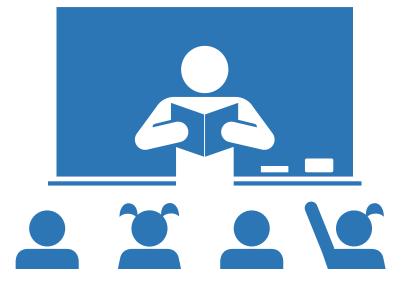


To help you compare your own school information with local and national information, you will find a helpful poster in the **Tools and references** section. With space to record your own school information, this is ideal to share with staff, governors and Ofsted inspectors.



You can find the latest data and current "Special educational needs in England" publication through the link provided in the **Tools and references** at the end of this chapter.







:#	holds a is vital young May th	Taking sure the school's information management system olds accurate data for children and young people with SEND vital. The DfE collects SEN provision data for all children and oung people on roll three times a year in October, January and Tay through the school census using the following codes:	
	Pupil SEN provision code descriptions		
	Ν	No special educational need (this is only used for pupils who were previously recorded as having SEN)	
	Е	Education, health and care plan	
	К	SEN support	

Remember, it is particularly important to have carefully checked the data before the spring census (Thursday 20 January 2022). This is when the DfE collects additional details, including the type of special educational need, for all children and young people with SEN provision.





The four broad areas of need described in the SEND code of practice: 0 to 25 years support schools to understand need and plan priorities for provision. The data on SEND, however, is collected according to primary and secondary type of need. To be recorded under one of the SEN types, there is no requirement for a child or young person to have a specialist assessment, though it is important, as part of your ongoing conversations with families, that they are aware of the type code descriptions the school is using. This is collected using the following codes:





Pupil SEN type code descriptions

- SpLD Specific learning difficulty
- MLD Moderate learning difficulty
- **SLD** Severe learning difficulty
- PMLD Profound and multiple learning difficulty
- SEMH Social, emotional and mental health
- SLCN Speech, language and communication needs
- HI Hearing impairment
- VI Vision impairment
- MSI Multi-sensory impairment
- PD Physical disability
- ASD Autistic spectrum disorder
- **OTH** Other difficulty
- **NSA** SEN support but no specialist assessment of type of need.*

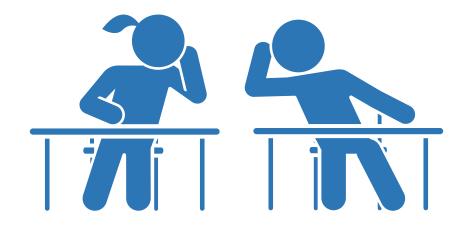
*This code should only be used in those very rare instances where a child or young person is placed on SEN support but the school is still assessing what the primary need is, for example, where a child or young person on SEN support has transferred into the school shortly before school census day. Where code "NSA" is to be used, the child or young person must have SEN provision of code "K".

In addition, the spring census requires data about the child or young person's **SEN type ranking.**

The primary need – and, where appropriate, any secondary need – is recorded.

The most significant, or primary need, is ranked as "**1**", with any secondary need ranked "**2**". (Only two rankings are collected in the school census, with no two needs given the same ranking – that is, if there is more than one SEN type reported, they cannot both have a ranking of "1").

You can find further information in the DfE guidance on how to complete the school census provided in the **Tools and references** at the end of this chapter.







The graduated approach to identifying and supporting children and young people with SEND builds upon the school's overall approach to monitoring the progress and development of all children and young people.

In great schools, teachers are continually assessing, planning, implementing and reviewing their approach to teaching for all children and young people.

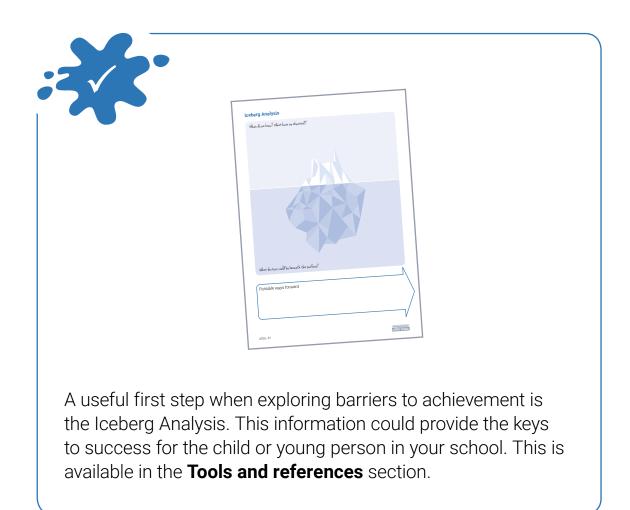
In addition, school leaders will be relentless in improving standards; confident that data is robust and accurate; and rigorous in monitoring the quality of the teaching, learning and pastoral provision in their school. This ensures the highest standards are reached for all children and young people.



For many children and young people, these systems work well. The majority of children and young people journey through their school days participating fully in lessons and activities and making good progress. They grow to become secure and confident young adults, well prepared for their next steps into adulthood.

For some children and young people making less than expected progress, additional time for discovery is needed. Schools need to explore what the underlying needs are in order to plan the most helpful and tailored responses.

When you first notice that gaps are developing, begin to explore possible barriers to learning such as low attendance, bullying, a delay in speech, language and communication development, or a child or young person's limited use of English. (Difficulties related only to English as an additional language are not SEND.) During this time, schools should put in place extra teaching or specific strategies to boost progress. How the child or young person responds to this support can help identify their particular needs.



When should we agree a child or young person has special educational needs?

A child or young person is identified with special educational needs (SEN) if they have "significantly greater difficulty in learning than other children or young people of the same age". Before this can be agreed, all other possible causes of slow progress or low attainment should be explored with the family, teachers, SENCO and perhaps other professionals.

For some children and young people, special educational needs can be identified at an early age. However, for others, difficulties become evident only as they develop. All those who work with the child or young person should be alert to emerging difficulties and respond early. In particular, parents know their children best and it is important that all professionals listen and understand when parents express concerns about their child's development. They should also listen to and respond to any concerns raised by the child or young person themselves.





The SEND Code of Practice: 0 to 25 years describes four broad areas of need. However, the purpose of identification is to work out what action the school needs to take, not to fit a child or young person into a category. In practice, individual children or young people often have needs across several or all of these areas, and their needs may change over time.



Cognition and learning

Could include:

- specific learning difficulties (SpLD), e.g. dyslexia, dyscalculia
- moderate learning difficulties (MLD)
- severe learning difficulties (SLD)
- profound and multiple learning difficulty (PLMD)

Social, emotional and mental health difficulties

Could include:

- attention deficit hyperactivity disorder (ADHD)
- anxiety disorders
- mental health issues

The four broad areas of need

Communication and interaction

Could include:

- speech, language and communication needs (SLCN)
- autism
- social communication difficulties

Sensory and/or physical needs

Could include:

- visual impairment (VI)
- hearing impairment (HI)
- multi-sensory impairment (MSI)
- physical disability (PD)

Remember that making higher-quality teaching available to the whole class is likely to mean that fewer children and young people will require additional support. Therefore, consider how to work alongside your teaching staff to improve their inclusive teaching approaches.



The SEND Code of Practice: 0 to 25 years makes it clear that a child or young person has special educational needs where their learning difficulty or disability calls for special educational provision to be made. This is provision that is different from or additional to that normally available to children and young people of the same age.

As described earlier, all schools should have a clear approach to identifying and responding to special educational needs. This should be described in your school SEND policy and must be shared through the school's SEN information report (see section on **Principles and statutory requirements**).





What should happen when a child or young person is identified as needing SEN support?

SEN support should take the form of a four-part cycle, where a child or young person's strengths and difficulties are identified, and then a plan of interventions and support is put in place to address the difficulties. This is known as the "graduated approach".

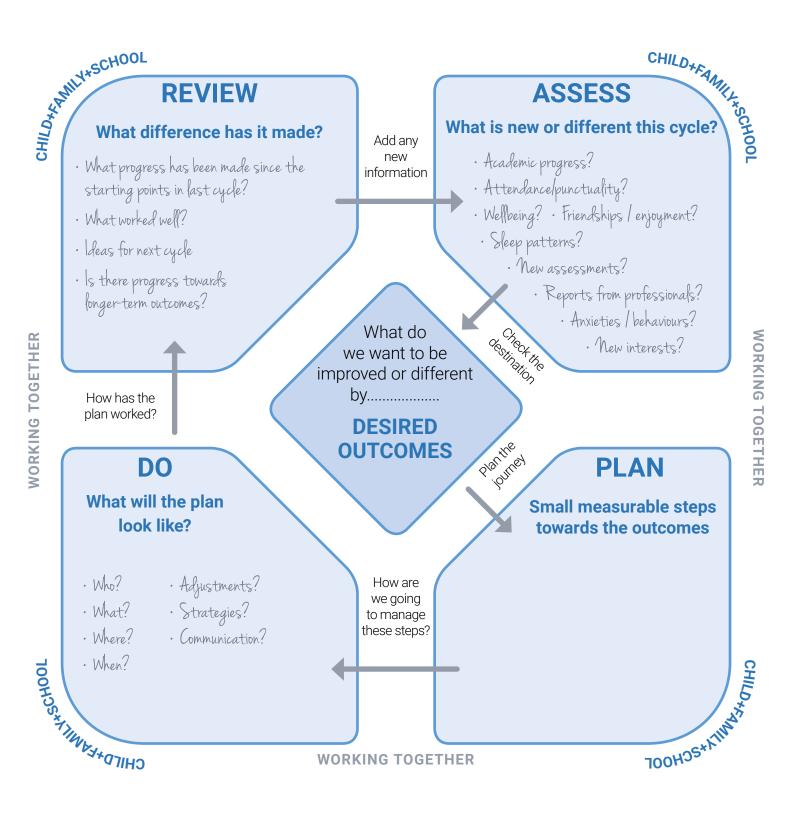
This assess, plan, do and review cycle should be in place for any child or young person who has been identified as having SEND. Class teachers and subject teachers should be at the centre of this process, working closely with families, although of course they can be supported by other members of staff, such as the SENCO.



Ref. 6.44



The elements of the assess, plan, do and review cycle:





It is important that a written record is made of the discussions and agreed actions, in order to monitor and evaluate the child or young person's progress over time. These written records will provide information about what has worked and not worked in the past and will inform future discussions. The document is intended to be useful and supportive for families, children and young people and staff, and should clearly outline what strategies have been put in place, and the difference they have made in the journey towards the desired outcomes.





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You may find it helpful to share this information with colleagues and families.

The majority of children and young people with SEND will have their needs met through the assess, plan, do and review cycle of SEN support. Occasionally, despite the school having taken relevant and purposeful action to meet the special educational needs of the child or young person, they have not made expected progress. In this situation, a request for an education, health and care needs assessment may be considered.

Education, health and care needs assessments

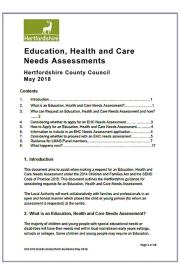
For most children, an EHC needs assessment should not normally be the first step. However, for those with more complex developmental and sensory needs, identified at or soon after birth, an EHC needs assessment may already have been requested before they arrive at school.

By following the graduated approach over time, schools and families will have already collected a range of information, which highlights the needs of the child and what is required to support them. It will include what has been put in place and the impact this has had. It will also reflect the views, wishes and feelings of the child and their family.

Professionals should be working together with families to request an assessment, as applications are best made together. There are a number of decisions to be made throughout the assessment process.

It may be helpful to read the Hertfordshire guidance document "EHC Needs Assessments", to ensure you have a full understanding of the EHC needs assessment process.

This document outlines details of Hertfordshire's process for considering EHC needs assessments, and includes information on considering whether and how to apply, and information to include in the application for the EHC needs assessment.











The request form for the EHC needs assessment is available on the Local Offer. Make sure that you complete the correct form.



professional (t				on		n the fi	orm	e.g. pa	rent or
"mandatory informatio	e child	e con	nplete	d jo	intly w	here aj	ppro	(priate)	
*Family Name:					*Child f	iret nam	ie:		
Preferred Name:					*DOB:			Year group:	
Ethnicity:			Religio	n:		Ge		nder:	Male Female
*Address:	Postcode:					*NH \$ 1	tum	ser:	
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after? : First Language				_		Respo	nelbi	le LA:	
(inc British Sign Language):				19 2	an Interp	reter re	quire	id?	Yes 🗆 I
Name and addres playgroup/nurser child is attending	y/school/co	illege j	your						
Primary special educational need	:			- 1	Unique number				
2. Details of pa •Full names of	irents/care	ers		_					
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•Relationship to t e.g. parent, grand; foster carer	he child: sarent,				hav	onsibil	al		Yes 🗖
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Form for children 0–15

Form for young adults 16+

ntal ality for this Request for an Education, Health and Care Needs As

1. Details of the child

a child lo

Complete the request form together with families and the child or young person. Ensure that the information you provide gives a very clear picture of the school and the child or young person. Remember that the information you provide on these forms will be read by professionals who are unlikely to know the child or young person, their family or your school. It may be helpful to include a summary page as an introduction, and a list of the contents of the application. These should be in chronological order where possible. Full details of all the types of evidence can be found in the guidance document that is mentioned above.



:

Tips from the statutory SEN team for a high-quality application:



Make sure you include the full name, job title and contact details of professionals who have been involved with the child. Include also the dates of their involvement, written reports, feedback or follow-up.



Include information you hold on the support implemented over time, to clearly evidence your graduated approach.



Ensure the information submitted provides a clear picture of the child or young person's needs and provision, to enable someone who doesn't know them to have a good level of understanding.



Try to send the application electronically – list the contents in correct order within the body of the email or as a separate contents page. This can be used as a checklist, to make sure the SEND team have received all of the information that you have included.



If you have any queries with regard to your application, please do not hesitate to contact the statutory SEND team.

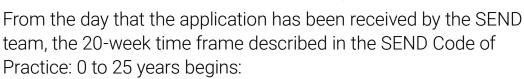


It would be helpful to avoid the use of plastic wallets and staples when submitting paper copies.

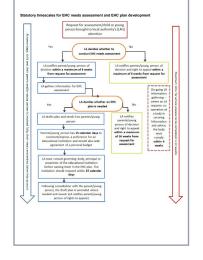
When you feel all information is collated and has been checked, and the forms have been signed, send everything securely to your local area SEND team at the address listed at the end of the application form.

What happens when the application is received by the local authority SEND team?

team, the 20-week time frame described in the SEND Code of Practice: 0 to 25 years begins:

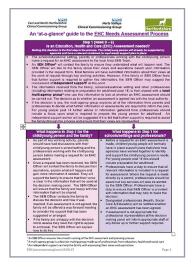






Hertfordshire's helpful "at-a-glance" document is available to guide you through the process and gives details of the time frames for each step.







You may find it helpful to watch this video about the EHCP process. See **Tools and references** section for web link.



If there is a decision not to issue an EHC plan, the local authority will provide written feedback. This can inform how the outcomes sought for the child or young person can be achieved through special educational provision made by the school.

If an EHC plan is issued, the special educational provision required by the child or young person will be described in section F and should be implemented without delay.

The annual review of an education, health and care plan Introduction

The purpose of the annual review (AR) is to review the child's progress towards their outcomes and longer-term aspirations. ARs must take place at least annually, with the first review being held within 12 months of the date when the EHCP was issued. Further reviews should be within 12 months of any previous reviews.

Reviews must be undertaken in partnership with the child or young person and their parent, and must take account of their views, wishes and feelings.



The local authority provides a template for the annual review meeting, for schools to record the discussions at the meeting. This should be submitted to the local authority within two weeks following the review meeting.

Those attending the meeting must also consider whether the child or young person's needs remain the same and whether the outcomes and provision remain appropriate. Please see the SEND Code of Practice: 0 to 25 years for further details on what annual reviews should do.

The local authority then has a further two weeks to make its decision following the annual review.

The statutory SEN team sends a list of children and young people attending the school who require a review of their EHCPs. This will be sent to headteachers and principals at least two weeks before the start of each term.

The local authority and schools must cooperate to ensure that the meeting takes place. Officers from the statutory SEN team may attend annual reviews but do not routinely attend all reviews. If you feel that an officer from the statutory SEN team should attend the review, it is best to discuss the reasons with them and identify the best way forward. It may be that they do attend, or that the discussions identify that attendance by another professional is more appropriate, or that support can be given to the school/family prior to or after the meeting.









Schools are responsible for arranging, holding, recording and submitting all the information to the local authority.

At least two weeks before the review meeting

Schools must ensure that:

- the following people are invited to the review
 - child / young person and their parents
 - ✓ a representative of the school
 - \checkmark a local authority officer from the statutory SEN team
 - ✓ health service representative
 - ✓ local authority social care representative
 - other individuals/professionals relevant to or involved with the child or young person's special educational needs, such as the Youth Offending Service, virtual school for children looked-after, or advisory teachers

information and advice are gathered from, and shared with, all those invited to the meeting



The annual review meeting

Schools must ensure that:

the meeting focuses on the child or young person's progress towards achieving outcomes within section E of the EHCP, reviews provision within section F and also considers any changes that are needed to the EHCP

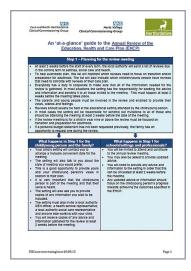
children, young people and their families are supported to engage fully in the meeting

Within two weeks following the meeting

Schools must ensure that:

- they prepare and send a report of the meeting (usually the annual review document and supporting information/advice gathered as part of the review) to everyone invited to the meeting
- the report details the discussions at the meeting and any recommendations of amendments to the EHCP, and refer to any difference of recommendations between those in attendance

For more detailed guidance, please see the "at-a-glance" guide.









Providing high-quality provision Tools and references

Tools:

SEND: school context summary

Information poster: Special educational needs in England, January 2020

Iceberg Analysis

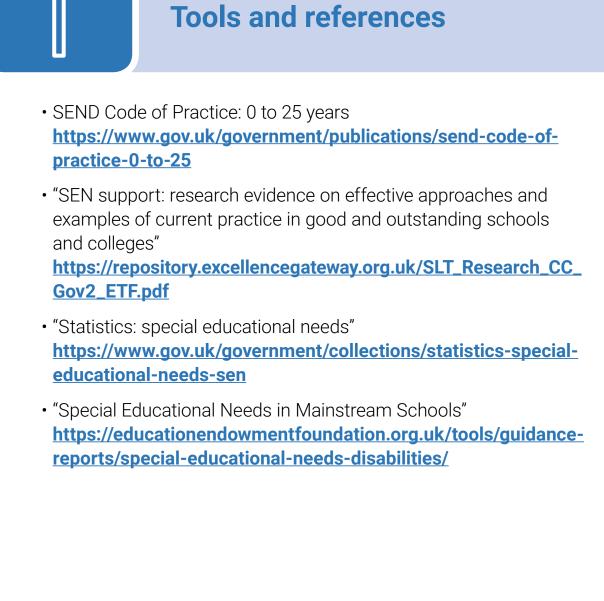
Using the Iceberg Analysis activity - top tips

Assess, plan, do and review cycle

Useful references:

- Children and Families Act 2014, Part 3
 http://www.legislation.gov.uk/ukpga/2014/6/part/3/enacted
- "Complete the school census", DfE https://www.gov.uk/guidance/complete-the-school-census)
- HCC EHCP annual review "at-a-glance" document <u>https://thegrid.org.uk/send-and-additional-needs/special-</u> <u>educational-needs-and-disability/education-health-and-care-plan</u>
- HCC EHC needs assessment "at-a-glance" document <u>https://thegrid.org.uk/send-and-additional-needs/special-</u> <u>educational-needs-and-disability/education-health-and-care-plan</u>
- HCC EHC assessment form and guidance <u>https://thegrid.org.uk/search/all?term=EHC%20needs%20</u> <u>assessment%20request</u>

Providing high-quality provision



SEND: SCHOOL CONTEXT SUMMARY

School:	Date:
SENCO:	SEND governor:
SEND policy review due:	SEN information report reviewed: With:
Number of pupils on roll:	Number of pupils with SEND:
	% of pupils with SEND:
	% of pupils with a statement or EHC plan:
	% of pupils receiving SEN support:

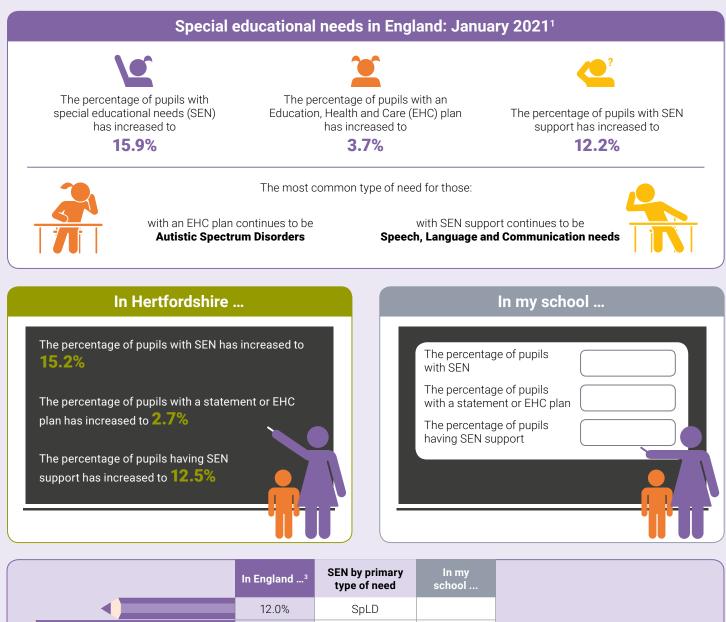
				S	EN	sup	роі	t										
Primary type of need		Yea	r	Yea	r	Yea	r	Yea	r	Yea	r	Yea	r	Yea	r	Yea	r	Total
		М	F	М	F	М	F	М	F	М	F	М	F	М	F	М	F	
Specific learning difficulty	SpLD																	
Moderate learning difficulty	MLD																	
Severe learning difficulty	SLD																	
Profound and multiple learning difficulty	PMLD																	
Social, emotional and mental health	SEMH																	
Speech, language and communication needs	SLCN																	
Hearing impairment	HI																	
Visual impairment	VI																	
Multi-sensory impairment	MSI																	
Physical disability	PD																	
Autistic spectrum disorder	ASD																	
Other difficulty/disability																		
Total number of pupils																		

SEND: SCHOOL CONTEXT SUMMARY

					EH	C pl	an											
Primary type of need		Yea	r	Yea	r	Yea	r	Yea	r	Yea	r	Yea	r	Yea	r	Yea	r	Total
		М	F	М	F	М	F	Μ	F	М	F	М	F	М	F	М	F	
Specific learning difficulty	SpLD																	
Moderate learning difficulty	MLD																	
Severe learning difficulty	SLD																	
Profound and multiple learning difficulty	PMLD																	
Social, emotional and mental health	SEMH																	
Speech, language and communication needs	SLCN																	
Hearing impairment	HI																	
Visual impairment	VI																	
Multi-sensory impairment	MSI																	
Physical disability	PD																	
Autistic spectrum disorder	ASD																	
Other difficulty/disability																		
Total number of pupils																		

You may want to add colour coding to identify other relevant characteristics, for example ethnicity, first language other than English, in receipt of pupil premium funding, or children looked-after.

INFORMATION FROM THE SCHOOL CENSUS: PUPILS WITH SEN



	In England ³	type of need	school
	12.0%	SpLD	
	18.0%	MLD	
Image: A start and a start and a start a sta start a start a st start a start a sta	2.6%	SLD	
• • • • • • • • • • • • • • • • • • •	0.8%	PMLD	
	18.4%	SEMH	
	22.6%	SLCN	
•	1.8%	HI	
•	1.0%	VI	
•	0.3%	MSI	
• • • • • • • • • • • • • • • • • • •	2.8%	PD	
<	12.5%	ASD	
•	4.0%	Other difficulty/ disability	
<	3.2%	SEN support but no specialist assessment	

1 Source: Special educational needs in England: January 2021, Department for Education

2 Includes all academies, including free schools, state-funded and non-maintained special schools, middle schools as deemed, all-through schools, city technology colleges, university technology colleges, studio schools, direct grant nursery schools, pupil referral units and general hospital schools

3 Includes state-funded primary, secondary and special schools (all academies including free schools, state-funded and non-maintained special schools, middle schools as deemed, all-through schools, city technology colleges, university technology colleges and studio schools). Excludes nursery schools, independent schools, general hospital schools and pupil referral units

Iceberg Analysis

What do we know? What have we observed?

What factors could be beneath the surface?

Possible ways forward



Using the Iceberg Analysis activity – top tips



Completing an Iceberg Analysis explores possible underlying causes or reasons why a child or young person is making significantly slower progress than other children and young people of the same age.



Start the activity by writing down above the waterline what you know and what you have observed about the child or young person in different situations.



Work with the child, young person and their family to ensure all the information is captured.





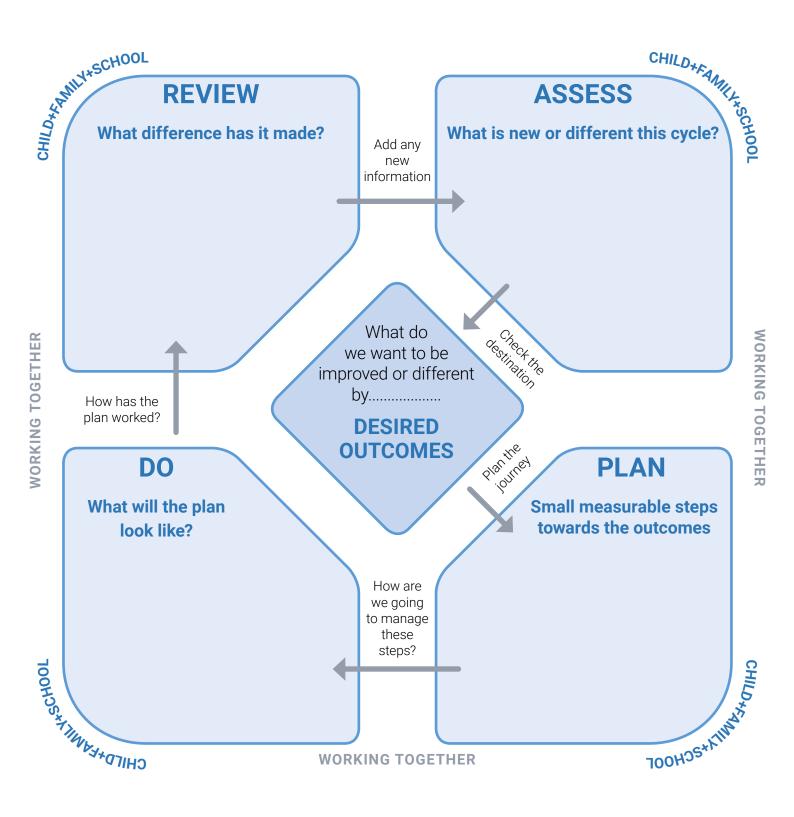
Work together to identify as many underlying causes, barriers to learning, triggers, and so on, that could be explored as possible reasons for limiting progress. Remember to explore a broad range of possible reasons such as poor attendance and punctuality, EAL, quality of teaching, medical conditions, summer-born children, and so on.



From this information, jointly agree the way forward to filter the information and to put a plan in place.



Assess, plan, do and review cycle



















The Hertfordshire SEND Toolkit



Hertfordshire SEND Strategy

Outcome 2

We expect schools and settings to improve shortand long-term outcomes for children and young people with SEND.

Contents:

- Developing outcomes for children and young people
- Improving outcomes through high-quality teaching
- Strengthening whole-school outcomes through effective whole-school self-evaluation





Developing outcomes for children and young people



Since the introduction of the SEND Code of Practice: 0 to 25 years, there has been considerable discussion about what outcomes are. An outcome can be described as the result or effect of an action or event.

In the first part of this chapter, we are exploring how to develop high-quality outcomes for individual children and young people, and how these differ from aspirations.

 \checkmark

Aspirations describe what someone wants their life to be like in the long term.

Outcomes describe the benefits or differences made to a child or young person over a period of two to three years, or to the end of a phase or key stage. These could include skills learnt to improve educational achievement or develop confidence, raise self-esteem, manage anxiety, and so on.

When starting to agree outcomes with a child or young person and their family, there should be a good understanding of their aspirations, in addition to a clear identification of the child or young person's special educational needs. Ref. 9.61 and 9.66

A useful starting point is to ask:

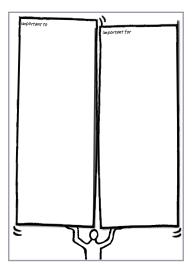
- the child or young person what they want to be able to do
- their family what they want to see the child or young person doing
- other professionals what skills they would like the child or young person to learn

Don't forget to consider:

what is important to the child or young person

what is important **for** the child or young person

You might want to use the Helen Sanderson Associates' template, "Important to/for", which you can find in the **Tools and references** section.



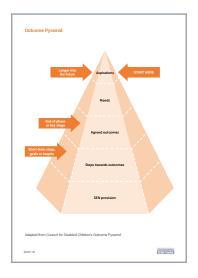




From these starting points, outcomes can be agreed. These will lead conversations allowing for the development of short-term, smaller steps and be the basis on which SEN provision is planned and delivered. An invisible golden thread should weave through the whole process.



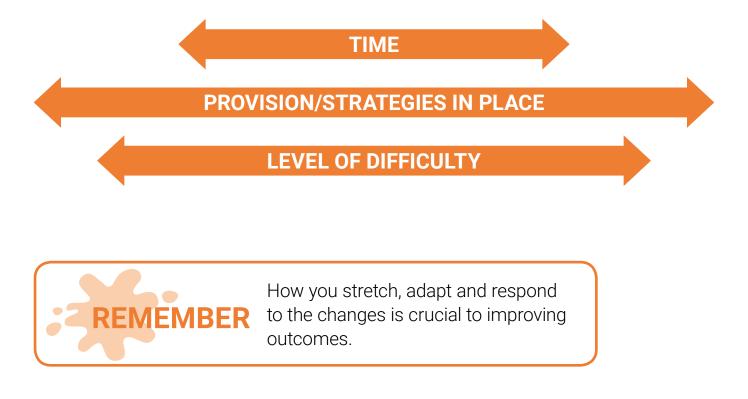
Use the Outcome Pyramid tool to help you achieve a coherent approach to developing outcomes and planning provision. A helpful guide for using the Outcome Pyramid is available in the **Tools and references** section.



Children and young people's aspirations set the direction of travel in terms of understanding their needs, setting relevant outcomes and agreeing appropriate provision.



Remember, over time, as outcomes are achieved, a child or young person's aspirations may change. Their needs can change too and, in turn, provision may need to change. A continuing cycle of review is essential. Flexibility may be needed. Consider increasing or decreasing the amount of time required to achieve the outcome. Change the provision, think about what could be done differently. Increase the level of challenge, identify the level of support or degree of independence, for success to be achieved.



For information about how outcomes are integral to the graduated approach, please see the **Providing high-quality provision** chapter in the toolkit.

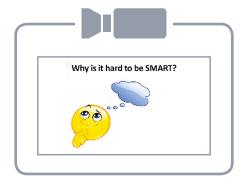




High-quality outcomes are SMART.



To explore outcomes in more detail, you may want to watch the video clip: Why is it hard to be SMART? Please see link in the **Tools and references** section.







High-quality outcomes are ...



written in clear, simple and positive language

built on something that is already working well, or changing something that isn't working well



addressing the child or young person's needs

supporting the child or young person to move towards their future aspirations



person-centred

specific to the child or young person



holistic – this may mean working proactively and collaboratively with other professionals

based on setting high, realistic expectations



something everyone can clearly visualise as what success looks like

preparing the child or young person for adulthood



SMART

NOT based around provision (provision is what must be provided to meet a child or young person's needs and enables the outcomes to be achieved)

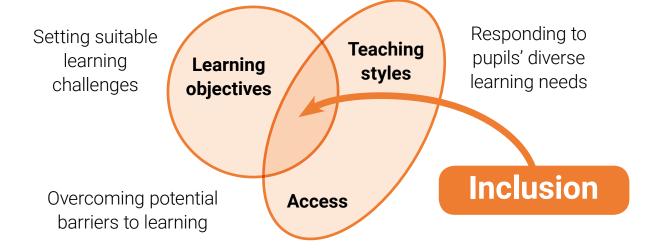
Improving outcomes through high-quality teaching

Effective SEN provision is built upon the foundations of the day-today learning experiences within every classroom. The SEND Code of Practice: 0 to 25 years goes further, stating that "special educational provision is underpinned by high-quality teaching and is compromised by anything less."

Having high expectations and setting suitable learning challenges for every child or young person are prerequisites for inclusive learning and teaching. Teachers must use their "best endeavours" to plan lessons for children and young people, and use appropriate assessment to set targets that are ambitious.

Schools have a responsibility to provide a broad, well-balanced, knowledge-rich curriculum for all children and young people. The statutory national curriculum in England includes a statement on inclusion. The image below sets out the principles for developing an inclusive curriculum, which provides all children and young people with relevant and challenging learning.

Principles for developing an inclusive curriculum



For further information, read the Statutory Inclusion Statement handout in the **Tools and references** section.





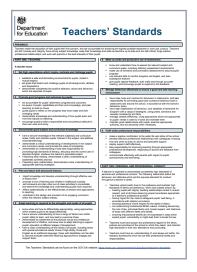
The Hertfordshire

SEND Toolki



The standards set out in the DfE "Teachers' Standards" guidance apply to the vast majority of teachers, whatever their career stage. Within Part One, it makes clear that teachers must adapt teaching to respond to the strengths and needs of all pupils. Within this standard, it outlines the expectation that teachers must have a clear understanding of the needs of all pupils, and be able to use and evaluate distinctive teaching approaches to engage and support them.





A starting point to strengthen practice within Teacher Standard 5 is to use the Inclusive Classroom Checklist available in the **Tools and references** section at the end of this chapter.



Using the Inclusive Classroom Checklist



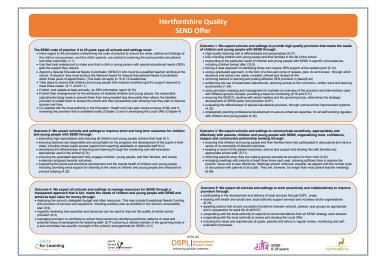
This could be used:

- as a self-evaluation tool for yourself or a colleague
- as a discussion tool with your group of teachers
- to help support teachers develop their practice
- as part of the school's monitoring cycle
- during a learning walk with the SEND governor

Strengthening whole-school outcomes through effective self-evaluation

High-quality outcomes for individual children and young people contribute to positive outcomes for the whole school. Hertfordshire's vision is that "all children and young people with SEND have access to high-quality local provision that meets their needs". Underpinning this vision is the Hertfordshire Quality SEND Offer, which describes the special educational provision that families can expect to be available in schools.





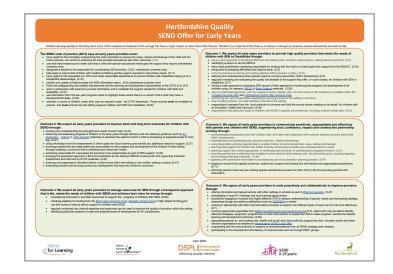
Broadly speaking, this will be an integral part of a school's provision for all children – practices and adaptations that are part and parcel of high-quality teaching. The provision and strategies for children and young people with SEND will undoubtedly be of benefit to many other learners in the school too.

An A4 copy of Hertfordshire's Quality SEND Offer is available in the **Tools and references** section at the end of this chapter, and further copies can be found on the Local Offer. You may also have the renowned, "indestructible work mat" version in your school.





Since April 2020, Quality SEND Offer posters are also available for Early Years and post-16 providers.







107

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Outcome 2. Improving outcomes

The Hertfordshire SEND Benchmark & Planning Tool has been developed to give schools a framework for discussion about their policy and provision for children and young people with SEND. Hertfordshire schools should be using this as part of a collaborative, solution-focused approach, through which they can evaluate and identify strengths in their practice and plan next steps.

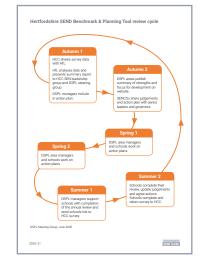
children and y	oung people with special educati SEND Regulations 2014 and			idance of the
Using a collabora	tive, solution-focused approach,	schools can identify s	trengths in current practice and	l plan next steps.
	The Benchmark and Plann	ing Tool has been de	veloped to help schools:	
	ildren and young people with SE nt practice using a 'best-fit' mod		d colleagues within and beyond	the school to
	neir knowledge and understandir		incremental statements	
	able next steps towards exempla			
 Explore pract 	ice within the five outcomes from	n the Hertfordshire S	END Quality Offer	

hire Schools' SEND Benchmark and Planning Tool

The Hertfordshire SEND Benchmark & Planning Tool is available in the **Tools and references** section at the end of this chapter, along with helpful guidance on how to use it and an overview of the countywide review cycle.

Getting started	\frown
Familiarise yourself with each outcome in the Hertfordshire SEND Quality Offer and the	-
incremental statements in the Benchmark & Planning Tool.	-
Decide who you are going to work with. As a minimum, the SENCO, a member of the senior	
leadership team (SLT) and a governor should complete the exercise. Other people to consider including in the discussion are suggested on page 2 of the Benchmark & Planning Tool.	
Consider how best to include children and young people with SEND and their families in the process.	
Plan some time to work together to complete the framework.	
Plan some one to Hok organise to comprise the manifestory.	
Collecting information	\frown
Before you begin the process, gather up a range of documents and useful information that can	_
help you come to a decision about the best-fit judgement for each statement. This should include:	
relevant school policies, accessibility plan, SEN information report, achievement data, most recent Ofsted inspection report and SEND development plan.	
Feedback from other professionals, children and young people with SEND and their families will help	
you compare their experience of your provision with the school's own self-evaluation against the	
statements, and so strengthen your review process.	J
Evaluating provision	
Make a step-by-step evaluation of your existing provision for children and young people with SEND	
against each of the incremental statements.	
Use the four key questions at the start of each section to support your discussion.	
Highlight your best-fit judgement for every element.	
Jot any notes, evidence to support your decisions and actions in the spaces provided.	
Make sure all the sections are completed and plan a date for review.	
Once your analysis is complete, make a list of all the statements where you have classed your	
provision as "emerging". This list will highlight the priority areas for development that will form the	
basis for your action planning.	
Taking action	
Plan actions arising from your self-evaluation. To help you develop effective improvement	
measures, you could refer to the supporting resources in the Hertfordshire SEND Toolkit, see how	-
other schools have addressed the issue or seek advice from other professionals in ISL.	
Once you have identified your action points, assign these to individuals for action and include	
completion/review dates. Prioritise actions that will have the most benefit. You may want to set	
measures for evaluating success.	
Disseminate your findings and action plan to the serior leadership team, the whole staff, and governors. You may wish to publish the action plan on your school's website.	
To maximise the impact of the SEND Benchmark & Planning Tool, set regular review dates	
irrenediately after completion of the baseline school self-evaluation, involving pupils and parents, as	
appropriate. Ideally, the SEND Benchmark & Planning Tool should be reviewed at least annually.	
Celebrate success and share what is working well for your school. Check your assessment of how	
well the school is performing and what it peaks to do peet with others in your DSDL area	

How to Use the SEND Benchmark & Planning Tool









Further resources to develop and strengthen provision for particular areas of need are being developed. The first three resource mats complement the Hertfordshire Quality SEND Offer and signpost to high-quality resources for children and young with:

- autism
- speech, language and communication needs
- · social, emotional and mental health needs

The resource mats can be found in the **Tools and references** section at the end of this chapter, or on the Hertfordshire Local Offer.





Outcome 2. Improving outcomes

Improving outcomes Tools and references

Tools:

Important to/for handout Outcome Pyramid and guidance Statutory Inclusion Statement handout Teachers' Standards – overview poster Inclusive Classroom Checklist Hertfordshire Quality SEND Offer poster Hertfordshire Quality SEND Offer for Early Years Hertfordshire Quality SEND Offer for post-16 providers Hertfordshire SEND Benchmark & Planning Tool How to use the SEND Benchmark & Planning Tool Hertfordshire SEND Benchmark & Planning Tool Hertfordshire SEND Benchmark & Planning Tool Hertfordshire SEND Benchmark & Planning Tool review cycle Hertfordshire Autism Quality Offer Hertfordshire Speech, Language and Communication Needs Quality Offer Hertfordshire Social, Emotional and Mental Health Quality Offer

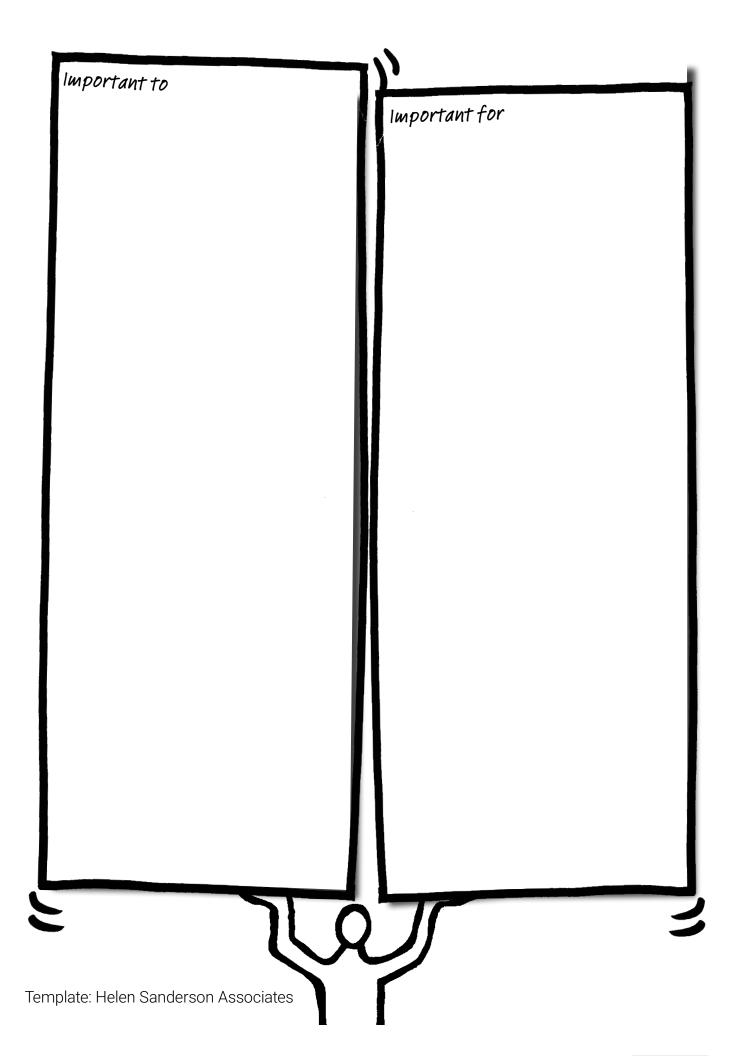
Outcome 2. Improving outcomes

Improving outcomes Tools and references

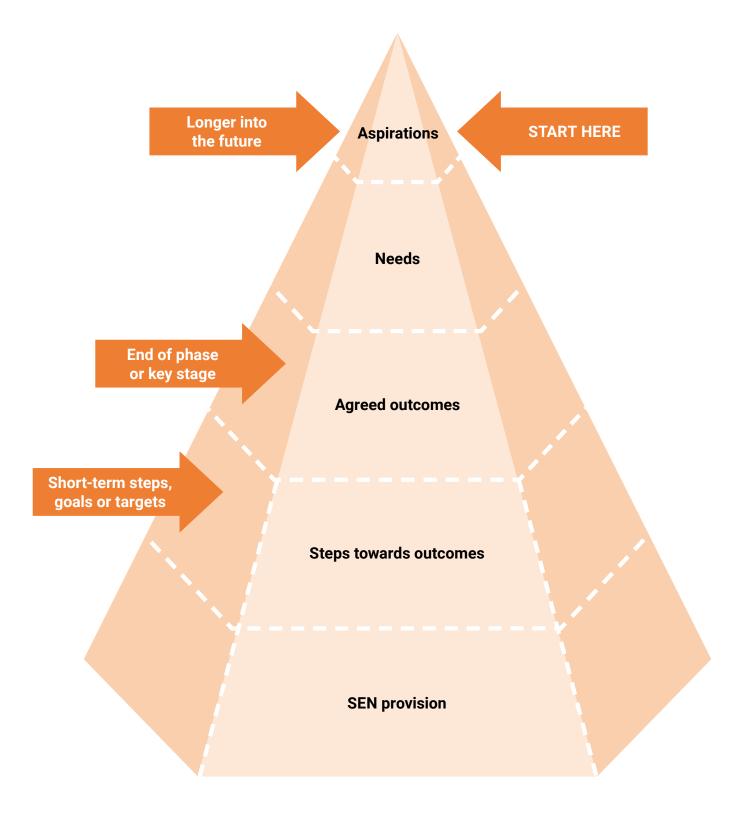
Useful references:

- Helen Sanderson Associates sorting important to/for <u>http://helensandersonassociates.co.uk/person-centred-practice/</u> <u>person-centred-thinking-tools/sorting-important-tofor/</u>
- Hertfordshire Local Offer <u>https://www.hertfordshire.gov.uk/microsites/local-offer/the-hertfordshire-local-offer.aspx</u>
- "National curriculum in England: framework for Key Stages 1 to 4" https://www.gov.uk/government/publications/nationalcurriculum-in-england-framework-for-key-stages-1-to-4
- SEND Code of Practice: 0 to 25 years <u>https://www.gov.uk/government/publications/send-code-of-practice-0-to-25</u>

 "Teachers' Standards: Guidance for school leaders, school staff and governing bodies" <u>https://www.gov.uk/government/publications/teachers-standards</u>



Outcome Pyramid



Adapted from Council for Disabled Children's Outcome Pyramid



Using the Outcomes Pyramid

With the focus on one particular child or young person, start to gather information to complete the pyramid. The information should come from conversations with the child or young person and their family. For example, it could emerge from the process of developing a one-page profile or completing an Iceberg Analysis.

It may be helpful to gather the views of other professionals working with the child or young person and their family at this point.

Using the Outcomes Pyramid sheet, jot down words and phrases that capture the aspirations of the child or young person and their family. Then work down the pyramid, taking each level in turn, completing the provision section last.

Be clear about who the aspirations have come from and reflect this in how the information is recorded.

The needs section may develop as your knowledge and understanding of the child or young person increases, or when further advice and information is received from other professionals.

The timescale for the achievement of desired outcomes may be several years ahead or the end of a phase or key stage. As they emerge from the conversation, they may not be SMART. They can be specified more precisely or "SMARTened up" at a later stage.

The provision section should be completed last. This should describe the provision in place to meet the identified needs and lead to the achievement of the steps towards the outcomes.

Arrangements for setting the short-term steps should be described in the school's SEND policy and SEN information report. The short-term steps might be achieved in a few weeks, a half-term or term. These should form part of the separate written plan agreed with the family, as part of the assess, plan, do review cycle.

Statutory Inclusion Statement handout

Setting suitable challenges

4.1 Teachers should set high expectations for every pupil. They should plan stretching work for pupils whose attainment is significantly above the expected standard. They have an even greater obligation to plan lessons for pupils who have low levels of prior attainment or come from disadvantaged backgrounds. Teachers should use appropriate assessment to set targets that are deliberately ambitious.

Responding to pupils' needs and overcoming potential barriers for individuals and groups of pupils

4.2 Teachers should take account of their duties under equal opportunities legislation that covers race, disability, sex, religion or belief, sexual orientation, pregnancy and maternity, and gender reassignment.⁵

4.3 A wide range of pupils have special educational needs, many of whom also have disabilities. Lessons should be planned to ensure that there are no barriers to every pupil achieving. In many cases, such planning will mean that these pupils will be able to study the full national curriculum. The SEND Code of Practice: 0 to 25 years includes statutory advice on approaches for identification and assessment, which can support this. A minority of pupils will need access to specialist equipment and different approaches. The SEND Code of Practice: 0 to 25 years is clear about what should be done to meet their needs.

4.4 With the right teaching, which recognises their individual needs, many disabled pupils may have little need for additional resources beyond the aids which they use as part of their daily life. Teachers must plan lessons so that these pupils can study every national curriculum subject. Potential areas of difficulty should be identified and addressed at the outset of work.

4.5 Teachers must also take account of the needs of pupils whose first language is not English. Monitoring of progress should take account of the pupil's age, length of time in this country, previous educational experience, and ability in other languages.

4.6 The ability of pupils for whom English is an additional language to take part in the national curriculum may be in advance of their communication skills in English. Teachers should plan teaching opportunities to help pupils develop their English and should aim to provide the support pupils need to take part in all subjects.

Taken from "The national curriculum in England – Framework document", DfE 2014



⁵ Age is a protected characteristic under the Equality Act 2010 but it is not applicable to schools in relation to education or (as far as relating to those under the age of 18) the provision of services; it is a relevant protected characteristic in relation to the provision of services or employment (so when thinking about staff). Marriage and civil partnership are also a protected characteristic but only in relation to employment.



Teachers' Standards

PREAMBLE

Teachers make the education of their pupils their first concern, and are accountable for achieving the highest possible standards in work and conduct. Teachers act with honesty and integrity; have strong subject knowledge, keep their knowledge and skills as teachers up-to-date and are self-critical; forge positive professional relationships; and work with parents in the best interests of their pupils.

PART ONE: TEACHING

A teacher must:

1 Set high expectations which inspire, motivate and challenge pupils

- establish a safe and stimulating environment for pupils, rooted in mutual respect
- set goals that stretch and challenge pupils of all backgrounds, abilities and dispositions
- demonstrate consistently the positive attitudes, values and behaviour which are expected of pupils.

2 Promote good progress and outcomes by pupils

- be accountable for pupils' attainment, progress and outcomes
- be aware of pupils' capabilities and their prior knowledge, and plan teaching to build on these
- guide pupils to reflect on the progress they have made and their emerging needs
- demonstrate knowledge and understanding of how pupils learn and how this impacts on teaching
- encourage pupils to take a responsible and conscientious attitude to their own work and study.

3 Demonstrate good subject and curriculum knowledge

- have a secure knowledge of the relevant subject(s) and curriculum areas, foster and maintain pupils' interest in the subject, and address misunderstandings
- demonstrate a critical understanding of developments in the subject and curriculum areas, and promote the value of scholarship
- demonstrate an understanding of and take responsibility for promoting high standards of literacy, articulacy and the correct use of standard English, whatever the teacher's specialist subject
- if teaching early reading, demonstrate a clear understanding of systematic synthetic phonics
- if teaching early mathematics, demonstrate a clear understanding of appropriate teaching strategies.

4 Plan and teach well structured lessons

- impart knowledge and develop understanding through effective use of lesson time
- promote a love of learning and children's intellectual curiosity
 set homework and plan other out-of-class activities to consolidate
- and extend the knowledge and understanding pupils have acquired
 reflect systematically on the effectiveness of lessons and approaches
- to teaching
 contribute to the design and provision of an engaging curriculum within the relevant subject area(s).

5 Adapt teaching to respond to the strengths and needs of all pupils

- know when and how to differentiate appropriately, using approaches which enable pupils to be taught effectively
- have a secure understanding of how a range of factors can inhibit pupils' ability to learn, and how best to overcome these
- demonstrate an awareness of the physical, social and intellectual development of children, and know how to adapt teaching to support pupils' education at different stages of development
 have a clear understanding of the needs of all pupils, including those with special educational needs; those of high ability; those with
- have a clear understanding of the needs of all pupils, including those with special educational needs; those of high ability; those with English as an additional language; those with disabilities; and be able to use and evaluate distinctive teaching approaches to engage and support them.

6 Make accurate and productive use of assessment

- know and understand how to assess the relevant subject and curriculum areas, including statutory assessment requirements
- make use of formative and summative assessment to secure pupils' progress
- use relevant data to monitor progress, set targets, and plan subsequent lessons
- give pupils regular feedback, both orally and through accurate marking, and encourage pupils to respond to the feedback.

Manage behaviour effectively to ensure a good and safe learning environment

- have clear rules and routines for behaviour in classrooms, and take responsibility for promoting good and courteous behaviour both in classrooms and around the school, in accordance with the school's behaviour policy
- have high expectations of behaviour, and establish a framework for discipline with a range of strategies, using praise, sanctions and rewards consistently and fairly
- manage classes effectively, using approaches which are appropriate to pupils' needs in order to involve and motivate them
- maintain good relationships with pupils, exercise appropriate authority, and act decisively when necessary.

8 Fulfil wider professional responsibilities

- make a positive contribution to the wider life and ethos of the school
 develop effective professional relationships with colleagues, knowing how and when to draw on advice and specialist support
- deploy support staff effectively
- take responsibility for improving teaching through appropriate professional development, responding to advice and feedback from colleagues
- communicate effectively with parents with regard to pupils' achievements and well-being.

PART TWO: PERSONAL AND PROFESSIONAL CONDUCT

A teacher is expected to demonstrate consistently high standards of personal and professional conduct. The following statements define the behaviour and attitudes which set the required standard for conduct throughout a teacher's career.

- Teachers uphold public trust in the profession and maintain high standards of ethics and behaviour, within and outside school, by:
 - treating pupils with dignity, building relationships rooted in mutual respect, and at all times observing proper boundaries appropriate to a teacher's professional position
 - having regard for the need to safeguard pupils' well-being, in accordance with statutory provisions
 - showing tolerance of and respect for the rights of others
 - not undermining fundamental British values, including democracy, the rule of law, individual liberty and mutual respect, and tolerance of those with different faiths and beliefs
 - ensuring that personal beliefs are not expressed in ways which exploit pupils' vulnerability or might lead them to break the law.
- Teachers must have proper and professional regard for the ethos, policies and practices of the school in which they teach, and maintain high standards in their own attendance and punctuality.
- Teachers must have an understanding of, and always act within, the statutory frameworks which set out their professional duties and responsibilities.

The Teachers' Standards can be found on the GOV.UK website: https://www.gov.uk/government/publications/teachers-standards

Inclusive teaching observation checklist (SEND)

Whole-class work
Access to teacher and any resources used has been planned for, e.g. a number line or grid or text visible to all or made accessible in other ways, background noise avoided where possible, light source in front of teacher not behind
Children's seating carefully planned
Rules and routines for the lesson taught and displayed; consistent and fair reinforcement by adults in the classroom
All children clear about their own objectives for lessons
All children clear about structure of lesson and day, e.g. visual timetables are on display
New or difficult vocabulary clarified, written up, displayed, revisited
Understanding of instructions checked by teacher, e.g. by asking a child to explain them in their own words
Support in place for children who cannot "hold things in their heads" – sticky notes, jottings, individual whiteboards
Questions pitched so as to challenge children at all levels, e.g. define paragraph (for higher attaining), define sentence (for lower attaining)
Individuals targeted for particular questions
Use made of alternatives to questions to invite a response, e.g. making suggestions from which the children can choose, speculating, making a personal contribution from own experience
Questions used to ensure the rest of the class are listening, e.g. "Does anyone have a question for Gupta?", "Who thinks the same as Jo?", "Who thinks differently?"
Children clear about the timescale for the question, e.g. "This is one for a quick response.", "This is one which needs several minutes to think about.", "This is one I want you to work at for ten minutes."

Independent and group work
Time and support given before responses are required, e.g. personal thinking time, partner talk, persisting with progressively more scaffolding until child can answer correctly
Contribution of all children valued – secure and supportive learning environment where there is the safety to have a go, to make a mistake
Children help and support each other with ideas; they give one another space in which to think and respond to questions
Contributions reflected back by teacher in expanded form or expanded on by other children
Multi-sensory teaching approaches (visual, verbal, kinaesthetic) in use
Time out (talking in pairs or other groups) used to maintain attention, link to children's own language and experience
Buddying used for seating and paired or partner work, e.g. more settled child paired with a child who finds concentration difficult
Interactive strategies used, e.g. children having cards to hold up or own whiteboards or coming to the front to take a role
Visual and tangible aids used, e.g. story sacks, real objects, signs and symbols, photographs, pegs on a coathanger, variety of number lines, counting sticks, computer animations
Strategies that children need to use (e.g. for problem solving or text composition) made very explicit
Abstract concepts made concrete, e.g. word problems in mathematics turned into pictures or acted out or modelled with resources
Children who need it being pre-prepared or pre-taught, where this would help them to access the lesson
Additional adults, if present, are actively involved throughout in supporting or assessing learning

Independent and group work
Transition from whole-class work to independent and group work clearly signalled and actively managed
Tasks clearly explained or modelled – checks for understanding, task cards o boards as reminders, time available and expected outcomes made clear
Children's different needs for explanation are recognised: children can choose to start if they feel they understand or wait for further explanation if they do not
Materials and resources for task available and accessible; expectations about independent personal organisation are clear and routines have been taught
A distraction-free area has been set up for children who need it
Strategies taught to children, enabling them to continue to work without direc teacher help if they get stuck; prompts to remind them are on display
Children are provided with and regularly reminded of resources to help them be independent, e.g. relevant material from whole-class session kept on display, word lists or mats, dictionaries of terms, glossaries, number lines, hundred squares, tables squares
Tasks link back to earlier (or later) objectives, where these are appropriate for child and group
Tasks simplified or extended, e.g. short, concrete text used by one group or long, abstract text by another, numbers to 100 by one group or to 20 by another
Tasks made more open or more closed, according to children's needs
 Arrangements (buddying, adult support, taping) made where necessary, to ensure that children can access written text and instructions
Alternatives to paper and pencil tasks used where appropriate
Scaffolding (e.g. problem-solving grids or writing frames or clue cards) provided where needed

Independent and group work
Variety of pupil groupings used so that children are able to draw on each other's strengths and skills
Children taught to work together in groups
Appropriate behaviour is noticed, praised or rewarded
Effective use of additional adult support, e.g. learning objectives clear, independence rather than dependence promoted, peer interaction encouraged
Effective use of ICT as an access strategy, e.g. speech or sign supported software, on-screen word banks, predictive word processing
Individual's learning objectives, e.g. positional language, number facts, punctuation, prediction are picked up on
Texts and equipment are at children's instructional level and matched to their age and dignity
Teaching assistants used to prepare some children for the whole-class teaching ahead of time by rehearsing feedback, thinking in advance about the questions the teacher will ask, before they are put to the class as a whole
Peers helped to give feedback in positive ways, e.g. "I like the way", "One idea for improvement would be" cards
Questioning designed to assess grasp of particular objectives relevant for each child or group of children

Inclusive teaching observation checklist (SEND) adapted from "Leading on Inclusion", DfES 2005

۲۷.		 Outcome 1: We expect schools and settings to provide high-quality provision that meets the needs of children and young people with SEND through: High-quality teaching that is differentiated and personalised (6.37) High-quality teaching that is differentiated and personalised (6.37) High-quality teaching that is differentiated and personalised (6.37) Huly including children and young people with SEND in specific circumstances, including children looked after (10.0). having a clear approach to identifying those who require SEN support at the earliest point (6.14) using a graduated approach, in the form of a four-part cycle of "assess, plan, do and review', through which decisions and actions are made, revisied, refined and revised (6.44) eramoving provision mapping and management to maintain an overview of the provision and interventions used with different groups of pupils, providing a basis for monitoring (6.76 and 6.77) ensuing the SENCO, working with senior leaders and the governing body, determines the strategic development of SEND policy and provision, through normal school improvement systems (4.32) ensuing the effectiveness of special educational provision, through normal school improvement systems (4.32) ensuing the effectiveness of special educational provision, through normal school improvement systems (4.32) 	 Outcome 3: We expect schools and settings to communicate sensitively, appropriately and effectively with parents, children and young people with SEND, engendering trust, confidence, respect and constructive partnership working through: ensuring that children and young people and their families have fully participated in discussions and have a sense of co-ownership of desired outcomes. keeping a record of the agreed outcomes. keeping a record of the agreed outcomes, actions and support and sharing this with families and appropriate school staff. (6.71) informing parents when they are making special educational provision for their child (6.43) arranging meetings with parents at least three times sach year, allowing sufficient time to explore the parents' views and to plan effectively. Meetings should, wherever possible, be aligned with the normal cycle of discussions with parents of all pupils. They will, however, be longer than most parent-teacher meetings. (6.69) 	 Outcome 5: We expect all schools and settings to work proactively and collaboratively to improve provision through: e participating in the development and delivery of local services through DSPL areas working with health and social care, local authority support services and voluntary sector organisations (6.79) c. agreeing actions that ensure successful transitions between schools, phases, year groups as appropriate and in preparation for adult life (6.42/6.57) cooperating with the local authority to respond to recommendations from all SEND strategy work-streams cooperating with the local authority to review and develop the Local Offer including the views and experiences of pupils, parents and others in regular review, monitoring and self-evaluation processes 	Sint SenD P-25 years
lertfordshire Quality	SEND Offer			je to	2019-20 DSPL Delivering Special Achieving quality outcomes
H		 The SEND code of practice: 0 to 25 years says all schools and settings must: Have regard to the principles underplinning the code of practice to ensure the views, wishes and feelings of and other outcomes. (1.1) Use their best endeavours to make sure that a child or young person with special educational and other outcomes. (1.1) Use their best endeavours to make sure that a child or young person with special educational need the support they require. Appoint a Special Educational Needs Coordinator (SENCO) who must be a qualified teacher working at the school. If required, they must achieve the National Award for Special Educational Needs Coordination within three years of appointment. (This does not apply to 16 to 19 academies) Take steps to ensure that children and young people with medical conditions get the support required to meet those needs. (5.11 and 6.11) Publish, and update at least annually, an SEN information report (6.79) Publish their arrangements for the admission of disabled children and young people, the reasonable adjustments being made to prevent them from being treated less favourably than others; the facilities provided to enable them to access the school and their accessibility plan showing how they plan to improve access over time. Co-operate with the local authority in the Education, Health and Care plan review process (6.56) and in reviewing the provision that is available locally (Chapter 3) and in developing the Local Offer (Chapter 4) 	tings to improve short and long term outcome og all children and young people achieve their best accountable for the progress and development of the oport from teaching assistants or specialist staff (6.4 rand learning through the monitoring and self-evalu ngages children, young people, and their families, a elopment and the mental health of children and you ring to the views of children and young people and	Outcome 4: We expect all schools and settings to manage resources for SEND through a transparent approach that is fair, meets the needs of children and young people with SEND and achieves best value for money through: • deploying the school's delegated budget and other resources. This may include Exceptional Needs Funding, and provision of services and equipment, including auxiliary aids as identified in the school's accessibility plan (6.9) • regularly reviewing how expertise and resources can be used to improve the quality of whole-school provision (6.3) • managing provision to contribute to school improvement by identifying particular patterns of need and provision for a sub-committee has specific oversight of the school's arrangements for SEND (6.3)	Herts
		 The SEND code of practice: 0 to 2! Have regard to the principles unde the child or young person, and the and other outcomes. (1.1) Use their best endeavours to make gets the support they require. Appoint a Special Educational Nees your they require. Appoint a Special Educational Nees within three years of appointment. Take steps to ensure that children meet those needs. (5.11 and 6.11) Publish, and update at least annua Publish their arrangements for the adjustments being made to preven provided to enable them to access over time. Co-operate with the local authority reviewing the provision that is available. 	 Outcome 2: We expect schools and set and young people with SEND through: promoting high expectations and ensuring eachers are responsible and a class, including where pupils access surged eveloping the effectiveness of teaching approaches used in the school (6.74) ensuring the graduated approach fully evidences progress towards outcomes. supporting the social and emotional devinculding providing extra support for liste prevent bullying (4.32) 	 Outcome 4: We expect all schools and s transparent approach that is fair, meets achieves best value for money through: deploying the school's delegated budget at and provision of services and equipment, ir plan (6.9) regularly reviewing how expertise and resol provision (6.3) managing provision to contribute to school potential areas of development for teaching a sub-committee has specific oversight of the second potential areas of development for teaching a sub-committee has specific oversight of the second potential areas of development for teaching a sub-committee has specific oversight of the second potential areas of development for teaching a sub-committee has specific oversight of the second potential areas of development for teaching a sub-committee has specific oversight of the second potential areas of development for teaching a sub-committee has specific oversight of the second potential areas of development for teaching a sub-committee has specific oversight of the second potential areas of development for teaching a sub-committee has specific oversight of the second potential areas of development for teaching a sub-committee has specific oversight of the second potential areas of development for teaching a sub-committee has specific oversight of the second potential areas of development for teaching areas of development for teaching areas areas of development for teaching areas areas areas and the second potential areas a	Herts for Learning

		ary special educational provision (5.36) lity provision that meets the needs of sponding by making effective provision. (5.4) a daily basis with support from the SENCO. (5.42) dis development (5.5) dis development (5.5) sy offer, or could access, for children with SEN or y offer, or could access, for children with SEN or itoring the progress and development of all d review (5.38) Guidance is available within the g's curriculum. unal review meeting on its behalf, for children with tances, including children looked after (10.0).	nsitively, appropriately and effectively e, respect and constructive partnership and when parents express concerns about their their views, wishes and feelings. the individual family s needs. thibuting to progress at home. (5, 41) is, plan. do and review cycle, including agreeing lanning process. (5, 47) this with families and appropriate practitioners eir child (5, 38) and providing parents with	and collaboratively to improve provision of <u>effective transition</u> . (5.47) tanding of specific needs and developing strategic ifferent types of need can be met most effectively. ifferent types of need can be met most effectively. <u>envice</u> (0-5) teams who may be able to identify the child to make progress towards the desired iffy support services, voluntary sector and other SEND strategy work-streams.	Hertfordshire
e Quality	Early Years	Cridren develop quickly in the Early Years and a child's experiences between birth and ge (he chartees the major impact on their transmission (5.36) EXENC code of practice (2015) says all early years providers to providers to providers to providen high quality provision that meets the needs of interventees and perliable and the chartees the earlier of the 	Outcome 3: We expect all early years providers to communicate sensitively, appropriately and effectively with parents and children with SEND, engendering trust, confidence, respect and constructive partnership working through: • acknowledging that parents know their children best, and listen and understand when parents express concerns about their children with SEND, engendering trust, confidence, respect and constructive partnership working through: • acknowledging that parents know their children best, and listen and understand when parents express concerns about their child and addressing any concerns raised by children themselves. • understanding and addressing any concerns raised by children themselves. • using observation and play opportunities to enable children to communicate their views, wishes and feelings. • ensuring parents are contributing their insights to every element of the assess, plan, do and review cycle, including agreeing and arcoincomes. (5.44) • ensuring parents the information to be shared as part of any transition planning process. (5.47) • ersepting a record of the agreed outcomes, (5.44) • ersepting a record of the agreed outcomes, actions and support and sharing this with families and appropriate practitioners (6.71) • informing parents when they are making special educational provision for their child (5.38) and providing parents with information.	 Outcome 5: We expect all early years providers to work proactively and collaboratively to improve provision through: sharing information and agreed actions with other settings or schools as part of <u>effective transition</u>. (5.47) anticipating in local EY meetings and local training opportunities. proactively engaging in focused and highly frequency freque or popertunities. working in partnership with other local education providers to explore how different types of need can be met most effectively. (5.7) working in partnership with other local education providers to explore how different types of need can be met most effectively. (5.7) working appropriate specialists from <u>SEND specialist advice and support service</u> (0-5) teams who may be able to identify effective barring and development, porcomes. (5.4) involving appropriate specialists from <u>SEND specialist advice and support service</u> (0-5) teams who may be able to identify the learning and development outcomes. (5.4) signposting parents to, and working with, health and social care, local authority support services, voluntary sector and other learning and development to recommes. (5.4) signposting parents to, and working with, health and social care, local authority support services, voluntary sector and other learning and development outcomes. (5.4) signposting parents to real authority to respond to recommendations from all SEND strategy work-streams. comperating with the local authority to respond to recommendations from all SEND totals. 	ing Special ion Locally fromus
Hertfordshire Quality	SEND Offer for Early Years	lajor impact on their future lift the child and the equire.(maintained ies being put at a ies being put at a ies brand h SEN and have a ust be available to ust be available to	children with e (such as <u>EY</u> ected levels for their ected levels for their after support. (5.27) their setting and individual al (5.47)	arent approach <i>Funding</i> and within the setting.	April 2020 DSPL pervision Locally Advizating qualify outcomes
		Children develop quickly in the Early Years and a child's experiences between birth and age five have a major impact on the SEND code of practice (2015) says all early years providers must: have regard to the principles underpinning the code of practice to ensure the view, wishes and feelings of the child and the have regard to the principles underpinning the code of practice to ensure the view, wishes and feelings of the child and the index pearents, are central to achieving the best possible educational and other outcomes. (1.1) use their best endeavours to make sure that a child with special educational and other outcomes. (1.1) use their best endeavours to make sure that a child with special educational needs gets the support they require. (maintained nurseries only) designate a teacher to be responsible for coordinating SEN provision. (5.6) (maintained nurseries only) take steps to ensure that children with medical conditions get the support required to meet those needs. (5.11) have regard to the Equalities Act. 2010 and make reasonable adjustments to prevent children with disabilities being put at substantial disadvantation. (5.6) (maintained nurseries only) follow the safeguarding and welfare requirements and the learning and development requirements of the EYFS (5.3) (5.4) work in partnersip with parents to provide information report. (5.6) (maintained nurseries only) follow the safeguarding and welfare requirements and the learning and development requirements of the EYFS (5.3) use information from the two-year progress check to highlight areas where there is a concern that a child may have a developmental eday. (5.23) maintain a record of children under the EYFS framework. These records must be available to parents and must include how the setting supports children with SEN and disabilities. (5.50)	 Outcome 2: We expect all early years providers to improve short and long term outcomes for children with SEND through: • knowing and understanding the strengths and needs of each child. (5.33) • knowing and understanding the strengths and needs of each child. (5.33) • observing and assessing progress of children in the early years through statutory and non-statutory guidance (such as EY observing and assessing progress of children in the early years through statutory and non-statutory guidance (such as EY observing and assessing progress of children in the early years through statutory and non-statutory guidance (such as EY observing and assessing progress of children in the early statutory and its (5.21) • using information from the assessments to inform plans for future learning and identify any additional needs for support. (5.27) • using information from that is ambitious and meet their needs. • ensuing practitioners are responsible and accountable for the progress and development of the children in their setting through creating a curriculum that is ambitious and meets their needs. • ensuing practitioners are responsible for overseeing the provision to be implemented as part of SEN support. (5.42) • ensuing practitioners and informed by EYFS materials (5.43) • ensuing and preparing for transition before a child moves within the setting or into another setting or school (5.47) • evaluating practice and securing continuous development that improves children's outcomes. 	 Outcome 4: We expect all early years providers to manage resources for SEN through a transparent approach that is fair, meets the needs of children with SEND and achieves best value for money through: considering how best to use their resources to support the progress of children with SEN. (5.60) checking eligibility for funding from the <i>Early Years Inclusion Fund</i>. <i>Disability Access Fund</i> or <i>High Needs Funding</i> and use this money to help to deliver support for children with SEND regularly reviewing how internal expertise and resources can be used to improve the quality of provision within the setting identifying particular patterns of need and potential areas of development for EY practitioners. 	Herts Jo Parent Solvement carer IN olvement
		Children develop quickly in the E The SEND code of practice (201 have regard to the principles unc child's parents, are central to ac use their best endeavours to ma nurseries only. designate a teacher to be respon a russential disdovantage. (5:10) substantial disdovantage. (5:10) substantial disdovantage. (5:10) substantial disdovantage. (5:10) substantial disdovantage. (5:10) subbish and update at least anu. follow the safeguarding and welf work in partnership with parents dissbillites. (5:37) use information from the two-yee developmental delay. (5:23) maintain a record of children un parents and must include how t	Outcome 2: We expect all SEND through: • knowing and understandin • observing and assessing postering and assessing • observing and assessing • observing and assessing • observing and assessing • using information from the • using information at curricul • remaining responsible for • evaluating practice and se • planning and preparing for • evaluating practice and se	Outcome 4: We expect all that is fair, meets the nee, • considering how besi • checking eligibity for use this money to hely • regularly reviewing ho • identifying particular p	Herts

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Hertfordshire expects all post-16 providers, who deliver programmes to young people with SEND, to work within the guidance described in this Quality SEND Offer.

- The SEND code of practice: 0 to 25 years says post-16 settings¹ must:
 - have regard to the SEND code of practice: 0-25 years (7.3)
- co-operate with the local authority on arrangements for young people with SEN (7.3/8.24)
- fulfill their duties under the Equality Act 2010 (Chapter 1), including making reasonable adjustments and admit a young person if the institution is named in an Education, Health and Care (EHC) plan (7.3)
- providing auxiliary aids and services to ensure that disabled young people are not at a substantial disadvantage compared with their peers (7.7)
- ensure all young people up to and including age 18 and, for 19 to 25 year-olds with EHC plans, are provided with • use their best endeavours to secure the special educational provision that the young person needs² (7.3/8.50) independent careers guidance² (7.9/8.27)
 - · ensure a named person with oversight of SEN informs young people with autism of their right to a community
 - care assessment and their parents of a right to a carer's assessment (8.64) have regard to the Mental Capacity Act 2005 (8.19)

Outcome 2: We expect all post-16 providers to improve short-term and long-term outcomes for young people with SEND through

- being ambitious for young people with SEN whatever their needs and whatever their level of study (7.5)
 - being aware of effective, evidence-based practice in the sector and elsewhere (7.14)
- raising the career aspirations of young people with SEND and broadening their employment horizons (8.28)
- providing a coherent study programme which provides stretch and progression and enables them to achieve the ensuring SEN support is provided by appropriately qualified staff with relevant skills and knowledge (7.16)
 - promoting independence and enabling the young person to make good progress towards employment and/or higher education, independent living, good health and participation in the community (7.13/7.38) best possible outcomes in adult life (7.6)
 - ensuring teaching staff work with specialist support to identify where a young person may be having difficulty
 - ensuring curriculum and support staff know who to go to if they need expert advice (7.22) which may be because of special educational needs (7.11
- supporting young people so they can progress and reach positive destinations in adult life (7.5)

Outcome 4: We expect all post-16 providers to manage resources for SEND through a transparent approach that is fair, meets the needs of young people with SEND and achieves best value for money through:

- establishing a clear picture of the resources available and determining their approach to using their resources to ensuring there is a named person with oversight of SEN provision to ensure coordination of support (7.22)
 - support the progress of young people with SEND (7.30)
- providing appropriate high-quality SEN support using all available resources (7.29)
- producing a clear description of the special educational provision they normally provide for young people with SEND (7.31)
- the governing body ensuring there is appropriate expertise within the workforce and that curriculum staff are able to develop their skills, are aware of effective practice and keep their knowledge up to date (7.22)

Outcome 1: We expect all post-16 providers to provide high-quality provision that meets the designing high-quality study programmes that provide stretch and progression (8.30) needs of young people with SEND through:

- delivering inclusive, high-quality teaching which is differentiated for individuals and embedded in all subject areas and at all levels (7.4)
- providing pathways to employment (8.31) and help for those who need to develop skills which will prepare them for work (8.37)
 - using assessments that are differentiated and proportionate to the likely level of SEND (7.10)
- identifying needs and providing support for young people who may have fallen behind at school (7.12)
 regularly reviewing the needs of young people with SEND, using a cyclical approach to assessing need, planning and providing support, and reviewing that support so it can be adjusted where necessary (7.14)
- removing all the barriers to learning that they reasonably can by keeping the reasonable adjustments they make under review (7.21)

effectively with parents and young people with SEND, engendering trust, confidence, respect and Outcome 3: We expect all post-16 providers to communicate sensitively, appropriately and constructive partnership working through:

- making sure young people with SEND know who to go to for support (7.21)
- giving all young people an opportunity before or at entry and at subsequent points, to declare whether they have a learning need, a disability or a medical condition which will affect their learning (7.10)
- continuing to involve family members in discussions about the young person's studies where a young person is supporting young people to form their own views and be more and more involved in discussions about their aspirations, needs and the support they think will help them best (7.13/8.13)
 - where the young person is happy for them to do so, with their family, about their expected outcomes, progress keeping a young person's profile and record of support up to date to inform regular discussions with them and, under the age of 18 or when there are concerns about attendance, behaviour or welfare. (8.17)

and planned next steps (8.13)

Outcome 5: We expect all post-16 providers to work proactively and collaboratively to improve provision through:

- effective transition planning with schools including familiarisation visits (7.10/8.21)
- ensuring they have access to external specialist services and expertise (7.23)
- supporting young people to make a good transition to adult health and, where eligible, social care services
- ensuring young people with SEND have the information they need to make the transition to life beyond college (8.54/8.57)
 - (8.75)
- such as looked after young people, care leavers and those with SEND and social care needs (Chapter 10) and facilitating joined-up provision for young people whose specific circumstances require additional consideration sharing information as quickly as possible when requested by Youth Offending Teams³ (10.71)

⁺ Post-16 settings include sixth-form colleges, general further education (FE) colleges, 16-19 academies, specialist art and design and land-based colleges and independent specialist colleges approved under Section 41 of the Children and Families Act 2014. School sixth form provision is included in the Quality SEND Offer for schools.

² This duty applies to further education (FE) colleges, sixth form colleges and 16-19 academies.

³ in relation to young people aged 18 and under who have been remanded or sentenced by the Courts to relevant youth accommodation in England

for Learning Herts









Hertfordshire Schools' SEND Benchmark and Planning Tool	School Name: Click or tap here to enter text.	This innovative tool will provide Hertfordshire schools with a framework for discussion about their policy and provision for children and young people with special educational needs (SEND). This is set within the statutory guidance of the SEND Regulations 2014 and the SEND Code of Practice: 0 to 25 years 2015.	Using a collaborative, solution-focused approach, schools can identify strengths in current practice and plan next steps.	The Benchmark and Planning Tool has been developed to help schools:	 Work with children and young people with SEND, their families and colleagues within and beyond the school to identify current practice using a 'best-fit' model 	 Strengthen their knowledge and understanding through the use of incremental statements Plan manageable next steps towards exemplary practice Explore practice within the five outcomes from the Hertfordshire SEND Quality Offer 	Key dates:	DSPL Delivering Special DSPL Delivering Special Provision Locally Domain Special Adviewing quality outcomes Data output Send in the future of se
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Head Teacher	SENCO

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SEND Strategy Shaping the Future of SEND in Hertfordshire

> Page 2 24 February 2017





	Schoo	The Schools' Statutory Checklist (SEND Regulations 2014 and SEND Code of Practice:0-25 years 2015) <i>In this section, consider carefully whether your school meets the statutory requirements outlined below and could demonstrate this through evidence.</i>	YES	ON NO
	•	 Have regard to the principles underpinning the code of practice to ensure the views, wishes and feelings of the child or young person, and the child's parents, are central to achieving the best possible educational and other outcomes (1.1) 		
	•	 Use their best endeavours to make sure that a child with special educational needs gets the support required 		
	•	 Appoint a Special Educational Needs Coordinator (SENCO) who must be a qualified teacher working at the school. A new-to-role SENCO must achieve the National Award for SEN Coordination within three years of appointment (6.89). This applies to all mainstream schools, academies and free schools but not to 16 – 19 academies 		
	•	 Take steps to ensure that children with medical conditions get the support required to meet those needs. (5.11 and 6.11) 		
	•	Publish and update at least annually the SEN information report (6.79)		
	•	 Publish their arrangements for admission for disabled children, the reasonable adjustments being made to prevent disabled children from being treated less favourably than others; the facilities provided to enable access to the school for disabled children and their accessibility plan showing how they plan to improve access over time 		
	•	• Co-operate with the local authority in the Education, Health and Care plan review process (6.56)		
	•	 Co-operate with the local authority in reviewing the provision that is available locally (Chapter 3) and in developing the Local Offer (Chapter 4) 		
	•	 Inform parents when they are making special educational provision for their child (6.43) 		
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e to	Expected Exemplary a. High quality teaching is regularly differentiated, personalised and responsive to the views and experiences of children and young people with SEND. a. High quality teaching is always differentiated, personalised and responsive to the views and experiences of children and young people with SEND. b. The SENCO, with senior ng for all or proving people with SEND. b. The SENCO, with senior leaders, regularly and progress. and for all or people with SEND. b. The SENCO, with senior leaders, regularly and young people with SEND. b. The SENCO, with senior ng for all or all or all or and improves outcomes and young people with SEND. b. The SENCO, with senior leaders, reviews the quality of teaching for children and young people with SEND and gives developmental idren and young people with SEND and gives developmental feedback to staff.			Consider the following questions for each section: 1. What do you have in place? 2. How well does it work? What difference does it make? 3. How do you know? What evidence do you have to support this view? 4. Next steps
		oss the eview the b. b. b. b. b. the sople, evidence ildren and tith SEND.	nd iversities and site	Evidence to

	Evidence to support judgement			tegy	dshire Hertfordshire
c. The culture for learning is dynamic, reflective and responsive to the needs of all children and young people. It is informed by a consistently high level of understanding about the inter-relationship between the four broad areas of need and improves outcomes and progress.	Exemplary	 d. Children and young people with SEND and their families are active partners in all aspects of school life, including extra-curricular activities. 	e. Joined-up provision within school, and from services beyond school, meets the particular needs of children and young people with SEND, including those in specific circumstances. It is embedded, consistent and leads to improved outcomes and progress.		Page 5 Shaping the Future of 24 February 2017 SEND in Hertfordshire
c. The culture for learning is responsive to the needs of all children and young people. The inter- relationship between the four broad areas of need is fully understood by teachers and informs practice.	Expected	 d. Children and young people with SEND and their families are fully included in the life of the school, including extra-curricular activities. 	e. Joined-up provision within school, and from services beyond school, meets the particular needs of children and young people with SEND, including those in specific circumstances. It is clearly evidenced and effectively promotes educational achievement.		integration 24 Fet
c. The culture for learning is limited in its inclusivity. There is some understanding of the four broad areas of need.	Emerging	 d. Children and young people with SEND and their families are usually included in the life of the school, including some extra-curricular activities. 	e. There is limited evidence of joined-up provision within school, and from services beyond school, to meet the particular needs of children and young people with SEND, including those in specific circumstances.	Delivering Special	 Provision Locally mality outcomes

Emeraina	Expected	Evemulary	Evidence to support indrement
			Evidence to support Judgenient
T. The approach to identifying	IG 1. A clear consistent, approach	 I he school has developed in partnership with children 	
JEIN ALTHE EALIEST POINT Jacks clarify and			
	of information which is	and others a clear	
	understood by all is in place	approach to identifying SEN	
	and detailed on the school's	at the earliest point. This is	
	SEN information report.	actively promoted through	
		the school's SEN	
		information report.	
g. The use of the graduated	g. All school staff understand	g. The four-part cycle of the	
approach in the form of a fourt-part cycle is	and use the graduated approach in the form of a	demonstrates strong	
inconsistent.	four-part cycle through	collaboration through which	
	which decisions and actions	decisions and actions are	
	are made, revisited, refined and revised	made, revisited, retined and revised.	
h. Parent/carers are informed	<u>ب</u>	h. Parent/carers' views are	
If their child is identified	as part of the approach to	actively sought and used to	
		making as part of the	
		approach to the	
Twostor	Function	rentincation of SEN.	
Emerging	Expecied	Exemplary	Evidence to support judgement
i. Barriers to learning are		i. Anticipatory and responsive	
recognised. SEN provision		action is taken to rapidly	
IS IN place, but delivered inconsistently	edrifest point. Effective SEN provision is purt in place	High duality SEN provision	
		is in place.	
	i Desconable adiretmente are		
 Keasonable adjustments, to enable access to the 	 reasonable adjustments are used effectively to ensure 	 Reasonable adjustments are embedded in every 	
curriculum and learning	access to the curriculum and	aspect of school life.	
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evidence across parts of			
lite scriou.			
DSPL Delivering Special		SEND Strategy	egy
Achieving quality outcomes	24 Fet	24 February 2017 SEND in Hertfordshire	statice Hertfordshire

	Evidence to support judgement			tegy ture of Idshire
k. Parent/carers' views are actively sought and used to embed choice and decision making as part of the approach to removing barriers to learning or making reasonable adjustments.	Exemplary	I. Provision mapping and management is used strategically. It contributes to school improvement by identifying particular patterns of need and potential areas of development. The most effective approaches are adopted widely across the school and ensure good outcomes and progress.	m. The SENCO, working with the SLT and governing body, determines the strategic development of SEND policy and provision.	Page 7 Page 7 24 February 2017 SEND in Hertfordshire
k. Parent/carers are consulted about any provision to be put in place to remove barriers to learning and when reasonable adjustments are required.	Expected	 All teachers are involved in provision mapping and management, and use it to monitor and analyse impact of provision on outcomes and progress. 	m. The SENCO, working with the SLT, and governing body, determines the development of SEND policy and provision.	0-25 P integration 24 Feb
 k. Parent/carers are informed when provision is put in place to remove barriers to learning and when reasonable adjustments are made. 	Emerging	 A current provision map is in place recording an overview of interventions. There is limited analysis and monitoring of outcomes. 	m.The SENCO determines the development of SEND policy and provision.	DSPL Delivering Special Provision Locally Advieving quality outcomes

25 Integration



Emeraina	Expected	Exemplary	Evidence to support indaement
 Information about special educational provision and outcomes is recorded and linked to whole school systems in a limited way. 	 n. The effectiveness of special educational provision is evaluated by the SENCO, working with senior leaders, using a range of information normally available in school. 	n. A range of information normally available in school is evaluated rigorously by the SENCO, working with senior leaders, to ensure high quality provision resulting in good outcomes and progress.	
 o. The SENCO plans some professional development to develop a basic awareness for all staff working regularly with children and young people with SEND. 	o. The SENCO, working with senior leaders, plans a comprehensive programme of professional development for all staff working regularly with children and young people with SEND, to ensure enhanced expertise is secured.	 The SENCO, working with senior leaders, strategically plans professional development for all staff working regularly with children and young people with SEND, to ensure enhanced expertise is secured. The impact of training is clearly measured and evidenced. 	
Notes			
Actions			



SEND Strategy Shaping the Future of SEND in Hertfordshire

> Page 8 24 February 2017





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Improving short and long term outcomes		for children and young people with SEND	SEND
			Consider the following questions for each section: 1. What do you have in place? 2. How well does it work? What difference does it make? 3. How do you know? What evidence do you have to support this view? 4. Next steps
Emeraina	Evocied	Evempland	
a. Teachers have an	a. Teachers have a clear	a. All staff have a verv good	Evidence to support Judgenient
of children and young people with SEND and	of children and young people with SEND. They use		
of the use of differentiation to support them.	and evaluate districtive teaching approaches to engage, support and promote good outcomes and progress.	wind inspire, montate and challenge ensure good outcomes and progress.	
 b. Some teachers take responsibility for the progress and development of children and young people with SEND. 	 b. All teachers take responsibility and are accountable for the progress and development of children and young people with SEND. 	 All staff are responsible and accountable for the progress and development of children and young people with SEND. 	
 c. Impact of support from teaching assistants or specialist staff is unclear. 	 c. Teachers take responsibility for the impact of support from teaching assistants or specialist staff. 	 c. Teachers maximise the impact of support from teaching assistants or specialist staff and can evidence the effectiveness on outcomes and progress. 	
DSPL Delivering Special Provision Locally Achieving quality outcomes	24 Fe integration 24 Fe	Page 9 Page 9 24 February 2017 SEND in Hertfordshire	By e of hire Hertfordshire

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Emeraina	Expected	Exemplary	Evidence to support indgement
 d. Systems to track progress and measure outcomes are in place. They lack consistency and are not well integrated in to whole school assessment policy and practice. 	d. Outcomes and progress for children and young people with SEND are monitored and evaluated through a range of effective whole school systems and are clearly understood by children and young people and their families.	d. Outcomes and progress for children and young people with SEND are robustly monitored, evaluated and shared widely through a range of channels that are both accessible and effective.	
e. There is some understanding of the graduated approach but its use across the school is inconsistent.	e. There is clarity between teachers of how the graduated approach promotes good outcomes and progress. Opportunities to make decisions with children and young people and their families are included.	 A fully embedded graduated approach demonstrating active participation of teachers, children and young people and their families leads to good progress and outcomes. 	
 Feedback to teachers focused on improving teaching and learning for children and young people with SEND is ad hoc with limited evidence of impact. 	f. Effective feedback, provided to teachers over time, improves teaching and learning for children and young people with SEND.	 A continuous cycle of effective feedback, collaborative working and solution-focused activities improve teaching and learning for children and young people with SEND. 	
Emerging	Expected	Exemplary	Evidence to support judgement
g. Teachers have some awareness of how to reduce anxiety and promote good mental health, but this requires further development for children and young people with SEND.	g. All teachers have an enhanced understanding of how to reduce anxiety and promote good mental health for children and young people with SEND and there is evidence of impact.	g. Knowledge and understanding of how to reduce anxiety and promote good mental health for children and young people is embedded and applied appropriately by all staff and makes a positive difference to children and young people with SEND.	
DSPL Delivering Special Provision Locally Achieving quality outcomes	0-25 D-24 Fel	Page 10 24 February 2017 SEND in Hertfordshire	of Hertfordshire

h. There is some provision in place for listening to the views of children and young people with SEND but this is applied inconsistently with little evidence of how this informs practice.	 h. There are a range of person-centred approaches in place for listening and responding to the views of children and young people with SEND. 	h. Children and young people and their families contribute to the development of person- centred approaches used within the school. All staff actively listen and respond to the views of children and young people with SEND and encourage collaborative partnership working.	
i. Some teachers understand the heightened risk for children and young people with SEND in regard to bullying. There is little evidence of how this knowledge is used across the school to safeguard children.	 Teachers understand the heightened risk of children and young people with SEND in regard to bullying. This knowledge is used effectively to safeguard children and prevent or resolve issues. 	 All staff understand the heightened risk of children and young people with SEND in regard to bullying. This knowledge results in whole school approaches to prevention and resolution. 	
Notes			
Actions			



SEND Strategy Shaping the Future of SEND in Hertfordshire

> Page 11 24 February 2017

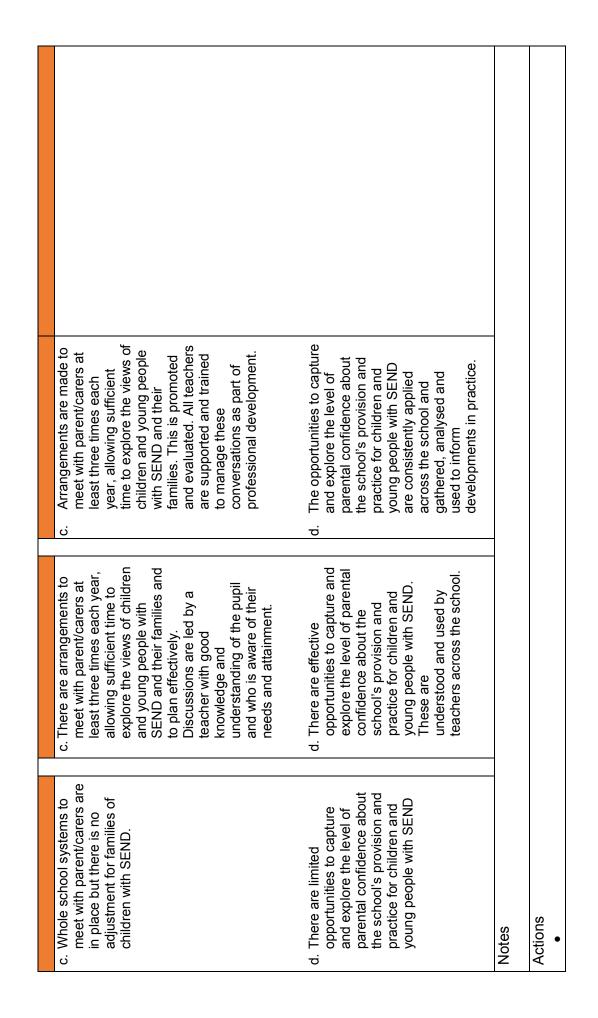




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Communicating sensitively, appropriatel Engendering trust, confidence, respect a	ely, appropriately and effe dence, respect and a const	y and effectively with parents, childrer nd a constructive partnership working.	Communicating sensitively, appropriately and effectively with parents, children and young people with SEND. Engendering trust, confidence, respect and a constructive partnership working. Engendering trust, confidence, respect and a constructive partnership working. Consider the following questions for each section: 1. What do you have in place? 3. How well does it work? What evidence does it make? 3. How do you know? What evidence do you have to support this view?
			4. Next steps
Emerging	Expected	Exemplary	Evidence to support judgement
a. Children and young people, and their families, have limited participation in decision making and co-ownership of desired outcomes.	 a. Teachers ensure that children and young people, and their families, participate in decision making and have a sense of co-ownership of desired outcomes. 	 All staff ensure children and young people, and their families, are informed and well supported in understanding choices. This enables them to participate in decision making and have co-ownership of desired outcomes. 	
 b. There are inconsistent notes from meetings or insufficient focus on how desired outcomes can be achieved. 	b. A record of the desired outcomes, actions and provision is kept and shared with children and young people with SEND, their families and appropriate school staff.	 b. Records from meetings are jointly developed, agreed and shared with children and young people with SEND, their families and appropriate school staff. 	
DSPL Delivering Special Provision Locally Achieving quality outcomes	0-25 integration 24 Fel	Page 12 24 February 2017 24 February 2017 25 February 2017	egy re of Shire Hertfordshire

2021-22





SEND Strategy Shaping the Future of SEND in Hertfordshire

> Page 13 24 February 2017





The Hertfordshire SEND Toolkit

Outcome 4: Managing resources fo voung people with SEN	Outcome 4: Managing resources for SEN through a transparent approach voung people with SEND and achieves best value for money	: approach that is fair, mee or monev	Outcome 4: Managing resources for SEN through a transparent approach that is fair, meets the needs of children and voung people with SEND and achieves best value for money
			Consider the following questions for each section: 1. What do you have in place? 2. How well does it work? What difference does it make? 3. How do you know? What evidence do you have to support this view? 4. Next steps
L		L	
Emerging	Expected	Exemplary	Evidence to support judgement
a. There is inconsistent knowledge by leaders and governors of how resources, including funding, are used to improve outcomes and progress for children and young people with SEND.	a. Leaders and governors regularly review how expertise and resources are used to improve outcomes and progress for children and young people with SEND and improve the quality of whole- school provision.	 a. Leaders and governors regularly review and evaluate how expertise and resources are used to improve outcomes and progress for children and young people with SEND and improve the quality of whole-school provision. Value for money principles form a central part of discussions. 	
b. The school has a provision map.	 b. Provision management is used to evaluate the impact of provision on outcomes and progress. Provision management contributes to school improvement by identifying particular patterns of need and potential areas of development for teaching staff. 	 b. Provision management systematically and consistently demonstrates the impact of provision on outcomes and progress. Provision management is central to school improvement and value for money principles are in place. 	
DSPL Delivering Special Provision Locally Achieving quality outcomes	24 Fel 24 Fel	Page 14 24 February 2017 SeND in Hertfordshire	egy ire of Ishire Hertfordshire

 c. There is transparent use of the school's delegated budget and other resources. School leaders and governors collaborate to review and evaluate impact. There is evidence of good outcomes and progress. 		
c. The school's delegated budget and other resources are used efficiently and effectively to promote good outcomes and progress.		
 c. It is unclear how the school uses its delegated budget and other resources for SEND to improve outcomes and progress. 	Notes	Actions •



SEND Strategy Shaping the Future of SEND in Hertfordshire

> Page 15 24 February 2017



DSPL Delivering Special Provision Locally Achieving quality outcomes

			Consider the following questions for each section: 1. What do you have in place? 2. How well does it work? What difference does it make? 3. How do you know? What evidence do you have to support this view?
Emerging a. There is a limited knowledge of services available from education, health, social care and voluntary services for children and young people with SEND.	Expected a. There is evidence of proactive and collaborative working practices with professionals from education, health, social care and voluntary services for children and young people with SEND.	Exemplary a. There is evidence of strong working relationships with professionals from education, health, social care and voluntary services for children and young people with SEND leading to a joint understanding of expected	Evidence to support judgement
Emerging b. Systems for transitions within school, between schools and in preparation for adulthood are limited. There is a lack of evidence of person-centred approaches.	Expected b. Systems for transitions within school, between schools and in preparation for adulthood are secure. Relevant adjustments, person-centred approaches and collaboration between children and young people and their families is clearly	outcomes and analysis of impact and next steps Exemplary b. Systems for transitions within school, between schools and in preparation for adulthood are robust and effective and use person-centred approaches. There is evidence children and young people feel safe and supported, and settle quickly	Evidence to support judgement

The Hertfordshire SEND Toolkit

Emeraina	Exnected	Fxemulary	Evidence to support indoement
c. The SEN information report is published on the website. However staff in the school lack knowledge about its content. It is updated but the principles of co-production are not embedded.	c. The SEN information report is published on the website, updated annually and made increasingly accessible to children and young people and their families through well-embedded co- production. Teachers are aware of its content.	 c. The SEN information report is published on the website, updated annually and made increasingly accessible to children and young people and their families through well-embedded co-production. All staff are knowledgeable about its content and this is reflected in consistent practices across the school. 	
Notes		-	
Actions			

Actions •



SEND Strategy Shaping the Future of SEND in Hertfordshire

> Page 17 24 February 2017



DSPL Delivering Special Provision Locally Achieving quality outcomes

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Target - the overarching aim: (What do we want to achieve?)	Actions: (What actions need to be taken to achieve the overarching aim?)	Person/s responsible:	Resources required: (Time, cost, materials, etc.)	Evaluation - evidence of success and impact:	Date completed:
Click here to enter text.	Click here to enter text.	Click here to enter text.	Click here to enter text.	Click here to enter text.	Click here to enter text.
Click here to enter text.	Click here to enter text.	Click here to enter text.	Click here to enter text.	Click here to enter text.	Click here to enter text.
Click here to enter text.	Click here to enter text.	Click here to enter text.	Click here to enter text.	Click here to enter text.	Click here to enter text.
Click here to enter text.	Click here to enter text.	Click here to enter text.	Click here to enter text.	Click here to enter text.	Click here to enter text.
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SEND Strategy Shaping the Future of SEND in Hertfordshire

> Page 18 24 February 2017

U-25 integration

DSPL Delivering Special Provision Locally Achieving quality outcomes

Getting started

Familiarise yourself with each outcome in the Hertfordshire SEND Quality Offer and the incremental statements in the Benchmark & Planning Tool.

Decide who you are going to work with. As a minimum, the SENCO, a member of the senior leadership team (SLT) and a governor should complete the exercise. Other people to consider including in the discussion are suggested on page 2 of the Benchmark & Planning Tool.

Consider how best to include children and young people with SEND and their families in the process.

Plan some time to work together to complete the framework.

Collecting information

Before you begin the process, gather up a range of documents and useful information that can help you come to a decision about the best-fit judgement for each statement. This should include: relevant school policies, accessibility plan, SEN information report, achievement data, most recent Ofsted inspection report and SEND development plan.

Feedback from other professionals, children and young people with SEND and their families will help you compare their experience of your provision with the school's own self-evaluation against the statements, and so strengthen your review process.

Evaluating provision

Make a step-by-step evaluation of your existing provision for children and young people with SEND against each of the incremental statements.

Use the four key questions at the start of each section to support your discussion.

Highlight your best-fit judgement for every element.

Jot any notes, evidence to support your decisions and actions in the spaces provided.

Make sure all the sections are completed and plan a date for review.

Once your analysis is complete, make a list of all the statements where you have classed your provision as "emerging". This list will highlight the priority areas for development that will form the basis for your action planning.

Taking action

Plan actions arising from your self-evaluation. To help you develop effective improvement measures, you could refer to the supporting resources in the Hertfordshire SEND Toolkit, see how other schools have addressed the issue or seek advice from other professionals in ISL.

Once you have identified your action points, assign these to individuals for action and include completion/review dates. Prioritise actions that will have the most benefit. You may want to set measures for evaluating success.

Disseminate your findings and action plan to the senior leadership team, the whole staff, and governors. You may wish to publish the action plan on your school's website.

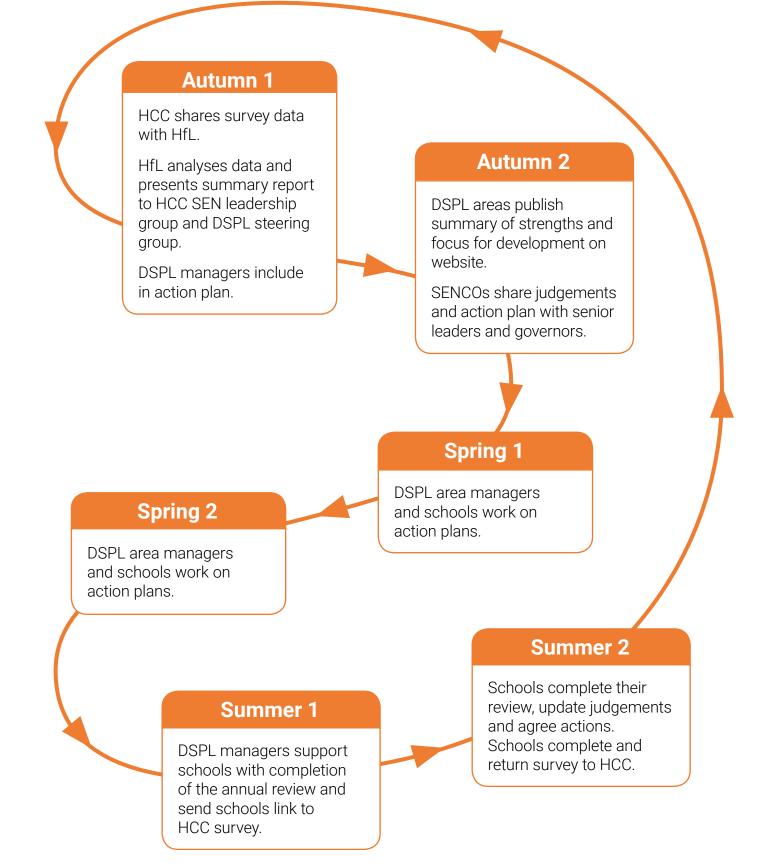
To maximise the impact of the SEND Benchmark & Planning Tool, set regular review dates immediately after completion of the baseline school self-evaluation, involving pupils and parents, as appropriate. Ideally, the SEND Benchmark & Planning Tool should be reviewed at least annually.

Celebrate success and share what is working well for your school. Check your assessment of how well the school is performing and what it needs to do next with others in your DSPL area.





Hertfordshire SEND Benchmark & Planning Tool review cycle



DSPL Steering Group, June 2020

Hertfordshire nd Communication Needs Quality Offer	 Ductome 1: Providing high quality provision that meets the needs of children and young people with SLCN by: The owning high quality provision that meets the needs of children and young people with strategies outlined in a visual and language friendly environment and making basit use of The Communication Trister. No constrained and Trister Scourses and provide the provision that are alrest to enviro galaters to terming and putting effective provision that are alrest strategies outlined in The Communication Trister. No constrained and the need of the constrained and provisions and active provision and active provision that are alrest strategies outlined in The Communication Trister. No constrained and twice communication trister. No compared environment and actions are made, revising a clear approval to featurements. Annota at the environment and trivelation and young people with SLCN in specific circumstances, including different and young people with SLCN and rebuild meets and intervantions of the prosting the use of reasonable adjustments. Annota the adversion of the prosting the and young people with SLCN and rebuild meets and fractoration. Using provision and actions are made, revision and actions are made, revision and actions and actions and actions and actions are addited and young people with SLCN and rebuild meets and provision or circumstances. Using provision provision of circumant and young people with SLCN and rebuild meets and provision or circumstance. Using provision and actions are addited and young people with SLCN and valuating the effectively with period and young people with SLCN independenting trust. Communication and strust and any strust and any acourses the analysing actered e	SEND Strategy Shaping the Future of SEND in Hertfordshire
Hertfordshire Speech Language and Communicatio	In accordance with the Children and Families Art 2014, Hertfordshire's Quality SEND Offer and young people who have special educational media and/or disabilities (SEND). The Secondance with the Children and Families Art 2014, Hertfordshire's Quality SEND Offer and young people who have special educational media sandor disabilities (SEND). The Secondance with Such may be avoid with special inductional media and will support schools to develop saff confidence and quality of provision whils strengthening partnerships with parents. Children and young people with SLCN may. Children and young people with SLCN may. The wray have some or all of head of the instructions they hear a truggle to say words or endow. They may have some or all of head of the instructions they hear the efficience or all of head of the controlling and the inds. They are also needed to support understand the words that are being and support understand the words that are being and the controlling and the office the second support understand the words that are being and the social support understand the words that are being and and young people with SLCN and the social support understand the words the social support understand the words the social support understand the words the social entiting are social support the social support understand the social support understand and social support the social support understand and social support the social support understand and social support the social support understand the words of the social support understand the social support the social supp	DSPL Delivering special Provision Locally Advisoring quality outcomes

DSPL Delivering Special Provision Locally Achieving quality outcomes



2021-22

Hertfordshire Social, Emotional and Mental Health Quality Offer	 Outcome 1: Providing high quality provision that meets the needs of children and young people with by: adopting an approach to positive behaviour management based on principles outlined in <u>Hertfordshire Steps</u> nomiting and training a designated Mental Health Lead who can lead the implementation of a whole school approach and be the key point of contact for any emotional wellbeing and mental health queries. elivering high quality teaching that is differentiated and personalised in a calm and safe environment that priorittises the welfare of children and young people. I avoing a clear approach to itentifying at the earliest point those who require SEN support for SEMH beginning with tools such as When to Worry. Roots and thrust and axiety mapping. I avoing a tiered approach in line with <u>Hertfordshires SEN support for SEMH beginning with tools such as When to Worry.</u> Roots and actions and any step and anagement and revised. T avoing parentes, rensuing access to the curriculum, written word and learning environment avoing people with SEMH and to evaluate the affectiveness of this provision. T aking steps to ensure that children and young people with medical conditions get Onit and young people with SEMH and to evaluate the affectiveness of this provision. T ak	 Outcome 3: Communicating sensitively, appropriately and effectively with parents, children and young people with SEMH, engendering trust, confidence, respect and constructive partnership working by: meeting with families regularly to discuss their child's SEMH needs and informing them when making <u>special</u> ensuring that children and young people with SEMH and their parents have been able to share their concerns, fully explore the provision available and jointly agree a plan ensuring information with families from the <u>Local Offer</u> and Healthy Young Minds in Herts including resources such as Wellbeing Signposting Guide for Young People, A Parents Survival Guide and Stress Bucket Tips for Parents. 	 Outcome 5: Working proactively and collaboratively to improve provision by: eupporting the physical health, emotional wellbeing and mental health of children and young people by engaging with local services such as <u>YC Hertfordshire</u>, their <u>DSPL area</u>, and specialists from <u>ISL</u> egetting help from health, social care and voluntary agencies including the <u>School Nursing Service</u>, therapies from <u>Step 2 (CAMHS)</u> using the <u>Families First</u> early help process to identify emerging needs and ensure children and young people with SEMH receive the right support from <u>Step 2 (CAMHS)</u> agreeing actions that ensure successful transitions during the school day, between phases in education and in preparation for adulthood responding to the particular needs of children and young people with SEMH in specific circumstances, including children looked after. 	January 2020
Hertf Social, Emotional and N	In accordance with the Children and Families Act 2014, Hertfordshire's Quality SEND Offer describes the special educational provision that families can expect to be available for children and young people who have special educational and Mental Health (SEND). The Social, Emotional and Mental Health (SEMH) Quality Offer exemplifies what the evidence says works well for children and young people with SEMH officienties. It will support schools to develop mule school approaches, build staff confidence, strengthen partnerships with parents and improve outcomes. Children and young people can experience a wide range of social, emotional and mental health difficulties that may result in them struggling to engage with learning and have difficulties. It will support schools with peers and adults. Behaviours that can indicate an SEMH need include: The modernal outbursts, challenging the and maintaining relationships with peers and adults. The modernal outbursts, challenging behaviour, disruption or hyperactivity with crange of social, environ endored outcomes and adults. The modernal outbursts, challenging behaviour, disruption or hyperactivity with anal or isolated as such as worry, anxiousness or fear difficulty concentrating in the metal relationships with peers and adults. The modernal outbursts, challenging behaviour, disruption or hyperactivity with and word or advise such as worry, anxiousness or fear difficulty concentrating in the second and the second and the second advise and adults. The metal or isolate and weight loss of the second and advise and advise are second as a second as a difficulty concentrating in the second and advise and advise and advise	tcome 2: Improving short and long-term outcomes for children and young people with SEMH by: promoting high expectations and ensuring all children and young people achieve their best ensuring teachers are responsible and accountable for the <u>progress and development</u> of the pupils in their class, including where pupils access support from teaching assistants or specialist staff delivering a development tools such as the <u>Strengths and Difficulties Questionnaire</u> and <u>Boxall Profile</u> and young people achieve the and accountable for the progress and development of the pupils in their cusing assessment tools such as the <u>Strengths and Difficulties Questionnaire</u> and <u>Boxall Profile</u> and young people about mental health and wellbeing active and spongers to and young people to be resilient by embedding approaches such as <u>5 Ways to Wellbeing</u> within the curriculum that teaches through the use of the graduated approach and within the curriculum that section and young people to be resilient by embedding approaches such as <u>5 Ways to Wellbeing</u> within the curriculum that and young people to be resilient by embedding approaches towards outcomes through the use of the graduated approach and young people with SEMH.	Outcome 4: Managing resources for SEN through a transparent approach that is fair, meets the needs of children and young people with SEMH and achieves best value for money by: • deploying the school's delegated budget and other resources effectively. This may include Exceptional Needs Funding and reasonable adjustments identified in the school's accessibility plan and other policies of emonstraining a commitment to supporting emotional wellbeing and mental health through engagement with Health Young Minds in Hers whole school accretitation and other resources. • identifying effective practice and priorities for development through the <u>SEND Benchmark & Planning Tool</u> • including information in the SEN information report about the schools' approach to supporting children and young people with SEMH and their families. • ensuring the governing body or a sub-committee has oversight of the school's arrangements for SEMH, and their families. • including supporting staff wellbeing, developing guidance on <u>safer working practices</u> for staff and publishing a whole school positive <u>behaviour policy</u> .	Jar DSPL Delivering Special Provision Locally Adhizving quality outcomes
	In accordance with the Children and Families Act 2014, Hertfordshire's Quality SEND Offer de special educational provision that families can expect to be available for children and young p have special educational needs and/or disabilities (SEND). The Social, Emotional and Mental Health (SEMH) Quality Offer exemplifies what the evidence says v children and young perform and young perform and young perform and bar staff confidence, strengthen partnerships with support schools to develop whole school op experience a wide range of social, emotional and mental health difficulties that may result in them strengage with learning and have difficulties and mantalming relationships with peers and adults. Behaviours that can indicate an SEMH need include: emotional outbursts, challenging behaviour, disruption or hyperactivity emotional or isolation from others or fear diraves or fear dramatic changes in behaviour or personality disruption or hyperactivity efforts and social intense feelings such as worry, anxiousness or fear dramatic changes in behaviour or personality disruption or hyperactivity from there are difficulties and adults. The amolic and or isolation from others and anger for an uncovaled or include from the schools of performance and adults of social mathematic that can indicate an SEMH need include: from the schools of performance and adults encent and or isolation from others. The section of the individence or hyperactivity from the section and uncovariant or personality disruption or hyperactivity from the section of the individence or personality from the section of the section of the section of the section of the individence or fighting and wanting to hur others from the section of the individence or provision to meet the needs of the individence or fighting the possible underlying causes and tailoring their provision to meet the needs of the individence or the individence or provision to meet the needs of the individence or th	 Outcome 2: Improving short and long-term outcomes for children and young people vertice promoting high expectations and ensuring all children and young people achieve their best ensuring teachers are responsible and accountable for the progress and development of the class, including where pupils access support from teaching assistants or specialits staff using assessment tools such as the <u>Strengths</u> and <u>Difficulties Questionnaire</u> and <u>Boxall Prof</u> using a developmentally appropriate <u>PSHE</u> and <u>RSE and health</u> curriculum that teaches young people about mental health and wellbeing equipping children and young people to be resilient by embedding approaches such as <u>5 Wi</u> within the curriculum evidencing progress towards outcomes through the use of the graduated approach such as <u>5 Wi</u>. SEMH. 	Outcome 4: Managing resources for SEN through a transparent approach that is fair, needs of children and young people with SEMH and achieves best value for money b deploying the school's delegated budget and other resources effectively. This may include EX Needs Funding and reasonable adjustments identified in the school's accessibility plan and ot demonstrating and reasonable adjustments identified in the school's accessibility plan and ot emonstrating a commitment to supporting endotional wellbeing and mental health through endethy Young Minds in Herts whole school accreditation and other resources. I dentifying effective practice and priorities for development through the SEND Benchmark & P including information in the SEN information report about the school's approach to supporting young people with SEMH and their families.	Herts Jo Parent Carent Carer Involvement www.hertoparenta.es.org.uk
	In accordance with the Children and Families Act special educational needs and/or disabilities thave special educational needs and/or disabilities The Social. Emotional and Mental Health (SEMH) Qu children and yourg people with SEMH health (filtutites. It v staff confidence, strengthen partnerships with parenti- engage with learning and have difficulty building and Behaviours that can indicate an SEMH need include: rapid mood changes such as sadness an emotional outbursts, challenging behavio emotional outbursts, challenging behavio dramatic changes in behaviour or person dramatic changes in behaviour or person efficielly concentrating nuexplained weight loss physical ham to themselves fighting and wanting to hurt others Schools have an important role to play in supporting exploring the possible underlying causes and tailoring	 Outcome 2: Improving short and long-term out. promoting high expectations and ensuring all chil ensuring teachers are responsible and accountat class, including where pupils access support fron using passessment tools such as the <u>Strengths an</u> delivering a developmentally appropriate <u>PSHE</u> young people about mental health and wellbeing within the curriculum evidencing progress towards outcomes through the stending arrangements reflect the SEMH. 	Outcome 4: Managing resources for SEN needs of children and young people with deploying the school's delegated budget an Needs Funding and reasonable adjustment Needs Funding and reasonable adjustment demonstrating a commitment to supporting Healthy Young Minds in Herts whole school identifying effective practice and priorities fo including information in the SEN information young people with SEMH and their families resuring the governing body or a sub-comm including supporting <u>staff wellbeing</u> . develop whole school positive <u>behaviour policy</u> .	Herts

The Hertfordshire SEND Toolkit













The Hertfordshire SEND Toolkit



Communicating with parents, children and young people

Hertfordshire SEND Strategy

Outcome 3

We expect schools and settings to communicate sensitively, appropriately and effectively with parents, children and young people with SEND, engendering trust, confidence, respect and constructive partnership working.

Contents:

- Putting children, young people and their families at the heart of the system
- Knowing parents well and building partnerships
- Constructive conversations
- Person-centred approaches





Putting children and young people and families at the heart of the system

The SEND Code of Practice: 0 to 25 years outlines clear expectations that schools should have high levels of engagement with families of children and young people with SEND. Schools should be aspirational with their vision, building strong links with families, and forming collaborative and creative, problem-solving relationships.



For children and young people and their families, this means that:
they experience a system where their voices are heard and their wishes and feelings matter
they have choices and control over decisions, which have been made clear to them, so they experience high-quality provision that is tailored to their own unique needs
their special educational needs and disabilities will be picked up at the earliest point and provision quickly put in place, increasing independence and respecting dignity
there will be high aspirations, embedded within jointly agreed desired outcomes

Parents' views are important. Schools should develop partnerships that enable parents to share their knowledge about their child, and give them confidence that their views and thoughts are valued and will be acted upon.

Discussions with parents should be structured in such a way to develop a good understanding of the children and young people's areas of strength and difficulty, the parents' concerns, the agreed outcomes and the next steps. Written records or notes from the discussions should be made and shared, so everyone is clear about what was said.

At times there may be differing opinions, and some discussions may be challenging. It is in the child's best interests for a positive dialogue to be maintained, to work through points of difference and establish a jointly agreed way forward.



Knowing parents well

Developing strong partnerships with parents is at the heart of the SEND process. The starting point for this is knowing and understanding the range of experiences that may be affecting the lives of families of children and young people with SEND.

Schools should be welcoming and have an appreciation of the many different pressures families may be experiencing. When relationships with schools are at their best, parents will feel a sense of belonging, feel respected and feel valued, as partners and co-producers in the journey for their child.

Parents know their children well, but often differently from how school knows them. It is very useful to ask a simple, open-ended question, "What can you tell me about your child that will help me to help them?"

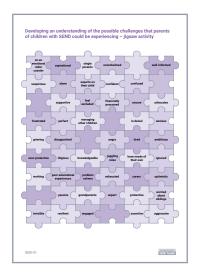
Parents are as individual as the children in each class. What works for one child does not work for all, and the same is true for parents. You need to get to know them well, what they think, what they wish for, what they need and, importantly, what they are already doing to support their child.

Think about the barriers that families face. These will be different for each family.

Building partnerships

It may be helpful if your staff have an opportunity to explore the range of experiences that families could be managing on a day-to-day basis. It is important to remember that parenting a child with SEND can bring its own additional challenges and responsibilities.

This **jigsaw activity** is a useful starting point to open discussions in a staff training session. This is available in the **Tools and references** section at the end of this chapter.



What do families think about your current ways of working?

When strengthening partnerships with families, it may be helpful for parents of children with SEND to share some of their family story. Schools should take care not to make judgements or develop stereotypes. Dismissing parents as unavailable, lacking interest or hard to reach will never help schools to develop better engagement.

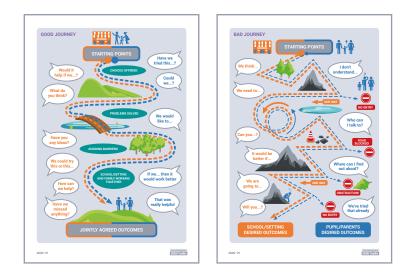
Positive working relationships with parents are built within an open and listening culture and the development of trust.

Reviewing and reflecting on the views of families

Below are two activities you may find helpful to learn more about what matters to your families. Exploring what it feels like to be a parent of a child with SEND can help you to know what is working well and where you need to make things better. Regularly measuring how well you are doing should be an integral part of the SENCO's role.

Good journey / bad journey

This activity, based upon the Helen Sanderson person-centred, good day / bad day activity, will work well with your staff and families. The posters and full instructions are available in the **Tools and references** section at the end of this chapter.





Capturing the views and feelings of families

This activity provides an opportunity for families to share their views and feelings about how they are experiencing the principles of the SEND Code of Practice: 0 to 25 years. The scaling activity is available in the **Tools and references** section at the end of this chapter. Further guidance on the principles can be found earlier in the toolkit.



What do families think?		
School understands the future I woold like for my child	<u>⊗</u> ـ	©
My views and opinions matter.	©	©
I feel the teacher(s) know my child well.	8	_©
l feel listened to.	©	_©
I take an active role in making decisions about my child.	8	©
I feel a partner in my child's planning.	©	©
Any other thoughts?		
2020-21		The contractions SENIO TOORED





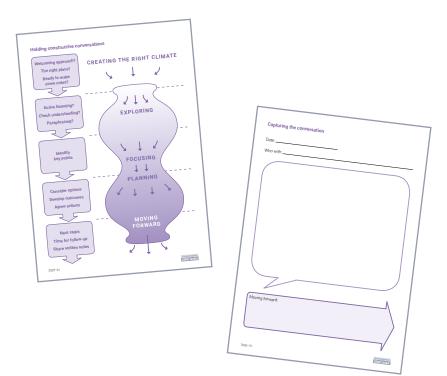
Constructive conversations

Conversations are important, but skill is needed to maximise the potential of these opportunities.

When conversations work well, parents of a child or young person with SEND will be actively engaged in their child's learning and fully involved in planning to meet their needs. Families should feel more confident and have a shared understanding of the way forward.

Regardless of the length and formality of your discussions, it is helpful to have in your mind the four-part structure outlined below, to ensure all the key points are understood and acted upon.

This helpful diagram is available in the **Tools and references** section at the end of the chapter. A template to capture the conversation is also available.



Some tips to maximise the potential of conversations, to ensure they are constructive, are outlined below.

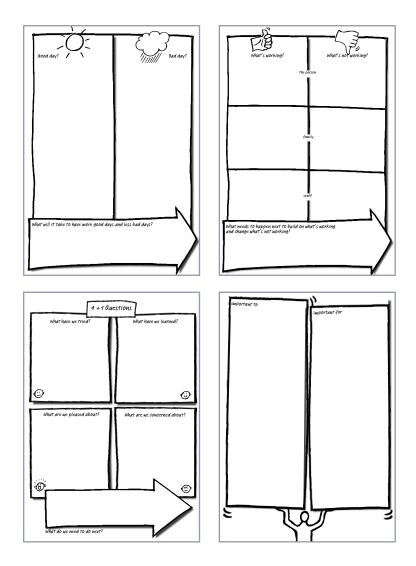


Person-centred approaches

Schools should be using person-centred approaches in all their discussions and conversations with children, young people and their families.

It may be helpful to explore the full range of person-centred thinking tools available from Helen Sanderson Associates. A range of these have been included in the **Tools and references** section at the end of this chapter.









Communicating with parents, children and young people Tools and references

Tools:

Developing an understanding of the possible challenges that parents of children with SEND could be experiencing – jigsaw activity

Good journey / bad journey posters and tips

What do families think?

Holding constructive conversations

Capturing the conversation

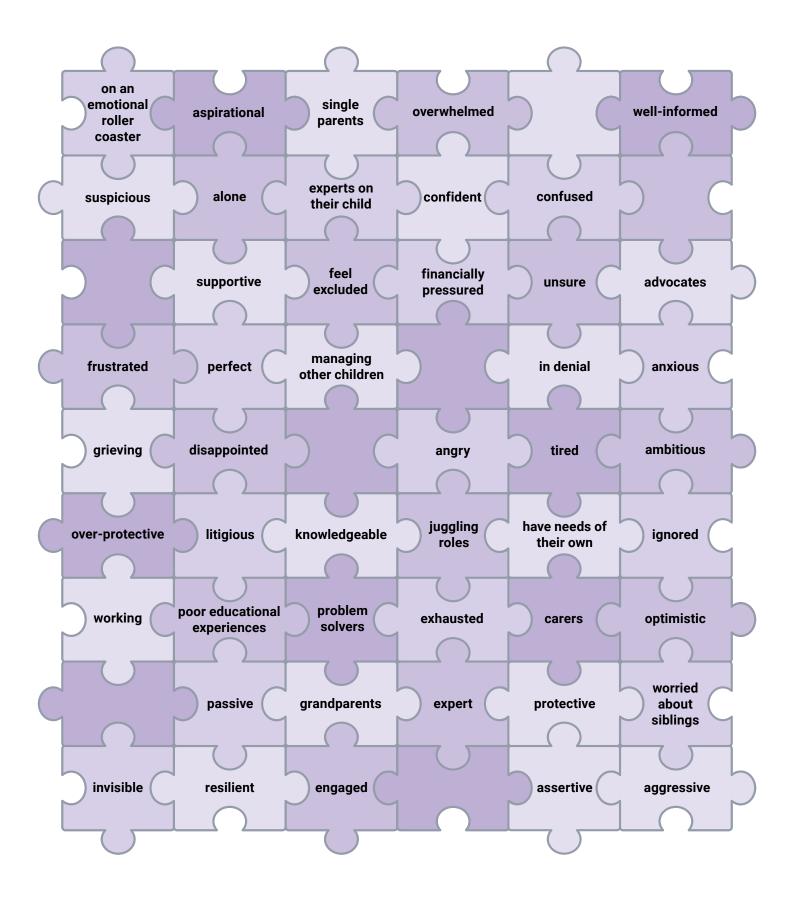
Selection of Helen Sanderson Associates person-centred printable tools:

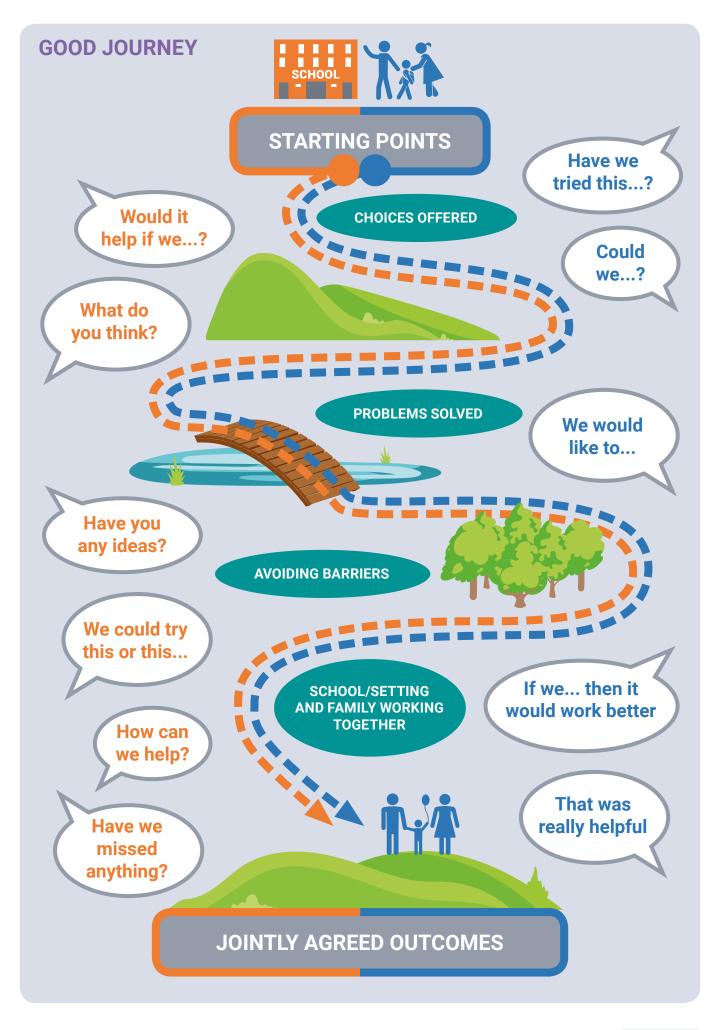
- Good day / bad day
- Working / not working
- Four plus one
- Important to / important for

Useful references:

- Helen Sanderson Associates, person-centred thinking tools <u>http://helensandersonassociates.co.uk/person-centred-practice/</u> <u>person-centred-thinking-tools/</u>
- SEND Code of Practice: 0 to 25 years
 link: https://www.gov.uk/government/publications/send-code-of-practice-0-to-25

Developing an understanding of the possible challenges that parents of children with SEND could be experiencing – jigsaw activity





BAD JOURNEY SCHOOL **STARTING POINTS** We think.. I don't understand... We need to... **ONE WAY NO ENTRY** Who can I talk to? Can you ...? ROAD BLOCKED! It would be better if... Where can I find out about? We are ONE WAY going to... **OBSTRUCTION!** We've tried Will you...? that already **NO ENTRY PUPIL/PARENTS** SCHOOL/SETTING **DESIRED OUTCOMES DESIRED OUTCOMES**





Good journey / bad journey activity sheet - top tips



Work with families exploring the language and images on each poster.





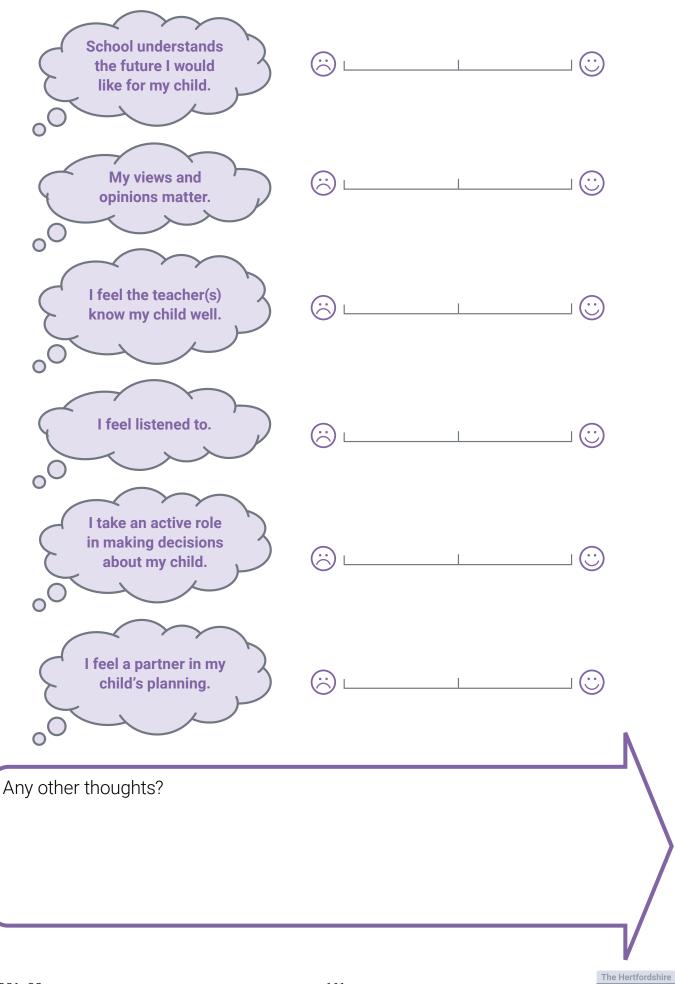
Which poster feels most like their experiences in your school?



How do the views of parents align with those of your staff?

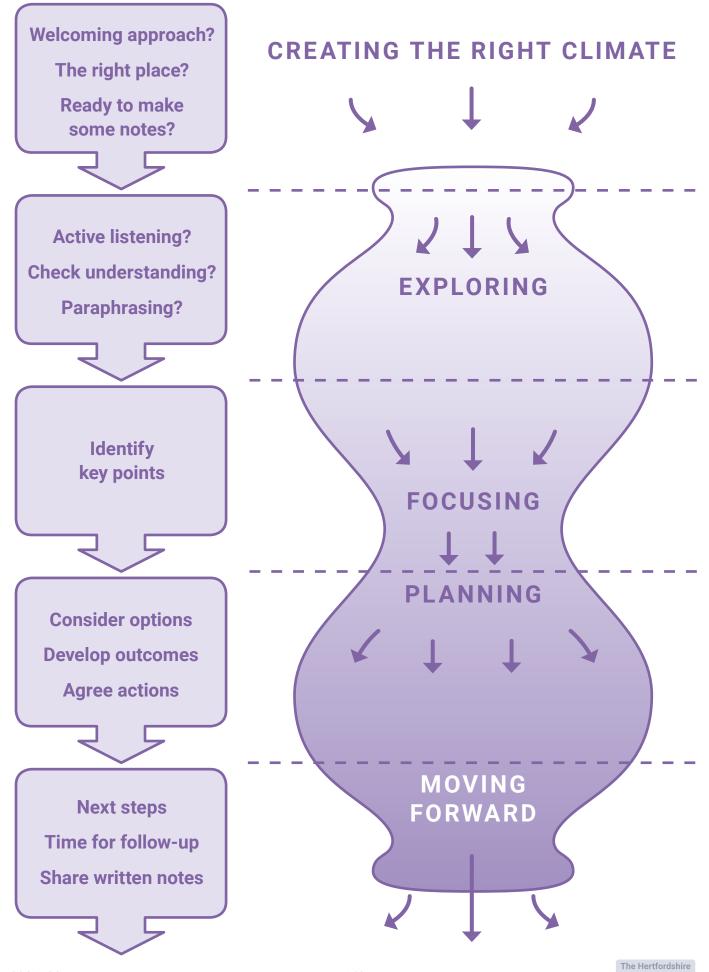


What do families think?



SEND Toolkit

Holding constructive conversations



SEND Toolkit

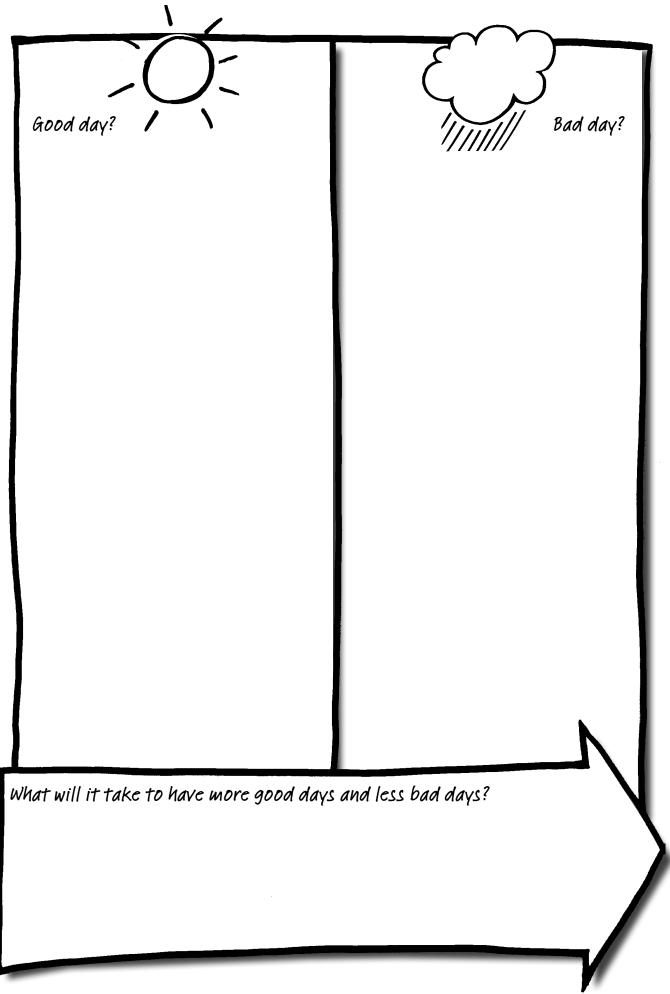
Capturing the conversation

Date: _____

Who with:

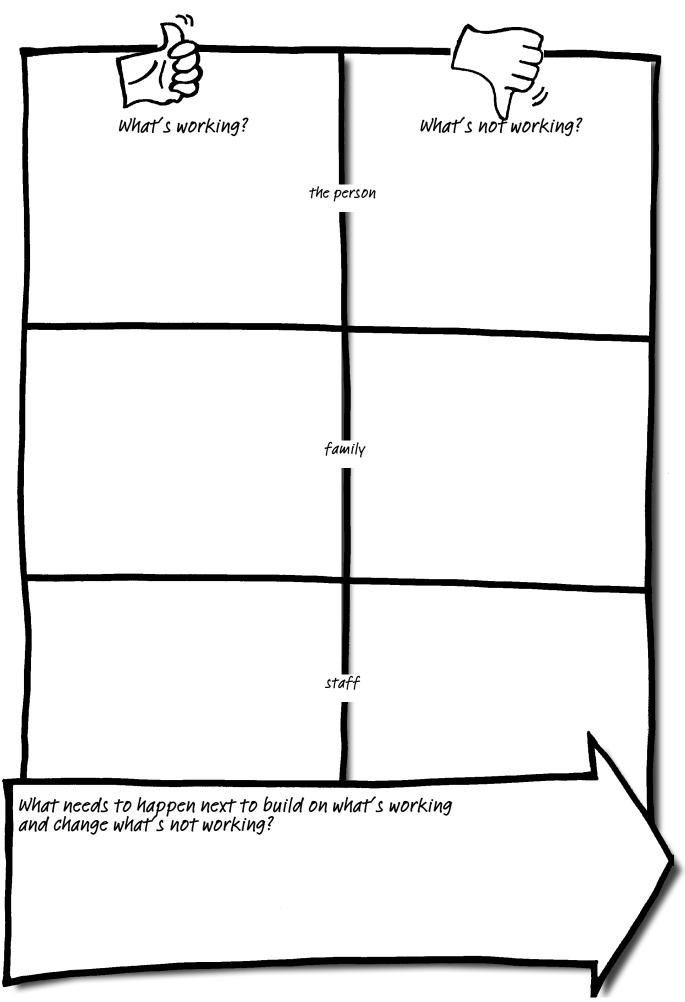
Moving forward:	

The Hertfordshire SEND Toolkit



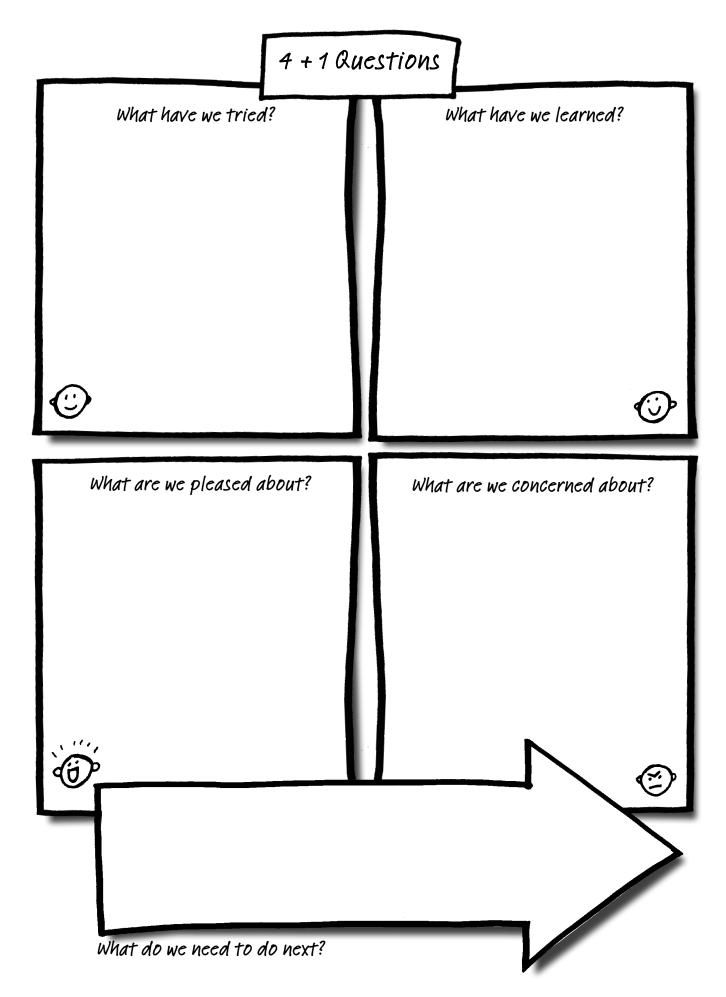
Template: Helen Sanderson Associates





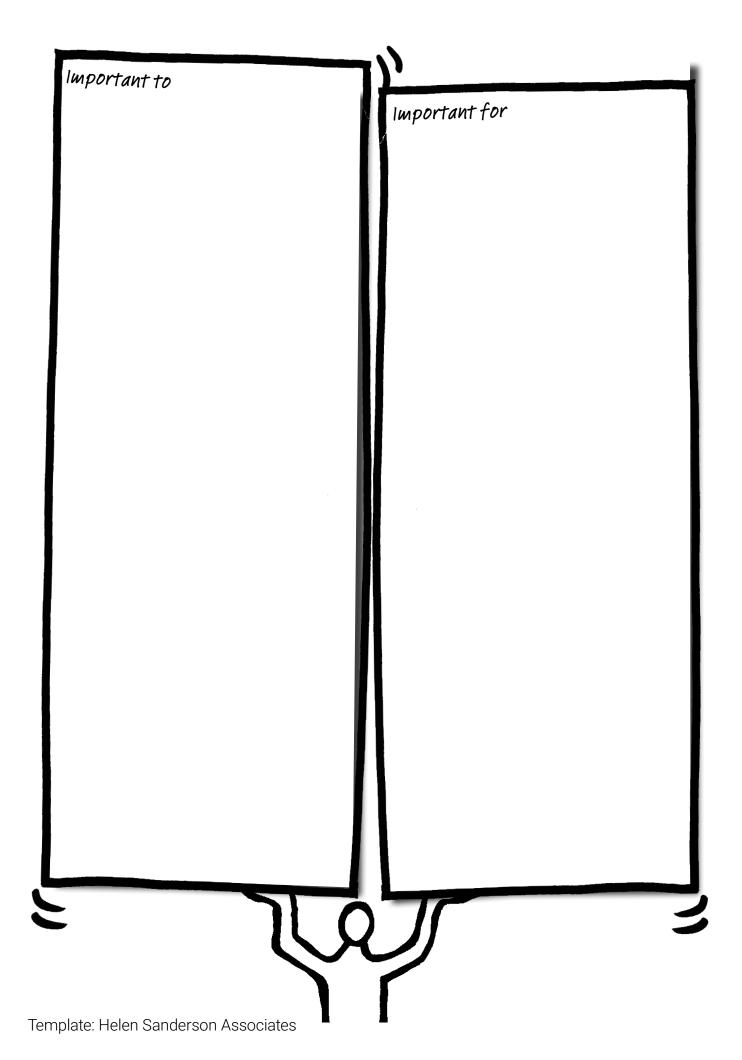
Template: Helen Sanderson Associates





Template: Helen Sanderson Associates





The Hertfordshire SEND Toolkit













The Hertfordshire SEND Toolkit



Managing resources

Hertfordshire SEND Strategy

Outcome 4

We expect all schools and settings to manage resources for SEND through a transparent approach that is fair, meets the needs of children and young people with SEND, and achieves best value for money.

Contents:

- Working with governors
- A brief guide to SEND funding





Working with governors

What responsibilities does the governing body have for children and young people with SEND?

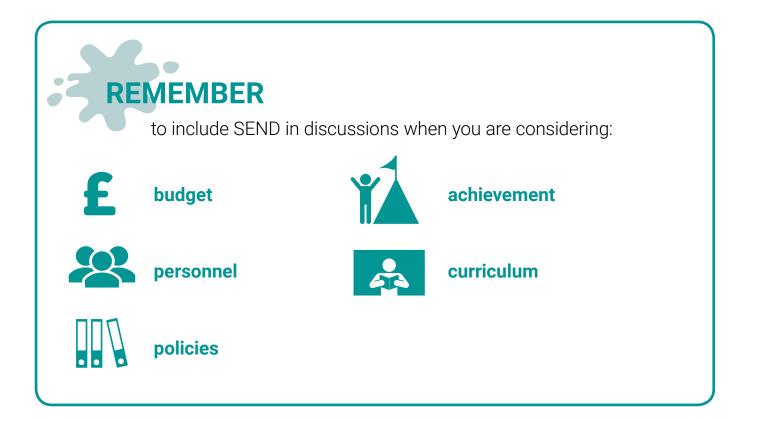
This section applies to governors of local-authority–maintained schools and academy trusts, although others may find the information helpful.

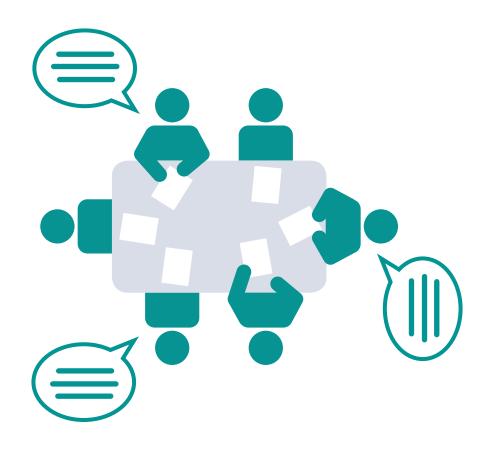
Governing bodies have a vital role to play in a whole-school approach to SEND. As a special educational needs governor, you can make an important contribution to the school and the support it provides for children and young people with SEND.

Ensuring the ongoing achievement and success of children and young people with SEND is a collective responsibility. The SEND Code of Practice: 0 to 25 years recommends that governing bodies appoint an individual or sub-committee with specific oversight for SEND.

The governing body has statutory responsibilities for children and young people with SEND. Put simply, the governing body must do its best to ensure the school makes the necessary provision for every child or young person with SEND. Make sure SEND is included in discussions, whether you are considering the budget, personnel, policies, achievement or curriculum.







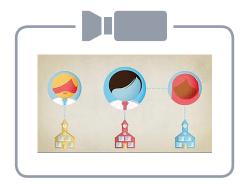


Governors must:
\checkmark have regard to the SEND Code of Practice: 0 to 25 years
✓ publish information on the school's website about the implementation of the school's policy for children and young people with SEND
\checkmark ensure there is a qualified teacher designated as SENCO
 ✓ cooperate generally with the local authority, including developing the Local Offer and when the school is named in an EHC plan
 ensure that arrangements are in place in school to support children and young people with medical conditions
\checkmark publish information about the arrangements for:
 the admission of disabled children and young people
 the steps taken to prevent them being treated less favourably than others
 the facilities provided to assist access of disabled children and young people and the school's accessibility plans

Detailed information about each of these points and a printable checklist can be found in the **Principles and statutory requirements** section of the toolkit.



It may be helpful to watch this Driver Youth Trust video. It is a brief summary of the responsibilities of a SEND governor and how to build a strong partnership with the SENCO. See Tools and references section for web link.



A quick guide to the SEND governor role and suggested activities to support your work with the SENCO are included in the Tools and references at the end of this chapter.



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SEND Teelkit

Making a difference:		Activities for SEND governor visits	
A quick guide for special educational needs (\$	SEND) governors	It will be useful to plan a series of visits for the year, according and the priorities of the school. The visits will provide valuable	e opportunities
As a special educational needs (SEND) governor, you can make a cru support it provides for children and young people with SEND.		relationships and gather knowledge. The main point of contac SENCO. You may find some of the activities below helpful.	ot is likely to be
The governing body, of which you are a member, has statutory respo seople with SEND or disabilities. This means that, whenever the gove must consider what the SEND Code of Practice: 0 to 25 years says. T	rning body is making decisions, they	Activity 1	
Make a good start to understanding governor responsibilities		Discussion about engagement with families of pupils with SEND	
 Getting a copy of the SEND Code of Practice: 0 to 25 years. This pri- policies and procedures relating to Part 3 of the Children and Famili 	ovides statutory guidance on duties.	Many schools ask parents for their views on communication with the satisfaction with provision.	ne school and
and applies to England. It relates to children and young people with		Questions to consider:	
Reading the Schools' guide to the SEND Code of Practice: 0 to 25 ye full SEND Code of Practice: 0 to 25 years that relate to schools, as w	ars. This draws out elements of the	1. How do you inform parents that their child has SEND?	
full SENU Cose of Practice: U to 25 years that rease to schools, as w work with children and young people with SEND or disabilities and th Watching The Driver Youth Trust video, What is the responsibility of	heir families should have regard to.	Do you make use of pupil passports, one-page profiles or other approaches?	person-centred
Vulcements? This gives a brief outline of what is expected of SEND go section for web link.	vernors. See tools and reference	How have your meetings with the parents of children and young changed since the reforms? What is different? What impact has	
Taking a training course about the role of a SEND governor		 How are parents involved in any reviews? How do they share the experiences? How do you enable parents to have the right infor decisions? 	
ake the time to find out certain basic information.		5. How are parents involved in the review of the SEN information r	report and policy?
fou can talk to the school's special needs coordinator (SENCO) abou	c	Is information for parents available in a range of accessible form	nats?
How the school identifies children with SEND		What is working well?	
Make sure you understand how the school identifies children and of Practice 6.14-6.35) and what happens once a child or young pe Ask what action the school takes to remove barriers to learning as	arson has been identified.	8. Have you identified any areas for development?	
 Ask what action the school takes to remove barners to learning a provision in place (Read Code of Practice 6.44–6.56). 	nd put effective special educational		
How the school allocates its budget for SEND - Make sure you understand how the school decides how it spends	to measure for surals with SEMD	Activity 2	
 Find out if the school receives additional local authority funding for 		Exploring the views, wishes and feelings of children and young pe	eople
The school's SEND policy - You should know the policy and make sure it is reviewed requiarly		Most schools carry out a pupil attitude survey. Some ask children ar SEND additional questions.	nd young people v
- Check that the SEN information report accurately reflects the poli	icy, is published on the school's	Questions to consider	
website and is reviewed at least annually.		Do you make use of pupil passports, one-page profiles or other approaches?	person-centred
uild relationships		How are pupils involved in any reviews? How do they share their	r views and
Get to know the headteacher and the SENCO and establish a good	working relationship with them.	experiences?	
Keep in touch - set up a regular meeting with the SENCO to discus	s current issues or complete an	How do you enable pupils to have the right information to make	decisions?
activity together. See the suggested activity sheet for some ideas.		What are the areas of strength?	
		Are there any areas for development?	
Ask questions - most SENCOs welcome a critical friend who can b sure about any aspect of the schools SEND policy and provision, as	k.		



A brief guide to funding for special educational needs

All mainstream schools are provided with funding to support those with additional needs, including children and young people with SEND.

Schools, as part of their usual budget planning, should determine their approach to using their funding, to support the progress of children and young people with SEND. School leaders should consider their strategic approach to meeting special educational needs in the context of the total funding available, including any funding targeted at particular groups, such as the pupil premium.

Every child or young person in a school attracts an amount of money. This is known as age weighted pupil unit (AWPU). The amount varies from one authority to another and is dependent upon a locally agreed formula.

This is the main source of funding and should include the salary of the SENCO.









Schools have an amount identified within their overall budget, called the notional SEN budget. It is called notional because schools can choose to spend what is required to meet the needs of the pupils with SEND. The notional SEN budget is not ring-fenced.

The amount in the notional SEN budget is based on a formula, which is agreed between schools and the local authority.

The government requires that schools are given enough money through the local funding formula, so that they can meet the costs of SEN provision, from within their own budget, of up to £6,000 for each child needing additional provision. SEN provision is anything that is provided to meet the child or young person's SEND, which is additional to or different from provision made for all children and young people.

A school can use its budget in a flexible way to meet the needs of most of their children and young people with SEND.

Top-up funding for children and young people with high needs

Schools are not expected to meet the costs of more expensive support from within their core funding. The local authority must provide additional top-up funding.

If a school needs more than £6,000 to provide a child or young person's SEN provision then, depending on the needs of the child or young person, a top-up from the "high needs block" may be allocated.

Hertfordshire's approach to top-up funding is known as high needs funding (HNF) in mainstream schools and settings. Children and young people with SEND have pathways to funding to support inclusive practice in mainstream schools, through a banding system.

Children and young people who have an Education Health and Care Plan (EHCP) will have funding attached to their plan through the banding system. Please note the banding system is not part of a needs assessment but a parallel process.

Local high needs funding (LHNF) will be available to support those children and young people who have needs that fall outside the EHCP process but who would benefit from short-term intervention. This will be managed locally by the DSPL area, through panels that will be held monthly. These panels will support local solutions and link to a graduated response.





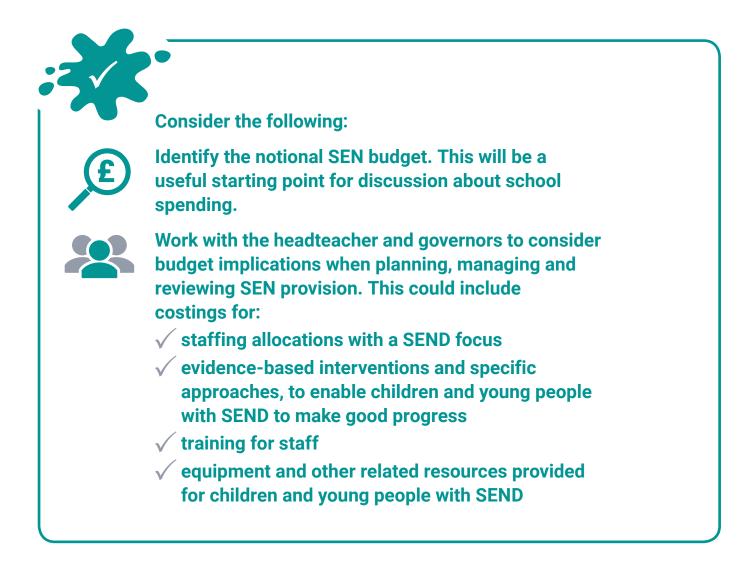
For further information and guidance, including a recording of the training session, presentation slides and the banding tool, please use the link in the **Tools and references** section at the end of the chapter.

This system has been in place since September 2020 and will be reviewed regularly.



Some ideas to start exploring the notional SEN budget

For many SENCOs this is straightforward and a natural part of their everyday work. For others, access to information about the budget may be limited. Where this is the case, the SENCO will need to discuss the importance of this information with their headteacher, finance manager and SEND governor. The SENCO has an important strategic role in knowing how to deploy resources effectively.





Managing resources Tools and references

Tools:

Making a difference: A quick guide for special educational needs (SEND) governors Glossary: 10 essential terms you should know Activities for SEND governor visits

Useful references:

- Driver Youth Trust video, "What is the responsibility of the governing body for SEND learners?" <u>https://www.youtube.com/watch?v=3581sPLe4Zw&feature=emshare_video_user</u>
- Hertfordshire's Funding Scheme for Children with SEND in Mainstream Schools and Settings <u>https://thegrid.org.uk/search/all?term=high%20needs%20funding</u>
- SEND Code of Practice: 0 to 25 years
 link: https://www.gov.uk/government/publications/send-code-of-practice-0-to-25

Making a difference: A quick guide for special educational needs (SEND) governors

As a special educational needs (SEND) governor, you can make a crucial contribution to the school and the support it provides for children and young people with SEND.

The governing body, of which you are a member, has statutory responsibilities for children and young people with SEND or disabilities. This means that, whenever the governing body is making decisions, they **must** consider what the SEND Code of Practice: 0 to 25 years says. They cannot ignore it.

Make a good start to understanding governor responsibilities by:

- Getting a copy of the SEND Code of Practice: 0 to 25 years. This provides statutory guidance on duties, policies and procedures relating to Part 3 of the Children and Families Act 2014, associated regulations, and applies to England. It relates to children and young people with SEND.
- Reading the Schools' guide to the SEND Code of Practice: 0 to 25 years. This draws out elements of the full SEND Code of Practice: 0 to 25 years that relate to schools, as well as wider aspects that all those who work with children and young people with SEND or disabilities and their families should have regard to.
- Watching The Driver Youth Trust video, What is the responsibility of the Governing Body for SEND Learners? This gives a brief outline of what is expected of SEND governors. See tools and reference section for web link.
- Taking a training course about the role of a SEND governor

Take the time to find out certain basic information.

You can talk to the school's special needs coordinator (SENCO) about:

- · How the school identifies children with SEND
 - Make sure you understand how the school identifies children and young people with SEND (*Read Code of Practice 6.14–6.35*) and what happens once a child or young person has been identified.
 - Ask what action the school takes to remove barriers to learning and put effective special educational provision in place (*Read Code of Practice 6.44–6.56*).
- · How the school allocates its budget for SEND
 - Make sure you understand how the school decides how it spends its resources for pupils with SEND.
 - Find out if the school receives additional local authority funding for some pupils.
- The school's SEND policy
 - You should know the policy and make sure it is reviewed regularly.
 - Check that the SEN information report accurately reflects the policy, is published on the school's website and is reviewed at least annually.

Build relationships

- Get to know the headteacher and the SENCO and establish a good working relationship with them.
- Keep in touch set up a regular meeting with the SENCO to discuss current issues or complete an activity together. See the suggested activity sheet for some ideas.
- Ask questions most SENCOs welcome a critical friend who can bring a new point of view. If you're not sure about any aspect of the schools SEND policy and provision, ask.

Glossary: 10 essential terms you should know

As in any specialist area, there are a number of key words and phrases you should understand.

Annual review	The review of an education, health and care plan, which the local authority must make as a minimum every 12 months
Delivering Special Provision Locally (DSPL)	Provides a range of support across Hertfordshire for children and young people with SEND
Education, health and care plan (EHC plan)	Details the education, health and social care support that is to be provided to a child or young person who has SEND. It is drawn up by the local authority after an EHC needs assessment of the child or young person has determined that an EHC plan is necessary, and after consultation with relevant partner agencies.
Graduated approach	A model of action and intervention in schools to help children and young people who have special educational needs. The approach recognises that there is a continuum of special educational needs and that, where necessary, increasing specialist expertise should be brought to bear on the difficulties that a child or young person may be experiencing.
Integrated services for learning (ISL)	A Hertfordshire team of specialists, who work with children and young people who have a range of additional and special educational needs or disabilities
Local Offer	Local authorities in England are required to set out in their Local Offer information about provision they expect to be available across education, health and social care, for children and young people in their area who have SEND, including those who do not have EHC plans.
Special educational needs (SEN)	A child or young person has SEND if they have a learning difficulty or disability that calls for special educational provision to be made for them
Special educational needs coordinator (SENCO)	A qualified teacher in a school who has responsibility for coordinating SEN provision
SEN support	Actions to remove barriers to learning and put effective special educational provision in place
Special educational provision	Provision that is different from or additional to that normally available to children and young people of the same age, which is designed to help children and young people with SEND to access the national curriculum

Activities for SEND governor visits

It will be useful to plan a series of visits for the year, according to the time available and the priorities of the school. The visits will provide valuable opportunities to build relationships and gather knowledge. The main point of contact is likely to be the SENCO. You may find some of the activities below helpful.

Activity 1

Discussion about engagement with families of pupils with SEND

Many schools ask parents for their views on communication with the school and satisfaction with provision.

Questions to consider:

- 1. How do you inform parents that their child has SEND?
- 2. Do you make use of pupil passports, one-page profiles or other person-centred approaches?
- 3. How have your meetings with the parents of children and young people with SEND changed since the reforms? What is different? What impact has this had?
- 4. How are parents involved in any reviews? How do they share their views and experiences? How do you enable parents to have the right information to make decisions?
- 5. How are parents involved in the review of the SEN information report and policy?
- 6. Is information for parents available in a range of accessible formats?
- 7. What is working well?
- 8. Have you identified any areas for development?

Activity 2

Exploring the views, wishes and feelings of children and young people

Most schools carry out a pupil attitude survey. Some ask children and young people with SEND additional questions.

Questions to consider:

- 1. Do you make use of pupil passports, one-page profiles or other person-centred approaches?
- 2. How are pupils involved in any reviews? How do they share their views and experiences?
- 3. How do you enable pupils to have the right information to make decisions?
- 4. What are the areas of strength?
- 5. Are there any areas for development?

Activity 3

Participating in the Hertfordshire SEND Benchmark & Planning Tool discussion

Activity 4

Finding out how SEND is identified and addressed

Questions to consider:

- 1. How many / what percentage of pupils have SEND?
- 2. How many / what percentage of pupils have an EHC plan or are receiving SEN support?
- 3. What is the most common primary type of need?
- 4. How does the school's data compare with county and national information?
- 5. What information does the school use when identifying a child has SEND?
- 6. Does the school's SEND policy and SEN information report accurately reflect the identification process?
- 7. How are parents involved?
- 8. Do all staff understand and engage with the identification process?

Activity 5

Exploring the school's graduated response with the SENCO

Questions to consider:

- 1. How are you recording the assess, plan, do and review cycle?
- 2. Who is involved?
- 3. How have you built in at least three meetings a year for review of the cycle? These should be "longer than most parent-teacher meetings".
- 4. How are teachers taking greater ownership of these meetings?
- 5. How do you capture small steps of progress?

Activity 6

High-quality teaching: carrying out a resource audit or focused learning walk with the SENCO

Questions to consider:

- 1. What are the areas of strength?
- 2. Are there any areas for further development?

Activity 7

Checking the school's website for compliance and quality

Questions to consider:

- 1. Is an up-to-date accessibility plan published on the school's website?
- 2. Is an up-to-date SEN information report published on the school's website?
 - Is it honest and accurate?
 - Is it easy to find? How many clicks away?
 - Does it contain the SENCO's name?
 - Is it parent-friendly? Does it have a welcoming tone? How well is it promoted and shared with parents?
 - Is it in the right format, as advised by the LA?
 - Are the staff, parents and governors aware of it?
 - Is it linked to and from Hertfordshire's Local Offer?

Remember... this is part of your Ofsted shop window.

Activity 8

Discussion of outcomes for children and young people with SEND, using data that the school collects

Questions to consider:

- 1. Are pupils doing better in certain subjects than others, e.g. is there better progress in reading than writing? Why is this?
- 2. Do pupils with a particular area of need do better than others, e.g. do pupils with specific learning difficulties make better progress than pupils with general learning difficulties? Why is this?
- 3. Are pupils in particular year groups doing better than others? Why is this?
- 4. What are the positive outcomes? Are there any issues that have been identified for further action?
- 5. How successful is your school in meeting the needs of pupils with SEND, so that they achieve good outcomes? How do you know?
- 6. If outcomes are not good, is this a resourcing issue (e.g. staff numbers, competence, CPD requirements, or classroom resources and equipment)?
- 7. What are the barriers to further improvement and even better outcomes for children with SEND? What actions could the governors take?



Activity 9

Scrutinising the school's analysis of attendance and exclusions of children and young people with SEND

Questions to consider:

- 1. How does the attendance of pupils with SEND compare with the attendance of the school as a whole? If significantly lower, why is this?
- 2. How does the unauthorised absence rate compare with that of the school as a whole? If significantly higher, why is this?
- 3. How does the number of excluded pupils with SEND compare with that of all excluded pupils?
- 4. What is the main area of need of pupils with SEND who are excluded, e.g. specific learning difficulty, SEMH? Does this inform future provision?
- 5. How many pupils have a part-time timetable? Why is this?

Activity 10

Finding out how the school allocates the budget for SEND

It will be useful to look at the school's SEN provision mapping during this activity. Questions to consider:

- 1. Is the notional school budget for SEND being used effectively to meet the needs of all children and young people with SEND?
- 2. Does the school receive Top Up (High Needs) Funding (HNF)? What difference does this make?
- 3. Is there a suitable range of provision to meet the needs of all pupils with SEND?
- 4. Is there sufficient time given to non-class-based tasks, e.g. preparation of resources, administration, review meetings, meeting/liaison time for teaching assistants?
- 5. How effective is support from external agencies?

Activity 11

Focused interview with a group of staff

Further questions:

- 1. When were SEND-related staff knowledge, confidence and skills last reviewed?
- 2. What were the outcomes of that review?
- 3. What training has been undertaken this year? What impact has it had?

Outcome 4. Managing resources – notes



Outcome 4. Managing resources – notes



Outcome 4. Managing resources – notes

	1















The Hertfordshire SEND Toolkit



Working proactively and collaboratively with others

Hertfordshire SEND Strategy

Outcome 5

We expect all schools and settings to work proactively and collaboratively to improve provision

Contents:

- The principles of co-production
- Running effective meetings
- Planning effective transitions
- Making the most of the Local Offer
- Involving specialists
- Integrated services for learning (ISL)
- Delivering Special Provision Locally (DSPL)
- Virtual school for children looked-after
- Strategic leads for mental health in schools





Principles of co-production

This toolkit has been produced through co-production – an equal partnership between parents, local authority officers, schools and Herts for Learning SEND advisers. This has been a challenging, inspiring, spirited and ambitious project so far. Working together has brought different ways of seeing things, and a wide range of knowledge and experiences to the design, which have helped to make the final toolkit better.

The principles of the SEND Code of Practice: 0 to 25 years encapsulate the importance of collaborative and partnership working. In great schools, co-production should be at the heart of policy and practice for children and young people with SEND.

Look at the Ladder of co-production and illustrative text alongside each rung. This is available in the **Tools and references** section at the end of this chapter. What rung best describes current practice for children, young people and families in your school? Consider an aspect where this can be strengthened, or examples of where this is working well.

The Ladder of co-production
Index neural standy gurdening Co-producing Co-designing
2020-21 Texture data



You might find it helpful to watch "The Parable of the Blobs and Squares" animation, to further your understanding of the principles behind co-production. The link to this animation can be found in the **Tools and references** section at the end of this chapter.







Running effective meetings

When arranging meetings, it is essential that they are productive and make good use of everyone's time. The meetings should be centred around the child or young person and their family, and be solution-focused.

Meetings should be run in a way that allows for honest and open discussions, which identify the needs of the child or young person, build on their strengths, overcome barriers, and plan for the future. Remember that even meetings with one parent can need as much thought and planning as a meeting for a larger group.



WHY

Meetings need to have a purpose, and this should be clear to all invitees when the meeting is arranged. It is important to outline what will be achieved by the end of the meeting too. This will help to keep the meeting on track.



Consider who you need to invite to the meeting and how you will know they are coming. It is also important that the child or young person's voice is heard within the meeting. You need to consider how this will be organised and whether or not the child or young person will attend all or some of the meeting.



Ensure all those invited are clear about what will happen in the meeting, what their role will be and if any preparation is required.



What flexibility is there around venue? Consider discussing this with the family to find out what is important to them. Ensure the venue offers privacy and dignity to the family.



Check with the family that the timings are convenient and fit in with other arrangements.

Everyone attending the meeting should know all of the above.



It is important to make sure meetings run smoothly and are effective. A helpful guide to running effective meetings is available in the **Tools and references** section at the end of this chapter.

Gett	ing the venue right for families
	nink creatively about different venues. Is everyone happy with the noice of venue. Could any flexibility be offered regarding this?
√ Is	there a suitable (confidential) space/room available? Will there be winterruptions?
	ating is there suitable seating, i.e. adult-sized chairs or at least chairs of equal sizes.
00	ve some consideration towards where people wait. Outside the head teacher's office suld bring back unpleasant memories for some. Also, waiting in a very public space is t always deginable.
√ o	onsider if there is adequate parking.
Tips	for creating a welcoming and positive environment
VМ	eet and greet the child, young person and their family.
	t families come into the room first and choose where they would like to sit. possible, avoid asking them to walk into a room with several people already seated.
	may be helpful to allow a few minutes of friendly chat, as long as this includes the mily too.
, bi	a aware of the other pressures that people may be experiencing at the current time – articularly the family, who may be feeling emotionally vulnerable. Put yourselves in the nos: what would make them feel more comfortable?
	hen doing introductions, start with the family and the child or young person if they e attending.
√ 0	onsider circulating a piece of paper for everyone to write their name and contact detail
√ sį	and some time talking about the structure of the meeting.
√ It	is respectful to all if the meeting starts and finishes on time.
√ B	efreshments make people feel valued and respected, but don't let them dominate.
	Indext about practical issues and check with the family that they are happy (for rample, if you know that at one point you are likely to be interrupted, or if someone in only attend for part of the meeting).
	onsider suggesting a break if it is a long meeting, and make sure that families know at they can request a short break if that would be helpful.
	e encourage people to participate, refer to people by their name, ask open-ended sections.



Planning effective transitions

How should I support children and young people to cope with change?

Transition is not just about major changes that occur throughout life. Many transitions occur in schools and settings during a typical day or week or term, including:

changing from one activity to another

moving from one room to another

moving from break time back to lesson time

changing from one year group to another

However, the transition between phases of education – notably Early Years to primary, primary to secondary, secondary to post-16 provision, and even on to higher education – is a particularly high risk point for vulnerable learners.

This section offers guidance and further reading suggestions for when children and young people with SEND move between settings or schools, or on to other providers.

Working together

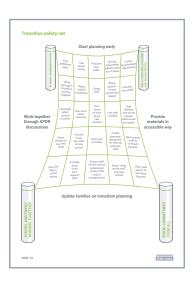
Essential to the success of transition planning is working closely with the child or young person and their family. This will ensure that any information to be shared, and support to be put in place, are agreed together. The plan may also offer additional opportunities for reassurance and practice at home.

Involving the child or young person in the planning and preparation for transition helps them to identify small achievable steps along the transition journey. Using the discussions within the assess, plan, do and review cycle offers opportunities for them to share any concerns and to explore ideas for overcoming these.

Well-prepared children and young people

Transitions must be thoughtfully planned so the child or young person has time to prepare for the changes. It is important to offer a range of practical strategies and support in order to establish which of these would work well for the child or young person.

It may be helpful to share the ideas within the Transition safety net tool available in the **Tools and references** section at the end of this chapter.

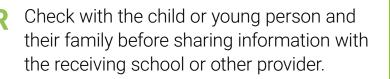




Strong communication

Feeder schools and settings have an important role in sharing the right information at the right time. This will ensure that the staff in the receiving school understand the needs of the child or young person, and will have plenty of time to plan how they will meet those needs, through the reasonable adjustments and practical strategies that work well for them.

Some schools or settings share person-centred information such as pupil passports or one-page profiles. It may be helpful to explore and use the person-centred format of the new school so it will be in place and understood by staff within the receiving school.



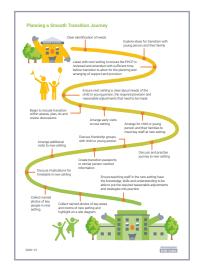


A smooth transition will benefit not only the child or young person with SEND, but also their peers, teachers and families too.

Effective partnership working between the feeder and receiving schools/settings will lead to the best transitions. However hard one school strives to get a plan in place, the outcome will be determined by the cohesion of the two schools or settings working together.



The **transition journey** below shows the ideal partnership between feeder and receiving schools or settings, and is available in the **Tools and references** section at the end of this chapter.



For further information on transitions, including the smaller but equally important changes that occur every day in schools and settings, follow the links to helpful resources from NASEN and the Autism Education Trust in the **Tools and references** section at the end of this chapter.





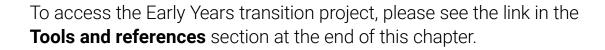


Moving from Early Years settings into primary school

The vast majority of children look forward to moving on in learning and in life, but for some children, transitions can be challenging. When transitions work well, children move between settings acquiring skills and the confidence to manage future changes in their lives. Positive conversations between settings, families and schools can help transitions to be more successful. Some children and young people with SEND may need particular help, including from other professionals, to ensure that their transition is as smooth as possible.

Hertfordshire's Early Years transition project is designed to enable early identification and support for all children, particularly those with potential barriers to learning.

The materials and resources within the Early Years transition project will be helpful for settings and their families with the transition process, from pre-school into the nursery or reception class.









Transition between schools

Moving on from one school to another can be stressful for any child or young person. However, this time can be even more challenging for those with SEND. During this period in their lives, the SEND Code of Practice: 0 to 25 years makes it clear that SEN support should include additional planning and preparation for changes ahead. A smooth transition can make a major difference to a pupil's future success.







Transition from school to post-16 provision

In Year 11, schools should work alongside the young person and their family to firm-up plans for their post-16 options and familiarise them with their expected new setting. It is also helpful to discuss what to do if the plans change.

To prepare the young person for a change in educational setting, schools should work with the young person and their family, and the further education college or other post-16 provider, to ensure that their chosen setting has a good understanding of what the young person's aspirations are and how they would like to be supported.

You may find the links provided within the Hertfordshire Quality SEND Offer for post-16 providers a useful starting point. This is available within the **Improving outcomes** chapter.

	Quality S	Hertfordshire END Offer for post-1	6 providers	
Hertfordshi	e expects all post-16 providers, who deliver p	rogrammes to young people with SEND, to	work within the guidance described in this Quality SEM	ID Offer.
 have regard to the SEND code of pro- co-openate with the local authority or admit a young parson if the institution full their duties under the Equality, providing auxiliary aids and services compared with their parson (7.7) use their best endeavours to secure ensure all young people up to and is independent carsers guidance (7.8) 	n arrangements for young paceja with SEN (7.38.24) in named in an Kohandon, Hashi Man Grane (EHC) go ict 2010 (Chapter 1), including making reasonable adj to ensure that disabiled young people are not at a sub the special educational provision that the young perce cluding age 15 and, for 19 to 25 year-olds with EHC p 327) At of SEN informs young people with autient of their nf d right to a creater assessment (3.64)	Inceds of young e designing thysi- stammatic and stammatic and stammatic and stammatic and stammatic and stammatic (7.3%.50) increased (7.3%.50) in	rays to employment (8.31) and help for those who need to develo ents that are differentiated and proportionate to the likely level of is and providing support for young people who may have false to ing the needs of young people with SEND, using a cyclical agro- rouding support, and reviewing that support so it can be equated to before the second people support so it can be equated to the second people support so it.	130) Ind embedded in all subject p skills which will prepare the SEND (7.10) ehind at school (7.12) ach to assessing nead, where necessary (7.14)
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School sixth form provision is include ² This duty applies to further education	leges, general further education [71] colleges, 16-19 acs In the Quality SIND Offer for schools. [72] colleges, such form colleges and 16-19 academies. d under who have been remanded or sentenced by the		eges and independent specialist colleges approved under Section 43	L of the Children and Families J
Herts	Harts Parent	DSPL Delivering Special Provision Locally		

Transition from post-16 provision to higher education

Schools should ensure that any young person with a learning difficulty, health problem or disability is well prepared for university application and admission.

Schools should signpost the young person and family to the university disability advisory service, which will be open during the university



open days. The advisers will be able to answer many questions about meeting the needs of the young person and explore possible reasonable adjustments that could be made for the young person on admission.

In addition, when young people are applying for student finances, schools should signpost them to the information available about Disabled Students' Allowances (DSAs). How much a young person would receive depends on their individual needs, not on their household income, and is available for both full-time and part-time courses.



The link for further information on Disabled Students' Allowances is available in the **Tools and references** section at the end of this chapter.

Student Finance England has produced two short videos, "What are Disabled Students' Allowances?" and "Applying for Disabled Students' Allowances", which young people and their families may find helpful.



The link for these is available in the **Tools and references** section at the end of this chapter.

Hertfordshire's SEND Local Offer website

The Local Offer lets families and young people know what special educational needs and disabilities services are available in Hertfordshire, and who can access them.

It's for:

- children and young people up to the age of 25 with SEND
- parents, carers and other family members

How do I find Hertfordshire's Local Offer?

professionals and organisations working with those with SEND





If you need help getting online, visit your local family centre or library. They'll help you search the Local Offer for information. You can also call the Hertfordshire Children's Services customer service centre on 0300 123 4043.









Schools may involve specialists at any point to advise them on early identification of SEND and effective support and interventions.

A school should consider involving a specialist where a child or young person continues to:

- make little or no progress
- work at levels substantially below those expected of pupils of a similar age, despite evidence-based SEN support delivered by appropriately trained staff

The child or young person's parents should always be part of any decision to involve specialists.

Where assessment information indicates that support from other services would be helpful, it is important that children and young people receive it as quickly as possible.

The SENCO and class teacher – together with the specialists, and involving the child or young person's parents – should consider a range of evidence-based and effective teaching approaches, appropriate equipment, strategies and interventions, in order to support the child or young person's progress.

The school should record any involvement from specialists, including the outcomes to be achieved and the date by which progress will be reviewed. These should be shared with the parents and teaching staff supporting the child or young person.







ISL Integrated Services for Learning working together locally

Integrated Services for Learning is a multi-professional service, working in four integrated area teams across Hertfordshire, helping schools, settings and families to improve outcomes for children and young people with SEND.

This includes direct intervention with individuals as well as the provision of advice and support. Services include:

Educational psychologists: work directly with schools and settings to help meet the needs of children and young people aged 0–25. They help others to understand how people think, learn, feel, behave and develop. Most activities involve working with school staff and professionals, using an approach of psychological consultation. This ensures that staff are confident and able to manage issues surrounding learning, emotional wellbeing and resilience.

All schools have an educational psychologist they can contact. They can give advice relating to whole-school issues; for example, supporting positive behaviour in the playground or helping schools to communicate SEND-related issues effectively with parents.

They:

- provide training to staff, giving them the confidence and knowledge of research-based interventions to support children and young people with SEND effectively
- work together with schools in order to plan how to support a child or young person's needs when current interventions aren't working
- give advice towards education, health and care needs (EHCN) assessments

- work closely with schools to support with critical incidents, such as critical injury or death of a child or young person or member of staff
- work to improve whole-school systems and approaches to helping children and young people with SEND, building the confidence and skills of staff

A solution-focused discussion, either on the telephone or face to face, can be requested at any time by school staff getting in touch with their contact educational psychologist directly. A way forward is often arrived at through such discussions.

The Educational Psychology Service will consider requests for support from schools. Parental consent is required for any request for involvement regarding an individual pupil. The school will need to show what they have already tried to meet the needs of the child or young person (assess, plan, do, review cycle).

Contactline is a "quick query" telephone service for families that is provided by the Educational Psychology Service. For further details, please see the link in the **Tools and references** section at the end of this chapter.

The ISL Service Request Form (SR) should be completed. Links to the form are available in the **Tools and references** section at the end of this chapter.

Attendance: Local authority attendance officers (LAAO) work directly with children and young people, their families and schools, assessing difficulties and helping to develop practices and strategies to improve pupils' participation in education. Their central team carries out statutory functions in relation to children of compulsory school age, including children missing education and elective home education, as well as advising on school-age employment matters and issuing performance licences.





Education Support Team for medical absence: The team supports children and young people who are unable to attend school temporarily because of medical reasons.

Access to Education for Refugees and Travellers: The team supports families to access appropriate education for their children.

Inclusion Team: has two primary responsibilities.

Firstly, under the Fair Access Protocol (The School Admissions Code 2014) the team is responsible for children who are likely to place a significantly higher demand on the resources of a school and who are likely to present challenging behaviour. This may include:

- Children attending Pupil Referral Units (referred to in Hertfordshire as Education Support Centres) who need to be reintegrated back into mainstream education
- Children withdrawn from schools by their families following fixed period exclusions and unable to find another place
- Children returning from the criminal justice system
- Children who are at serious but not imminent risk of permanent exclusion

When a child is at risk of permanent exclusion or has been permanently excluded, the team supports all parties to know what options are available to them, will negotiate and ensure next steps in the child's education and will act as the local authority representative at Governors Disciplinary Committee meetings and Independent Review Panels.

The team also has responsibility for negotiating managed moves under the Fair Access Protocol and collaborate with ISL partners and external professionals to ensure the appropriate support is in place to enable success. As part of this the team operations Inclusion Panels which bring together several professionals to find solutions for children and young people's education.

Hertfordshire Steps: This is managed by the Inclusion Team and is the local authority's preferred approach to supporting positive behaviour. It is well established in many of the county's education settings and services. The Steps approach, which has been agreed through the SEND Executive, forms part of the authority's behaviour strategy and Hertfordshire's Local Offer.

SEND SAS: provides specialist advice, guidance, modelling of strategies and interventions. It also provides a range of training to ensure children and young people have access to learning within their school/setting.

- Early Years SEND: This team works with children aged 0–5 with a range of developmental difficulties and complex needs, following a multi-professional approach with families at the centre.
- **Communication and autism:** provides specialist advice and intervention for children and young people with autistic spectrum conditions and/or speech, language and communication difficulties.
- **Physical and sensory impairment:** provides specialist advice and support for individual children with visual or hearing impairments or both, or physical disabilities.

The link to Integrated Services for Learning can be found in the **Tools and references** section at the end of this chapter.

DSPL Delivering Special Provision Locally Achieving quality outcomes

Delivering Special Provision Locally (DSPL) is a Hertfordshire-wide partnership approach, which responds to local need. It provides a range of support across the county for children and young people with SEND.

The nine DSPL areas support schools to:

- ✓ meet the needs of children and young people with SEND as close to home as possible
 - improve outcomes for wellbeing and attainment
 - widen choice for children, young people and families
 - remove barriers to learning
- use resources effectively

Each area works with:

parents and carers

schools

representatives from other agencies

Further information and contact details for each DSPL area group can be found on the Local Offer. The link is available in the **Tools and references** section at the end of this chapter.





The SEND Code of Practice: 0 to 25 years highlights particular groups of children and young people whose specific circumstances require additional consideration by those who work with them and support their special educational needs.

Evidence shows that looked-after and previously looked-after children and young people are more likely to have some form of special educational needs than their peers, and it is likely that a significant proportion of them will have an education, health and care (EHC) plan. In addition, they may have suffered disrupted learning and may have missed extended periods of school. The gaps in their learning, and in many cases the emotional impact of their experiences, are likely to have become significant barriers to their progress.





The Hertfordshire Virtual School is not a teaching institution but a way of bringing together the information about children and young people who are looked after as if they were in a single school, so that their progress can be tracked and intervention can be targeted in a strategic way. It also offers advice and information to schools about children previously looked-after.

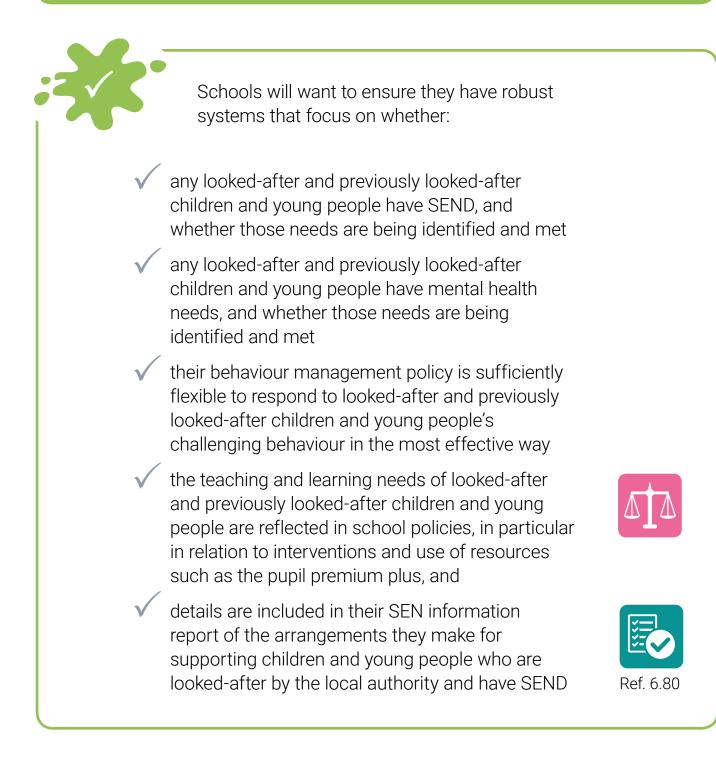




A link to the Hertfordshire Virtual School can be found in the **Tools and references** section at the end of this chapter.







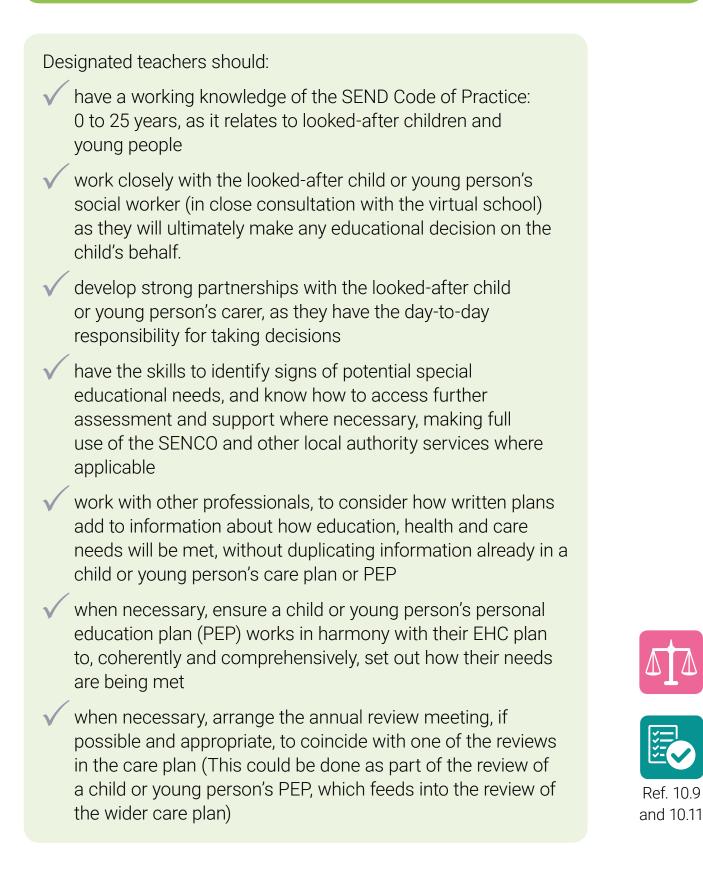
How should the SENCO and designated teacher work together to support looked-after children and young people with SEND?

All maintained schools and academies and free schools must appoint a designated teacher for looked-after children and young people. Where that role is carried out by a person other than the SENCO, designated teachers should work closely with the SENCO to ensure that the implications of a child or young person being both looked after and having SEND are fully understood by relevant school staff.









Looked-after and previously looked-after children and young people are more likely to experience the challenge of social, emotional and mental health issues.

Designated teachers have an important role in ensuring they work closely with other school staff, such as the SENCO and mental health lead, to identify potential issues and understand where the school can draw on specialist services, such as the virtual school, CAMHS and educational psychology services.

The Hertfordshire Social, Emotional and Mental Health Quality Offer found in the **Improving outcomes** chapter or on the Hertfordshire Local Offer will signpost these resources.



In addition, using the Iceberg Analysis tool in the **Providing high-quality provision** chapter will reduce the danger in only seeing the manifestation of behaviour rather than exploring possible underlying causes.





Effective schools are attachment-aware and trauma-informed, understanding the impact of attachment disorders on a child or young person's emotional development and learning. A toolkit, designed to enable schools to adopt a whole-school approach to identifying and supporting pupils with attachment difficulties, is available on the virtual-school website.



Designated teachers and SENCOs may find it helpful to refer to the following documents with respect to supporting looked-after and previously looked-after children and young people. The links to these can be found in the **Tools and references** section at the end of this chapter.









Strategic Leads for Mental Health in Schools

The Strategic Leads for Mental Health in Schools, employed by NHS Herts Valleys Clinical Commissioning Group and East and North Hertfordshire Clinical Commissioning Group, provide schools with a range of training opportunities and quality-assured information to support children and young people's emotional wellbeing and mental health.

In addition, the strategic leads have provided NHS/clinical input to Hertfordshire's SEMH Quality Offer, and the local authority's Emotional Wellbeing and Behaviour Strategy 2020–23, ensuring an integrated approach and informing principles of a consistent, graduated response countywide.

To find out more about the approach, please read the relevant part of the **Improving outcomes** chapter.







Mental health lead role

In keeping with national guidance, all Hertfordshire schools are encouraged to have a dedicated mental health lead and deputy lead, putting schools at the centre of supporting emotional wellbeing and mental health.

Resources available to support the role include a:

 \checkmark funded one-day Level 2 Mental Health Leads training course

- Mental health leads anxiety and self-harm toolkit, including lesson plans, quality-assured resources and training slides, to raise mental health awareness amongst all staff
- quality-assured information relevant to all mental health leads and deputies available on the Healthy Young Minds in Herts website, which also contains information for families, young people and professionals

For further information, please read the DfE guidance on mental health and visit the Healthy Young Minds in Herts website. (Please note: access to the Healthy Young Minds in Herts schools' section requires a log-in. Details on how to acquire this are available on the website.)

Links to these resources can be found in the **Tools and references** section at the end of this chapter.











co-produced mental health lead role description

Whole-school approach to emotional wellbeing and mental health

The strategic leads have also developed in partnership with key partners a Hertfordshire funded whole-school approach self-review and kite mark and they work closely with schools to support them in working through the accreditation process.



Whole-school approaches

This is an open-ended process with further support available via webinars and workshops introducing the process, providing key resources and offering networking opportunities with peers countywide to facilitate sharing good practice.

To find out more about the Kite Mark framework please use the link in the **Tools and references** section at the end of this chapter.

The strategic leads can be contacted directly:

Breda O'Neill East and North Herts CCG, breda.o'neill@nhs.net

Yael Leinman Herts Valleys CCG, y.leinman@nhs.net



Working proactively and collaboratively with others Tools and references

Tools:

Ladder of co-production Tips for running effective meetings Transition safety net Transition journey

Useful references:

- Contactline <u>https://www.hertfordshire.gov.uk/microsites/local-offer/services-</u> <u>for-children-and-young-people/educational-psychologists.aspx</u>
- Delivering Special Provision Locally (DSPL) <u>https://www.hertfordshire.gov.uk/microsites/local-offer/</u> education/dspl/delivering-special-provision-locally.aspx
- "Mental health and behaviour in schools", DfE November 2018 https://www.gov.uk/government/publications/mental-health-andbehaviour-in-schools--2
- Healthy Young Minds in Herts <u>https://www.healthyyoungmindsinherts.org.uk/schools/schools-mental-health-training</u>
- Hertfordshire Local Offer
 https://www.hertfordshire.gov.uk/microsites/local-offer/thehertfordshire-local-offer.aspx



Working proactively and collaboratively with others Tools and references

- Integrated Services for Learning (ISL)
 <u>https://www.hertfordshire.gov.uk/microsites/local-offer/services/</u> integrated-services-for-learning.aspx
- ISL Service Request Form (SR) <u>https://thegrid.org.uk/send-and-additional-needs/integrated-</u> <u>services-for-learning-overview/isl-service-request</u>
- Healthy Young Minds in Herts Kite Mark Framework
 <u>https://www.healthyyoungmindsinherts.org.uk/publications/2020/</u>
 <u>feb/hertfordshire-schools-self-review-whole-school-and-college-</u>
 <u>approach-emotional</u>
- The Parable of the Blobs and Squares animation https://www.youtube.com/watch?v=eJDO1rcJbBw
- SEND Code of Practice: 0 to 25 years <u>https://www.gov.uk/government/publications/send-code-of-practice-0-to-25</u>
- Supporting Learners with autism during transition <u>https://www.autismeducationtrust.org.uk/wp-content/</u> <u>uploads/2021/03/AET_Supporting-learners-with-autism-during-</u> <u>transition.pdf</u>
- NASEN Transition Miniguide <u>https://nasen.org.uk/resources/transition</u>
- Early Years transition project: "Supporting smooth transitions" https://www.hertsforlearning.co.uk/leadership-and-management/ early-years-improvement-services/transition-project

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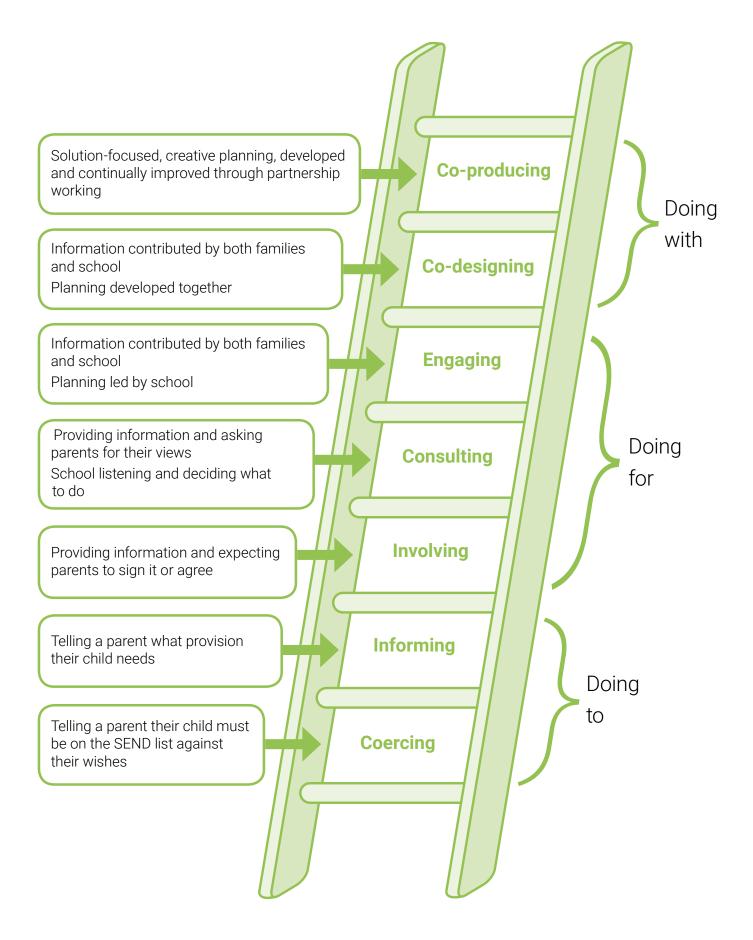
SEND Toolki



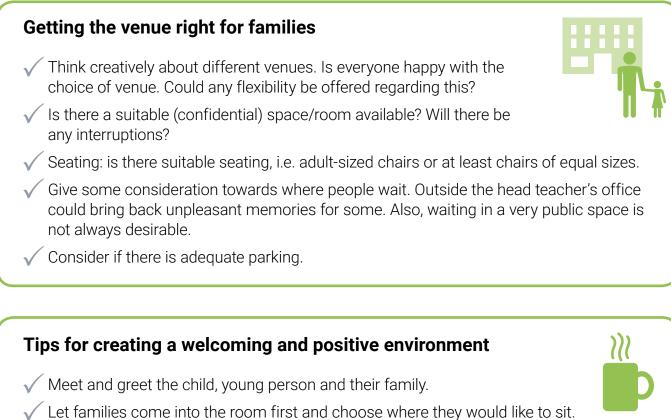
Working proactively and collaboratively with others Tools and references

- Disabled Students' Allowances (DSAs) website https://www.gov.uk/disabled-students-allowances-dsas
- Student Finance England videos "What are Disabled Students' Allowances?" and "Applying for Disabled Students' Allowances" <u>https://www.ucas.com/finance/additional-funding/disabled-</u> <u>students-allowances-dsas</u>
- "Promoting the health and wellbeing of looked-after children", DfE, March 2015
 <u>https://www.gov.uk/government/publications/promoting-the-health-and-wellbeing-of-looked-after-children--2</u>
- "The designated teacher for looked-after and previously looked-after children", DfE 2018
 https://assets.publishing.service.gov.uk/government/uploads/ system/uploads/attachment_data/file/683561/The_designated_ teacher_for_looked-after_and_previously_looked-after_children.
 pdf
- Hertfordshire Virtual School website
 www.hertfordshire.gov.uk/virtualschool

The Ladder of co-production



Tips for running effective meetings



- If possible, avoid asking them to walk into a room with several people already seated.
- \checkmark It may be helpful to allow a few minutes of friendly chat, as long as this includes the family too.
- Be aware of the other pressures that people may be experiencing at the current time particularly the family, who may be feeling emotionally vulnerable. Put yourselves in their shoes: what would make them feel more comfortable?
- ✓ When doing introductions, start with the family and the child or young person if they are attending.
- \checkmark Consider circulating a piece of paper for everyone to write their name and contact details.
 - Spend some time talking about the structure of the meeting.
- \checkmark It is respectful to all if the meeting starts and finishes on time.
- Refreshments make people feel valued and respected, but don't let them dominate.
- Be honest about practical issues and check with the family that they are happy (for example, if you know that at one point you are likely to be interrupted, or if someone can only attend for part of the meeting).
- Consider suggesting a break if it is a long meeting, and make sure that families know that they can request a short break if that would be helpful.
- ✓ To encourage people to participate, refer to people by their name, ask open-ended questions.



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Tips for creating a welcoming and positive environment (continued)

- ✓ Give families some warning that a question or query may be asked, by saying things like, "It would be good to hear your views on ...", "n a few minutes, after we have discussed ...", etc. This gives them more time to prepare their answer.
- Show families, and child or young person if attending, through your actions, posture and warm and welcoming smiles and nods that you are actively listening to their response and expect everyone else to do similar.
- \checkmark Always thank people for their contribution.
 - It can be useful to have a box of tissues available.
 - Try to ensure additional conversations that don't include the family only take place after the meeting has finished. If you need to stay and talk about something else or fix diary dates, then let the family know that this is what you are doing.

	Tł	ıe	meeting	process
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Who will be facilitator/chair? It is helpful to explain this role at the start of the meeting. It is this person's responsibility to make sure the process of the meeting runs as smoothly as possible.



- Consider having an agenda, depending on the nature of the meeting. This should be agreed with those attending, especially the family. Some people find it helpful to have this on paper or on a flipchart, so that everyone has a visual reminder of the structure. When people are sharing views, consider the most appropriate sequence in which to do this. There should be no shocks/surprises for the family.
- ✓ Make sure that all items are covered, and the structure is adhered to; that everyone has the opportunity to participate, particularly the family and child or young person if attending. If you run out of time and there are items/issues left not covered, consider how to address this.

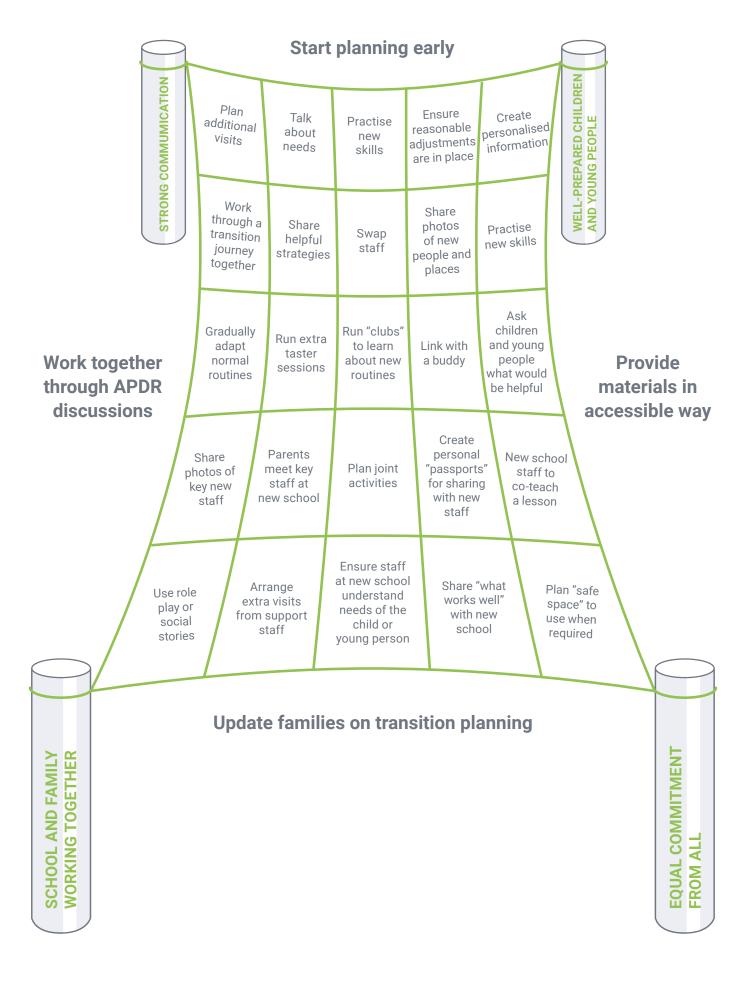
(A second, smaller meeting may be appropriate.)

- It is helpful for all for the discussion and outcomes/actions to be summarised. Check who is going to do what by when.
- Agreed actions/outcomes are usually at the end. Make sure there is adequate time for these.
- It is respectful to have an end time (double-check that this is OK with everyone) and stick to this.

Allow time to fix another meeting date if needed.

Always finish on a positive tone, however challenging the agenda, reminding everyone of the value of sharing information and arriving at an agreed way forward.

Transition safety net



Planning a Smooth Transition Journey

